





Annual Plan 2011–12
Christchurch Ōtautahi

For the period 1 July 2011 to 30 June 2012
Adopted on 30 June 2011

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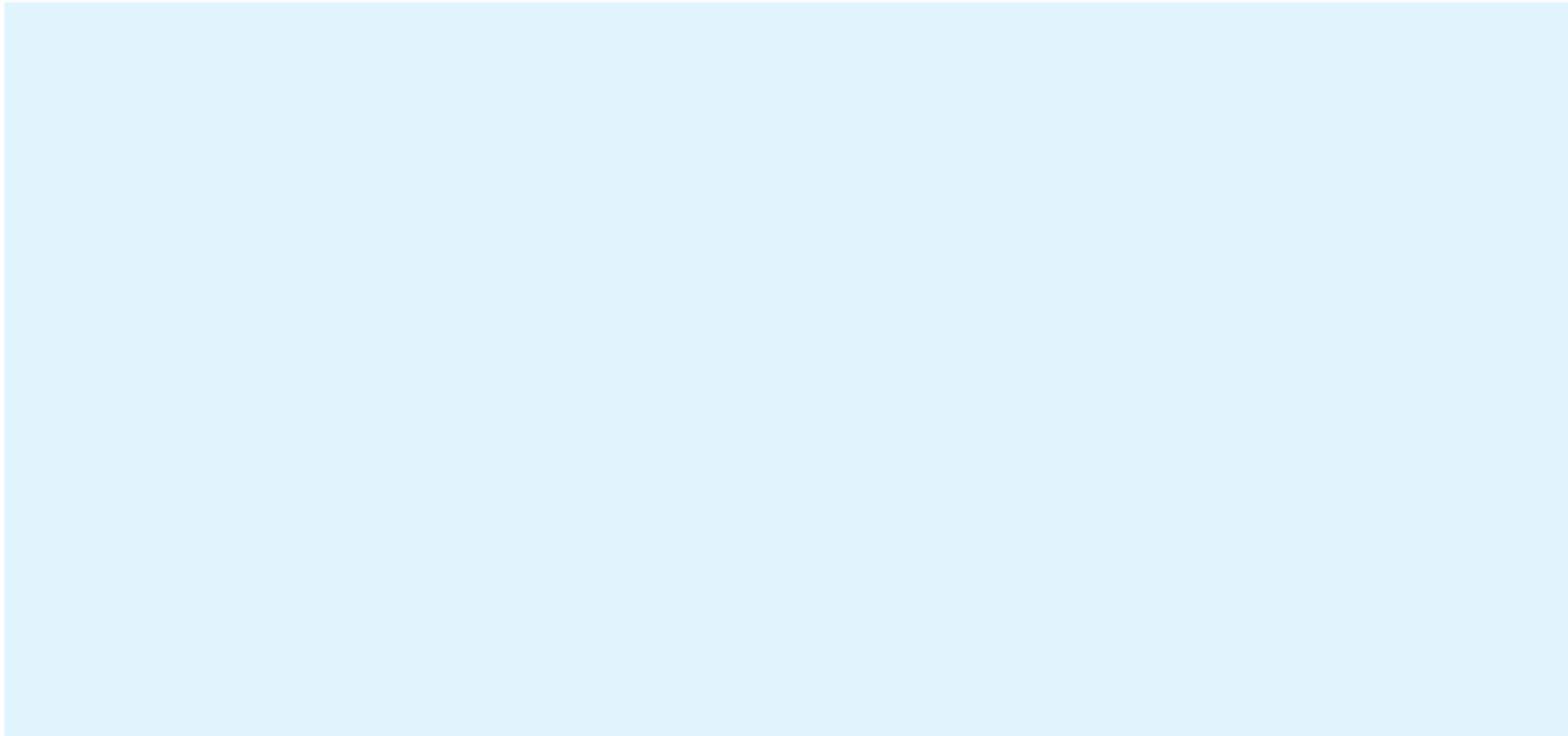
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Description of the post-earthquake process

The Canterbury Earthquake (Local Government Act 2002) Order 2011 exempted the Council from compliance with a number of the provisions in the Local Government Act 2002 relating to the content of the Annual Plan 2011/12.

The result is that the Annual Plan contains the level of information permitted by the Order. This includes changes to:

- Budgets
- Capital Works Programme
- Levels of Service
- Revenue and Financing mechanisms

The estimates contained in the Annual Plan are based on the best information available when the Council adopted the Plan on 30 June 2011. No allowance has been made for further costs incurred or forecast as a result of the 13 June 2011 aftershocks because they are not yet known.

The Canterbury Earthquakes have had a huge impact on the Council's financial position. It is estimated that there will be an operating deficit of \$73.8 million over the next three years. This will be met by the Council borrowing the funds required and repaying them by way of a special earthquake charge of 1.76% for each of the next five years.

In addition the Council will borrow the funding required to meet its share of earthquake recovery costs, including the rebuilding of infrastructure. This debt, plus interest, will be paid through a reduction of the Council's Capital Renewals Programme.

The Canterbury Earthquake (Rating Valuations Act - Christchurch City Council) Order 2011 authorises the process used by the Council in setting rates for the 2011/12 financial year.

In accordance with the requirements of the Canterbury Earthquake (Local Government Act 2002) Order 2011, the Council will prepare and adopt progress reports at regular intervals over the period of the 2011/12 financial year.

2011 Amendments to the 2009/19 Long-term Plan

Attached to the 2011/12 Annual Plan are amendments to the Council's 2009/19 Long-term Plan. These are necessary as a result of the Council's decision to support the establishment of the New Zealand Local Government Funding Agency.

Introduction from the Mayor

Like everyone else in the city, the Council's planning for the year ahead was shattered following the earthquake of 22 February and it will be some time before we know the final cost.

We are still working through the ramifications of all the earthquakes for the city. We do know that the earthquakes have caused more than \$2.5 billion of damage to city roads, underground pipes, parks and facilities. Most of this is covered by insurance and Government subsidies and we will continue working with these agencies to secure the best deal for the City. But in the end, the Council will still be faced with significant costs as a result of the earthquakes. These are unbudgeted costs and they will impact on our activities, our major projects and our finances.

In addition, we are faced with a significant loss in revenue as a direct result of the earthquakes including: loss of dividends from Council-owned companies of \$14 million; loss of parking revenue of \$6.9 million; and loss of income from other facilities.

All of this adds up to a forecast deficit of \$27.2 million for the 2010/11 financial year and a total deficit of \$73.8 million over the next three years.

The Council adopted this Annual Plan and budget for the coming financial year at the end of June. The plan sets out a rates increase of 5.34 per cent for residents, plus an additional 1.76 per cent rates increase over the next five years to pay off the earthquake-related deficit.

I can honestly say our Council worked hard to minimise the rates increase, while ensuring we can move our city forward.

Our city has been through a lot in past months, but we have made it through with the support of our communities and help from around the country. I would like to thank the people of New Zealand who are contributing to our rebuild and I acknowledge that we also must pay our way.

What we present to you in this year's Annual Plan is simply an outline for city spending this year. It is worth noting that the costs may change over coming years as the Council progresses negotiations with insurers and Central Government, and as recovery plans for the city – such as the Central City Plan and Infrastructure Rebuild Plan – are developed. These plans are being prepared right now and it is here that the Council, with input from the community, will forge a future for our city.



Bob Parker
Mayor of Christchurch

Overview of the Plan

Paying for the earthquake

The earthquake caused damage of more than \$2.5 billion to city roads, underground pipes, parks and facilities. Much of this will be covered by insurance or Government subsidies and the Council continues to work with these agencies to secure the best deal for the city.

In the end, the Council will still face significant financial costs as a direct result of the recent earthquake. In addition to the costs in future years, the Council is forecasting an operating deficit of \$27.2 million for the 2010/11 financial year as a result of the immediate impact of the earthquake.

After posting accumulated surpluses of \$23.7 million over the past four years, this is an unusual position for the Council to be in and reasons include:

- Rates remissions – \$1.6 million
- Response and recovery costs – \$23.2 million
- Council share of emergency works – \$4.3 million
- Reduction in dividend from Council-owned companies – \$14 million
- Loss of parking revenue – \$6.9 million
- Loss of revenue from closed facilities – \$3.3 million
- Reduced revenue from damaged buildings – \$1.7 million
- Cordon management – \$1.3 million

The Council looked at a number of options when considering how to repay its operating deficits for the years 2011/12 to 2013/14. On 30 June 2011 the Council adopted its Annual Plan for the coming financial year, which included a 1.76 per cent rates increase over the next five years to repay the deficit, over and above the 5.34 per cent forecast increase.

How the earthquake affected our process

The usual Annual Plan process was interrupted by the 22 February earthquake and timelines reduced, but the Council was determined that residents should still have the opportunity to give feedback on the proposals outlined in the draft plan. A two-week feedback period ran from 11 – 27 June and feedback was received from 63 individuals or groups. Community Boards also presented their feedback to the Council at hearings held on 29 June.

The feedback process, although shorter than usual, resulted in a number of additions and changes to the draft plan. This included an addition to the proposed rates remissions policy for property owners worst-affected by recent earthquakes (see below for more details).

Also added to the budget was a grant of \$100,000 for the Gap Filler project to fund at least eight Gap Filler or Greening the Rubble initiatives in earthquake-affected areas of the city in the coming year – the grant will come from the Civic and Community Project portion of the Capital Endowment Fund and has no impact on the rates increase.

The Council also requested a number of staff reports on specific projects in response to feedback received from the community.

Rates remission

The Council adopted rates relief policies following the 4 September and 22 February earthquakes to offer assistance to those worst-affected by the earthquakes by the earthquakes.

The policy has been extended in the Annual Plan 2011/12 to offer:

- 40 per cent rates remission for residential properties that are unable to be occupied.
- 30 per cent rates remission for businesses located within the cordoned Red Zone.
- 30 per cent rates remission for businesses outside the Red Zone that can not be occupied because they are adjacent to dangerous buildings.

To apply for rates remission under this policy, or find out more about your eligibility, call the Council Call Centre on 941 8999 or 0800 800 169.

How our city compares

The Annual Plan 2011/12 sets out a rates increase of 5.34 per cent, as forecast prior to 22 February, along with an additional 1.76 per cent increase each year for the next five years to cover earthquake-related costs.

This rates increase ensures that Christchurch residents can still enjoy current services including the city's parks, libraries and sports centres, along with essential services such as water supply, wastewater disposal and kerbside waste collection. The rates level set out for the coming year covers the Council deficit over five years without the need for long-term debt and the accompanying interest payments.

Even with the additional rate increase for earthquake costs, average Christchurch City Council rates will be 22 per cent below the average of other New Zealand cities. Even after five years of rates premiums, Christchurch's rates will still be among the cheapest of the country's cities and 16 per cent below the average.



Financial Overview

Annual Plan 2011–2012
Christchurch Ōtautahi

The following pages present a
Financial Overview.

How your rates will be spent 2011-12

Where your rates go

Council relies on rates for approximately 55 per cent of its income and will collect \$287 million (GST exclusive) of rates during 2011/12. This is \$4 million higher than forecast in the 2009-19 Long Term Council Community Plan and represents an average increase in rates of 7 per cent to existing ratepayers.

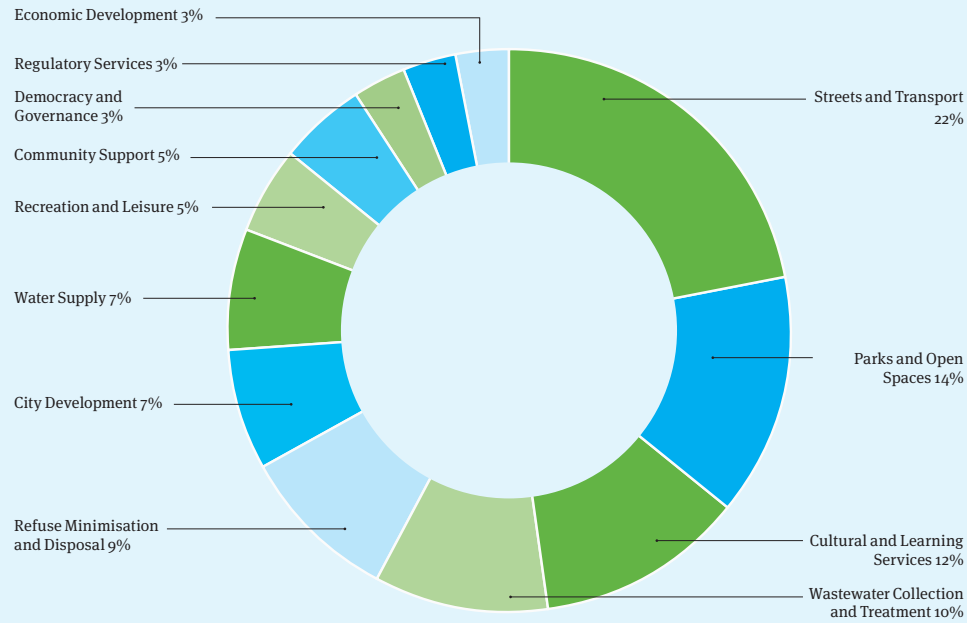
In a normal year, much of Council spending goes toward providing the “business as usual” services that are needed to keep the city running smoothly. This includes services like maintaining our roads, parks, sewerage systems and water supply. Council must also allow for increased demands on infrastructure due to population growth, and the need for new roads, subdivisions, parks and open spaces.

As a result of the earthquakes in September 2010 and February 2011, Council faces significant additional earthquake response costs as well as the costs of reinstating infrastructure and other assets and maintenance of the temporary emergency works. The Council has also lost a number of revenue sources, particularly in relation to parking, and faces additional insurance, planning, and other costs. As a result of this the Council expects to make a \$30 million operating deficit in 2011/12. It plans to fund this deficit through borrowing, and to repay the borrowing over a five year period by adding an additional 1.76 percent increase to rates in 2011/12 and the following four rating years. For the average ratepayer this equates to approximately \$27 each year and is included within the 7 per cent average increase noted above.

The table and graph below shows the activities that Council will provide during the 2011/12 and how your rates will contribute towards those activities:

	Cents per dollar of Rates	Average Residential Rates / week
Group of Activity		
Streets & Transport	23.3c	\$7.36
Parks & Open Spaces	14.2c	\$4.49
Cultural and Learning Services	11.8c	\$3.73
Wastewater Collection and Treatment	9.7c	\$3.07
Refuse Minimisation & Disposal	8.7c	\$2.75
City Development	7.1c	\$2.25
Water Supply	6.6c	\$2.09
Recreation and Leisure	5.2c	\$1.65
Community Support	5.1c	\$1.61
Democracy & Governance	3.0c	\$0.95
Regulatory Services	2.7c	\$0.85
Economic Development	2.6c	\$0.82
	100.0c	\$31.64

Rates Contribution for each Group of Activities 2011-12



Where our funding will come from

Where the money comes from

In a normal year, rates are the main source of funding for the activities of the Christchurch City Council. In the 2011/12 financial year Council will collect \$287 million (GST excl.) in rates; this helps to pay for essential services such as water supply, roading and wastewater treatment, as well as capital renewal and replacement projects and the provision of events and festivals.

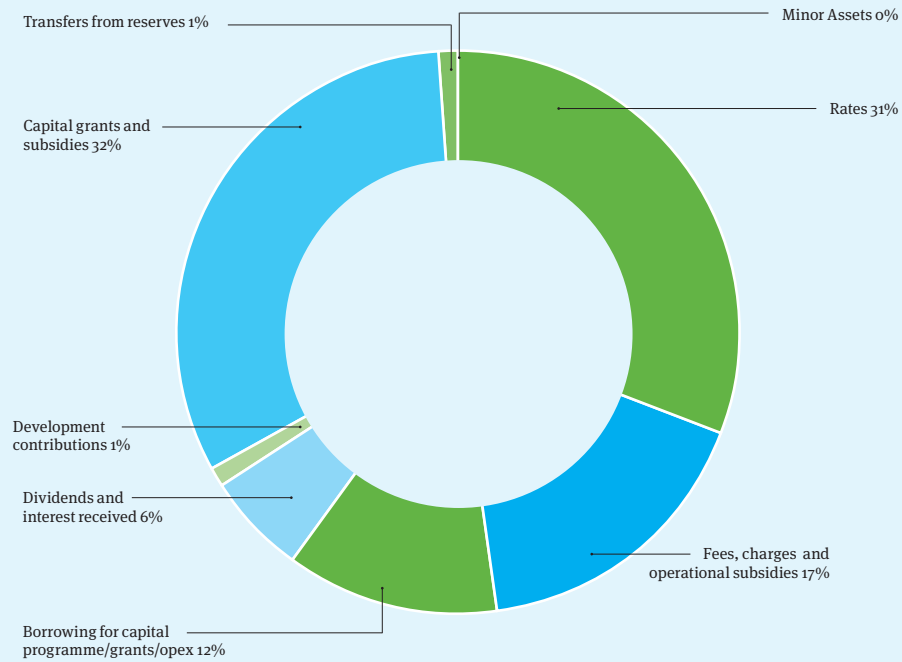
As a result of the earthquakes in September 2010 and February 2011, Council faces significant additional earthquake related costs. The majority of these costs will be funded through insurance, NZ Transport Agency subsidies, and grants and subsidies provided by central Government. Because of this Capital grants and subsidies will make up 32 per cent of funding in 2011/12, compared to approximately 2 per cent in a normal year.

The Council seeks to keep rates as low as possible by supplementing its income with funding from other sources such as fees and charges, government subsidies, development contributions and interest.

The Council also owns shares in a number of major local companies through its wholly owned subsidiary Christchurch City Holdings Limited (CCHL). These companies include Christchurch International Airport, City Care, Lyttelton Port Company, and Red Bus. These and other companies owned or part-owned by the Council pay dividends to assist with the operating costs of the Council.

Funding Sources 2011/12	%	\$000
Rates	31%	287,313
Fees, charges and operational subsidies	17%	160,518
Borrowing for Capital programme/grants/opex	12%	113,942
Dividends and interest received	6%	55,060
Development contributions	1%	9,000
Capital grants and subsidies	32%	294,368
Transfers from reserves	1%	6,211
Minor Asset sales	0%	1,140
	100%	927,552

How we pay for our services 2011-12



How capital expenditure is funded

During the 2011/12 financial year the Council will invest \$482 million in the city's infrastructure. This is \$246 million more than was forecast in Council's Long Term Council Community Plan 2009-19 (LTCCP). For details of Council's planned capital expenditure see the capital works programme.

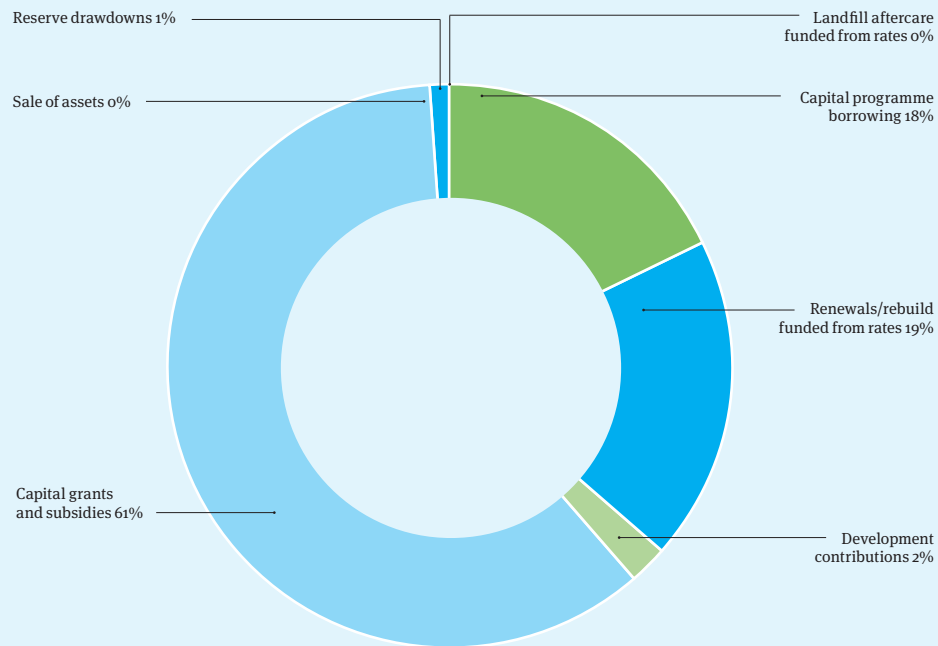
Of that \$482 million \$343 million (shown below within the Renewals/rebuilds funded from rates and the Capital grants and subsidies lines) relates to the earthquake rebuilding programme and will be largely funded through insurance payments and Government subsidies. It will also be funded by cutting back on the renewal and replacement of Council's assets. Some of these assets are those that were damaged or destroyed by the earthquake and are covered under the rebuilding programme, the balance has come through deferring projects that were planned for the next 12 months. These projects will be reviewed to determine the new start dates.

\$36 million of the capital programme relates to the ongoing renewal and replacement of assets that are reaching the end of their lives but will not be replaced through the earthquake rebuild. The remaining \$102 million of expenditure relates to new assets that either provide increased levels of service for Christchurch or increase the capacity of Council's infrastructural assets to accommodate Christchurch's future growth. This expenditure is funded through New Zealand Transport Agency subsidies, development contributions, funds generated through asset sales, and reserves or special funds where these funding sources are available. The balance of funding is provided from borrowing which will be repaid from future revenue received from the Christchurch residents using those new assets.

A detailed analysis of how Council will fund its capital programme is available in the Revenue and Financing Policy in Council's LTCCP 2009-19. The table and graph below details the funding for Council's capital programme for 2011/12:

Funding Sources 2011/12	%	\$000
Capital programme borrowing	18%	84,098
Renewals/rebuild funded from rates	19%	89,418
Development contributions	2%	9,000
Capital grants and subsidies	60%	294,368
Sale of assets	0%	1,140
Reserve drawdowns	1%	3,260
Landfill aftercare funded from rates	0%	626
	100%	481,910

Funding sources for the 2011-12 capital programme



Financial Overview

Introduction

Despite the significant impact that earthquakes have had on our City over the past year the Council has not changed the way it approaches financial management. We continue to plan prudently based on the parameters set out in the Revenue and Financing Policy in our Long Term Council Community Plan 2009-19 (LTCCP).

The short term impact on Council, and therefore ratepayers, of the Canterbury earthquakes has been to add emergency response and recovery costs to Council's normal costs and to limit some of Council's traditional funding sources such as parking income and dividends. Over the longer term the earthquakes will fundamentally change the citywide renewal and replacement programme for Council assets, as the replacement of infrastructure and facilities in eastern suburbs takes the highest priority.

These earthquake related costs, along with Council's plans for their funding, are set out below in the Earthquake Response and Recovery Costs section of this Financial Overview. Although the impact of the earthquake on our City and its people cannot be over-emphasised, its effect on Council finances was by no means catastrophic. The majority of the cost of repairing and rebuilding Council assets is covered by either insurance or central Government funding and this limits the impact on ratepayers.

In setting both the LTCCP and this Annual Plan the Council has recognised the need to ensure that its costs are kept under tight control, and rates increases are kept as low as realistically possible while still delivering the services that the community expects.

Earthquake Response and Recovery Costs

The table below provides an estimate of the response and recovery costs faced by the Council over the next five years. Total costs of \$2.6 billion are estimated over the five years of the infrastructure rebuild. Costs incurred in 2011/12 are largely as a result of the immediate emergency costs. These costs include the maintenance of temporary works, and decline as permanent infrastructure is put in place.

(\$million)	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	Total
Infrastructure (LAPP & Government)	36.3	288.5	309.6	387.5	368.3	249.1	1,639.3
Other Assets	8.8	71.3	142.9	150.2	149.4	89.0	611.6
Emergency and Recovery Costs	130.3	115.2	35.7	16.0	8.5	1.1	306.7
Response and Recovery Costs	175.4	475.0	488.2	553.6	526.2	339.2	2,557.6

Financial Overview

The most obvious impact on Council is the overall cost of the infrastructure rebuild programme. Estimation for the infrastructure rebuild programme is well underway and will be funded through a combination of insurance, government subsidies (NZTA and other) and deferral of part of the renewals programme.

Infrastructure assets consist of roads (which are eligible for NZTA subsidies) and underground assets (eg. Water reticulation and wastewater), which are insured with the Local Authority Protection Programme (LAPP).

Council's above-ground assets are insured with Civic Assurance, which has adequate reinsurance to cover the estimated damage to these assets of \$363 million. Council has also made an estimate for additional remediation costs, increased costs of working (covered by insurance), uninsured assets (largely parks and stormwater) and insurance excesses totalling \$248 million over five years.

The immediate emergency management costs are funded jointly by Council, Ministry of Civil Defence and Emergency Management (MCDEM), NZTA and insurance. These costs are estimated to be in the order of \$306 million. Discussions are underway with all these parties to ensure maximum subsidies are available.

Following the September 2010 earthquake, Council took immediate action to curtail its renewals programme by \$56 million. Net of NZTA subsidies, this provided funds of \$50 million to be set aside in an Earthquake Recovery Fund to be subsequently put towards the Council's recovery costs. In January 2011 Council resolved to apply \$9.3 million of these funds towards the immediate costs of the earthquake leaving \$40.7 million available in the fund.

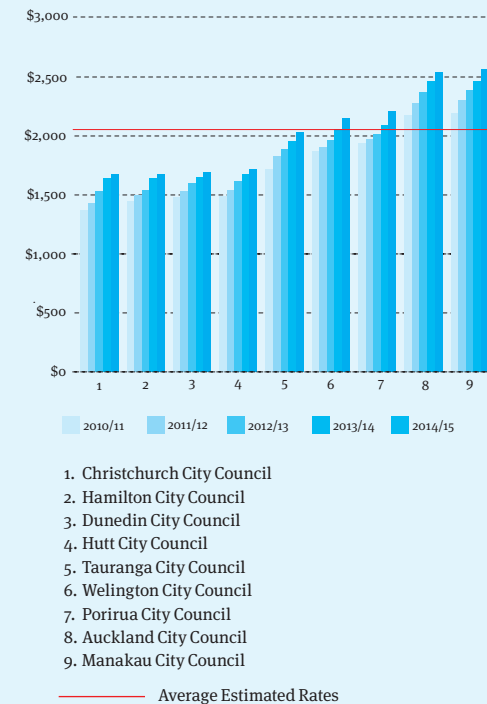
This Annual Plan includes further reduction in the renewals programme for 2011/12. Net of NZTA subsidies, a further \$50 million reduction has been set aside in an Earthquake Recovery Fund to be used to fund the gap between the overall response and recovery costs and the likely subsidies Council will receive from insurers, MCDEM, NZTA and Government. The funding gap for 2011/12 is estimated to be \$21.7 million, which will be covered by the fund.

As noted above the Council faces significant emergency response costs as well as costs of reinstatement of its infrastructure, other assets and maintenance of ongoing temporary works. These costs are additional to the costs that Council would face in a normal year and will result in Council recording operating deficits estimated to total \$73.9 million over the period 2011/12 to 2013/14.

Council has decided to borrow to fund these deficits and will repay the debt along with interest costs by adding a special earthquake charge of 1.76 per cent to rates for each of the next five years.

Even once the effect of earthquake related rates increases are taken into account Christchurch City Council's rates are expected to continue to be amongst the lowest of any metropolitan city within New Zealand. The chart below provides this comparison from 2010/11 – 2014/15 for the average residential ratepayer. It assumes that the special earthquake charge is applied for five years in Christchurch while other metropolitan rates increase by an average of 4.5% per annum.

Average Residential Rates by Metro Council



In 2010/11, average Christchurch City Council rates were 22% below the average of these other metropolitan Councils' rates. After five years of special earthquake charges, Christchurch City Council's rates would remain 16% below the average and would remain one of the lowest metropolitan rates in New Zealand.

Financial Overview

Rates for 2011/12

The table below shows the total rates collection anticipated for the 2011/12 financial year compared to the amount forecast in the LTCCP:

\$000	LTCCP 2011-12	Annual Plan 2011-12
Rates	283,461	287,313
Rate increase	4.21%	7.10%

Further information about rates for 2011/12 is provided below. Full details of rates, including indicative rates for individual properties, is provided in the Funding Impact Statement and Rating Policy section of this Annual Plan.

Financial overview

Funding Summary

	2011-12 LTCCP \$000	2011-12 Plan \$000	Variance to LTCCP
Operating expenditure	353,220	405,442	52,222
Capital programme	235,425	481,910	246,485
Transfers to reserves	12,508	10,368	(2,140)
Interest expense	27,485	26,606	(879)
Debt repayment	5,577	3,226	(2,351)
Total expenditure	634,215	927,552	293,337
<i>funded by:</i>			
Fees, charges and operational subsidies	126,648	160,518	33,870
Dividends and interest received	72,579	55,060	(17,519)
Transfers from reserves	5,165	6,211	1,046
Minor asset sales	5,774	1,140	(4,634)
Development contributions	31,978	9,000	(22,978)
Capital grants and subsidies	31,712	294,368	262,656
Total funding available	273,856	526,297	252,441
Balance required	360,359	401,255	40,896
Less Borrowing for Capital programme/ grants	76,898	113,942	37,044
Rates	283,461	287,313	3,852

Financial Overview

Operating Expenditure

The Council plans \$405 million of operating expenditure in 2011/12, \$52 million higher than indicated in the LTCCP. The major changes from the LTCCP are:

- **Increases to Events and Festivals Funding.** Funding of \$202,000 to maintain Events and Festival funding to the same level as 2010/11. In recent years Council has approved funding to events such as the Christchurch Writers Festival, Festival of Cycling, Diwali, Festival of Flowers, Coast to Coast, Christchurch Marathon, Chart Fest, Lyttelton Festival of Lights and Le Race which has resulted in budgets for Festival and Events funding having a shortfall. The \$202,000 increase will maintain funding levels for events currently funded by Council.
- **Canterbury Museum Operational Grant.** The Museum's budget submitted to the Council has requested a funding increase 2% higher than that provided for in the 2009-19 LTCCP.
- **Our City, Central Library, QEII and Centennial Recreation and Sport Centre closures.** These facilities will be closed to the public for the year and associated costs have been removed from the Annual Plan.
- **Art Gallery Sponsorship.** External sponsorship targets have been reduced due to difficulties meeting these within the current economic and fundraising climate.
- **Cordon Management Costs.** An estimated 23 internal staff will be required to manage the cordons. There will also be some structural engineering and portacom costs incurred. Staff currently working on cordon management have come from other units within the Council and budget has been transferred from these units.
- **Royal Commission Costs.** An allowance has been made for costs incurred for legal advice, scanning of commercial files and expert witness costs.
- **Central City Plan – Consultants and Capital Programme Group (CPG) Staff.** A number of external consultants have been brought in to support the Central City Plan, which reflects its scoping scale and compressed timeframe. Also, allowance has been made for additional Capital Programme Group staff working on the Central City Plan rather than Capital projects. These costs would normally be capitalised.
- **Central City Plan – Marketing, Communications and Expo costs.** There will be ongoing consultation, advertising, graphic design and printing costs. A second Expo is also proposed to launch and consult on the draft Central City Plan.
- **Heritage Storage for Demolitions.** As a result of ongoing demolition, Council is seeking to protect and retain key elements of remnant heritage. Some of this must be stored under cover. Council is leasing space to provide for temporary storage of fragile remnants.
- **Christchurch and Canterbury Tourism (CCT) Funding.** A shared funding agreement between Council, CCT, Christchurch International Airport Limited and Ministry of Economic Development has been developed to support CCT's short and medium term plan to re-attract visitors to Christchurch. Council's contribution to this agreement is additional funding of \$150,000.
- **Reduction in Other Strategy and Planning Projects.** There has been a reprioritising of strategy and planning projects to support the Central City Plan. In some instances this is a shift in work (e.g. Urban Renewal) and in other instances projects have been put on hold to allow staff to be reallocated to priority areas.
- **Increase in Roothing Maintenance (Net of Subsidies).** Operational costs include an increase of \$13,000,000 for the maintenance of temporary services in the rebuild areas. This has been offset by NZTA Opex subsidy of \$10,472,000 and maintenance savings of \$1,200,000.
- **Increase in City Water and Waste Maintenance and Operating Costs (Net of Subsidies).** Additional maintenance and operating costs include \$1,467,000 for higher wear & tear on pumps due to sand, and extra electricity due to pumping on pipes that are normally mainly gravity systems. These are costs which would normally meet the criteria under the increased cost of working insurance policy but the increase is unable to be proven with sufficient accuracy.
- **Removal of Central City Shuttle.** The Central City Shuttle service has been ended, saving \$1,050,000.
- **Public Transport Cost Reductions.** The Bus Exchange is not operable resulting in net cost savings of \$345,000.
- **Increase in Below-Ground Insurance Premium.** Allowance has been made for a 300% increase in below ground insurance premiums.
- **Increase in Above-Ground Insurance Premium (Excluding Housing).** Allowance has been made for a 400% increase in above ground insurance premiums. Insurance cover is still to be confirmed. The increased premium on housing is included in the section on non-rates funding.
- **Partial Year Interest Expense to Fund 2011/12 Opex Cash Deficit.** The forecast operating cash deficit of \$28 million for the 2011/12 financial year will be met by borrowing progressively through the year resulting in increased interest expense.

Financial Overview

- **Rates Remissions.** Rates remissions recommended to Council, which would extend the current 40 per cent remission for residential properties unable to be occupied and 30 per cent for business properties within cordons, will cost \$1.6 million in 2011/12.

Capital programme expenditure

The Council's capital programme has increased from \$235 million as signalled in the LTCCP to \$482 million. The key changes to the LTCCP programme are:

- **Expansion of St Albans Resource Centre.** The commencement of this work will be deferred by one year (to 2012/13, completion in 2013/14) to allow additional time to reconsider requirements in light of the earthquake damage to the existing centre.
- **Hockey Pitches.** This \$532,000 project has been brought forward from 2012/13 to allow the early development of Nunweek Park as a result of earthquake damage to Porritt Park. This was subsequently brought forward to 2010/11 and has been paid.
- **Christchurch City Transport Interchange.** Completion of this project is scheduled for the 2013/14 financial year, consistent with the 2010/11 Annual Plan. The cash flow has been re-phased to better reflect the anticipated construction programme. Construction is programmed to start in the middle of 2012 and expected to take two years.
- **Central City Bus Priority.** This project has been rescheduled to align with the delivery of the Interchange.

- **Hornby Bus Priority.** This project has been rescheduled in order to take account of the Transport Plan that will be considered by Council this year.
- **Deans/ Riccarton Roundabout.** This project has been rescheduled to align with the timing of the delivery of the Hornby Bus Priority project.
- **Wigram Magdala Southern Motorway Arterial.** This project has been reprogrammed to match NZTA's timing of the Southern Motorway.
- **Local Government Funding Agency.** This is a new capital project allowing for a \$2.5 million equity investment by Council in the proposed Local Government Funding Agency (LGFA). This investment will be rates neutral because the LGFA will pay a dividend of 2% above the LGFA's cost of funds which will more than offset CCC's funding costs.
- **Infrastructure Rebuild Programme.** The current estimate for the total rebuild is \$2.251 billion which will be delivered by the Alliance or directly by Council. This is estimated to total \$343 million in 2011/12. A significant portion of this programme will be funded by insurance and government subsidies. The Council's Capital Works Programme budgets for the total cost of the projects, with capital funding from insurance and government subsidies shown in the attached financial statements (financial overview) as capital grants and subsidies. Capital grants and subsidies are based on the best possible estimate of likely insurance and subsidy payments. These will be further updated and reported to Council as the programme is refined.

Staff have made an assessment of the cash flow for the rebuild based on the current estimate and likely programme. The Alliance will continue to refine the estimate, cash flow and programme. This information will be presented to Council as part of the Infrastructure Rebuild Plan in the next three months. The Infrastructure Rebuild Plan will include the scope of work, estimate, programme, community participation processes, communication plan, network resilience, assessment of options and how betterment will be managed.

The Alliance is being established and is currently in its 120-day intensive planning phase. At the conclusion of this phase, the full Alliance Agreement will be executed. In parallel with this planning phase, critical-high priority repairs are being undertaken under the delivery framework implemented post the September earthquake, for example, repairs to sewer pressure mains.

- **Convention Centre upgrade deferred.** Planned equity investment to fund the expansion of the Convention Centre has been removed from the 2011/12 plan.

Financial Overview

The table below summarises the high-level changes to the capital programme.

Programme (\$000)	LTCCP for 2011/12 as Amended	Changes from LTCCP	Recommend for 2011/12	Deferred Due to Timing	Deferred for Further Consideration
Renewal Programme	90,956	(55,088)	35,868	(1,746)	(53,342)
Growth & Aspirational Projects	139,322	(68,100)	71,222	(22,920)	(9,325)
EQ Rebuild Programme	-	343,000	343,000	-	-
Corporate	10,852	967	11,819	-	(1,533)
Grand Total	241,130	220,780	461,910	(24,666)	(64,199)

Interest expense and revenue

Interest costs will increase due to the debt servicing costs of borrowing undertaken to fund earthquake costs, along with the debt servicing costs relating to the transfer of up to \$45 million of VBase debt to Council. This is offset by reduced interest costs on the return of \$12 million from VBase for the Town Hall upgrade. It will also be offset through savings made by Council's membership of the Local Government Funding Authority (LGFA). It is expected that the LGFA will lend to Council at a rate 0.40% less than alternative borrowings. Council has forecast an interest saving of \$205,000 for the 2011/12 financial year and will review this amount during the 2012-22 LTP process as more Council debt is migrated to the Agency.

Debt repayment

Debt repayment rated for is less than the LTCCP, largely due to delays in delivering the normal capital works programme. This was partly caused by the earthquakes. It

is expected an additional \$45 million over and above that planned in the LTCCP will be carried forward to 2011/12.

Fees, charges and operational subsidies

Although a number of Council facilities and rental buildings are closed, and parking and parking infringement revenue will be reduced in 2011/12, this reduction in revenue is offset by earthquake related recoveries from insurers, NZ Transport Agency and central Government. Overall Fees charges and operational subsidies are expected to be \$34 million higher in 2011/12 than forecast in the LTCCP.

Dividends received

The board of Christchurch City Holdings Limited have advised that their dividend will reduce by \$14.0 million, and Local Government Insurance Corporation's (Civic) dividend of \$0.06 million will not be paid. These are partially offset by a \$0.5 million increase in the Transwaste dividend.

Asset Sales

The Annual Plan includes a timing change to a Central City South Precinct land sale which was forecast to occur in 2011/12.

Development Contributions

Development contribution revenue has been reduced by \$23 million from the LTCCP to reflect the net slowing of new development following the earthquake and the amount of development contribution credits that will be available to developers rebuilding their existing properties.

Capital Grants and Subsidies

Overall Capital Grants and Subsidies are expected to be \$34 million higher in 2011/12 than forecast in the LTCCP. This is the result of earthquake related funding received from insurers, NZ Transport Agency and central Government.

Financial Overview

Rates	2011–12 LTCCP \$000	2011–12 Plan \$000	Variance to LTCCP
Rates Collected			
General Rate	193770	204953	(11,183)
Uniform Annual General Charge	22,177	20,236	1,941
Targeted Rates			
Water Supply			
Full Charge	23,412	26,508	(3096)
Half Charge	239	248	(9)
Restricted Supply	124	130	(6)
Excess Water	-	-	-
Fire Service Connection	99	93	6
Land Drainage	18,544	17,999	545
Sewerage	43,921	39,685	4,236
Waste Minimisation	23,652	20,510	3,142
Governors Bay Water Loan	16	19	(3)
Governors Bay Sewer Loan	24	29	(5)
	325,979	330,410	(4,431)
<i>including GST at 15% of</i>	<i>42,518</i>	<i>43,097</i>	<i>(579)</i>
Rates Collected (GST excl.)	283,461	287,313	(3,852)

This Annual Plan sets total rates for 2011/12 at \$287 million (GST exclusive), which is \$3.9 million higher than forecast in the LTCCP, or 6.7 percent. For existing ratepayers the actual increase in their rates is 7.1 percent from 2010/11. This higher percentage reflects the reduction in the value of rateable properties within the City following the Canterbury earthquakes. Effectively this means that Council 2011/12 rates of \$287 million are being spread across a smaller number of ratepayers than were expected, so the remaining ratepayers pay a greater share of that total.

Proposed Water Supply rates for 2011/12 are \$3 million higher than forecast in the LTCCP. This increase is the result of (1) a revaluation of water assets which has increased the cost of depreciation charged to Council's water services; and (2) a reduction in demand for water by Council high volume consumers following the earthquakes. This reduction in revenue cannot be offset by a reduction in costs because the cost of supply is largely fixed, meaning that water rates must increase to compensate.

The decrease of \$4 million in Sewerage rates is the result of cost savings plus an increase in trade waste revenue resulting from better monitoring and compliance activity.

The Waste Minimisation rate is lower than forecast in the LTCCP because volumes in the new kerbside collection system are different to those modelled in the LTCCP. This has resulted in contract savings which are passed on to Christchurch residents through the Waste Minimisation rate. Also, \$1 million of Government funding for Waste Minimisation has been moved from Council's general operating revenue, where it offset General Rates, to the waste minimisation rate where it more correctly belongs.

Financial Overview

Under Council's Revenue and Financing Policy, general rates including the Uniform Annual General Charge (UAGC), are the final source of funding once all other revenue sources and rate types are taken into account. The net \$9 million increase in General Rates from the LTCCP (\$11 million general rate less \$2 million UAGC) is made up of \$6 million earthquake funding, \$1 million relating to the transfer of Government funding into the Waste Minimisation Rate, and \$2 million increase in costs.

Surplus, operating deficits, and sustainability

Council's budget for 2011/12 shows an accounting surplus of \$277 million. Under accounting standards Council is required to show all revenue, including earthquake related recoveries from insurance, central Government and NZ Transport Agency, as income for the year. However, these recoveries reimburse Council for emergency response and recovery expenditure as well as compensating it for damage to its assets and infrastructure. Once these revenues are stripped away Council estimates that it will record operating deficits estimated to be \$73.9 million between 2011/12 and 2013/14.

Council has decided to borrow to fund these deficits and will repay the debt along with interest costs by adding a special earthquake charge of 1.76 per cent to rates for each of the next five years.

Council does not consider that these anticipated operating deficits will undermine its financial sustainability. However, because much of the earthquake damage to Council assets and impact on activities is still unclear, Council will continue to closely monitor its financial forecasts and the implications for both Council and ratepayers.

Borrowing

The budget estimates new borrowing of \$114 million, \$37 million higher than forecast in the LTCCP. Despite this anticipated increase in debt, the Council is continuing to ensure prudent and sustainable financial management of its operations. The implication of this is that Council will not borrow beyond its ability to service and repay that borrowing. This is demonstrated by the Ratio Tables below which show that Council will not pay more than 5 percent of its annual revenue on interest costs, and plans to remain within its maximum borrowing limits.

Credit rating

Council's AA+ international credit rating from Standard and Poor's (S&P) is reviewed annually and was reconfirmed in 2010. However, because of the Canterbury earthquakes and the possible downgrade to the New Zealand sovereign credit rating, Standard and Poors has placed Council on negative outlook.

Financial Risk Management Strategy

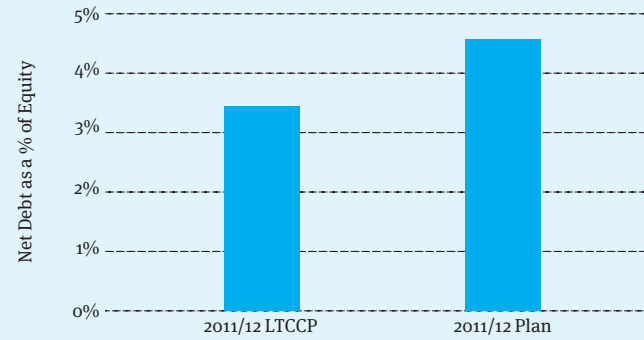
Council has policies to assist in managing its financial risk, including liquidity and funding risk management, interest rate exposure and counterparty credit risk. Further detail is provided within the Liability Management Policy. An important element in assessing the value of Council's risk management strategy is its five key financial ratios.

Key Financial Ratios	
net debt as a percentage of equity	<20%
net debt as a percentage of total revenue*	<100%
net interest as a percentage of total revenue*	<10%
net interest as a percentage of annual rates income (debt secured under debenture)	<15%
liquidity (term debt + committed loan facilities + liquid investments to current external debt)	>120%
*excludes non government capital contributions Net debt is defined as total consolidated debt less liquid financial assets/investments.	

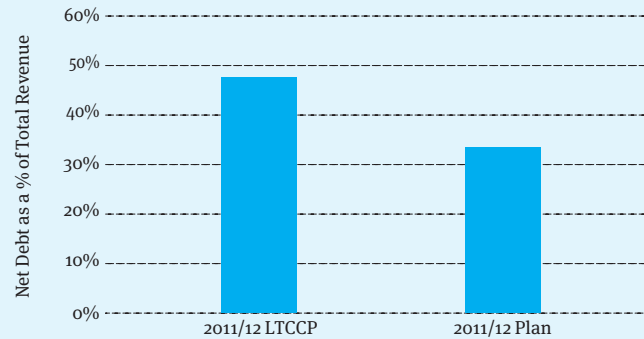
Financial Overview

As shown in the ratio tables below the Council anticipates staying well within its ratio limits in 2011/12. At the time of preparing this Annual Plan there are no indications that this policy limit will be breached beyond 2011/12.

Net Debt as a % of Equity
Ratio Policy Limit 20%

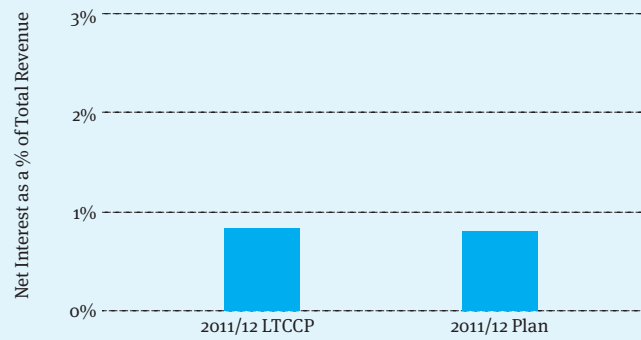


Net Debt as a % of Total Revenue
Ratio Policy Limit 100%

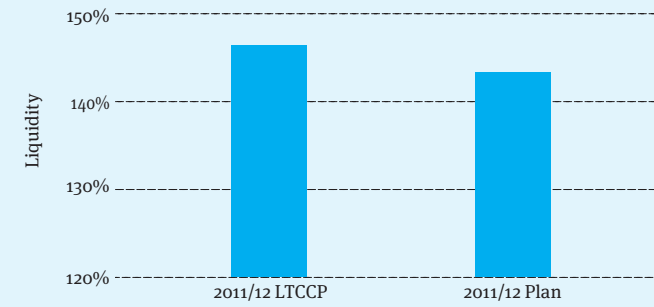


Financial Overview

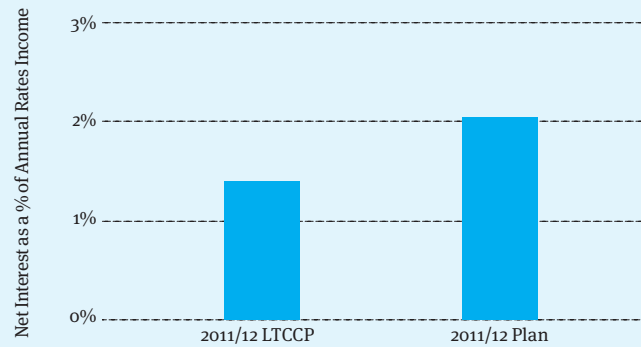
Net Interest as a % of Total Revenue
Ratio Policy Limit 10%



Liquidity
Ratio Policy Above 120%



Net Interest as a % of Annual Rates Income
Ratio Policy Limit 15%



2010–11 Plan \$000's		Note	2011–12 LTCCP \$000's	2011–12 Plan \$000's	Variance to LTCCP
Financial overview					
Funding Summary					
345,885	Operating expenditure	1	353,220	405,442	52,222
244,325	Capital programme	5	235,425	481,910	246,485
10,605	Transfers to reserves	2	12,508	10,368	(2,140)
21,678	Interest expense	3	27,485	26,606	(879)
760	Debt repayment	4	5,577	3,226	(2,351)
623,253	Total expenditure		634,215	927,552	293,337
<i>funded by:</i>					
120,956	Fees, charges and operational subsidies	6	126,648	160,518	33,870
71,042	Dividends and interest received		72,579	55,060	(17,519)
6,197	Transfers from reserves	7	5,165	6,211	1,046
4,403	Minor Asset sales	8	5,774	1,140	(4,634)
26,191	Development contributions		31,978	9,000	(22,978)
12,210	Capital grants and subsidies		31,712	294,368	262,656
240,999	Total funding available		273,856	526,297	252,441
382,254	Balance required		360,359	401,255	40,896
112,897	Less Borrowing for Capital programme/ grants/opex		76,898	113,942	37,044
269,357	Rates		283,461	287,313	3,852
5.19%	Nominal Rates increase		5.37%	6.67%	
3.97%	Percentage rate increase to existing ratepayers		4.21%	7.10%	

2010–11 Plan \$000's	Note 1	2011–12 LTCCP \$000's	2011–12 Plan \$000's	Variance to LTCCP
Operating Expenditure				
20,007	City planning and development	19,596	27,176	7,580
44,143	Community support	46,646	59,140	12,494
45,443	Cultural and learning services	53,992	45,788	(8,204)
11,310	Democracy and governance	10,644	10,768	124
9,109	Economic development	9,117	9,499	382
51,818	Parks, open spaces and waterways	55,500	58,095	2,595
35,393	Recreation and leisure	38,568	30,017	(8,551)
38,606	Refuse minimisation and disposal	41,506	39,507	(1,999)
31,821	Regulatory services	29,720	34,605	4,885
106,803	Streets and transport	109,855	108,312	(1,543)
38,727	Wastewater collection and treatment	44,710	60,316	15,606
24,639	Water supply	25,207	26,118	911
26,352	Corporate	24,238	23,540	(698)
484,171	Total Group of Activity expenditure	509,299	532,881	23,582
116,243	Less depreciation	128,594	100,467	(28,127)
21,678	Less interest expense	27,485	26,606	(879)
365	Less non cash expenditure		366	366
345,885	Operating expenditure	353,220	405,442	52,222

Christchurch City Council

Financial Overview

2010–11 Plan \$000's	Note 2	2011–12 LTCCP \$000's	2011–12 Plan \$000's	Variance to LTCCP
Transfers to Reserves				
6,595	Interest earned credited to funds	8,194	7,464	(730)
160	Ratepayer funding of 8% of Dog Control costs	146	162	16
25	Kilmore St Carpark Depreciation Reserve Fund	20	25	5
3,764	Housing operating cash surplus	4,014	2,584	(1,430)
61	Dog Control operating cash surplus	134	133	(1)
10,605		12,508	10,368	(2,140)
Note 3				
Interest Expense				
3,157	Borrowing for new capital works and grants	8,821	7,850	(971)
-	Borrowing for operational deficit	-	2,001	2,001
4,830	Borrowings for equity investments	6,712	9,378	2,666
13,677	Borrowings for advances	11,925	7,355	(4,570)
14	Separately funded activities borrowing	27	22	(5)
21,678		27,485	26,606	(879)
Note 4				
Debt Repayment provided for				
74	Targeted Rates - loan principal	74	74	-
686	Existing capital works debt repayment	5,503	3,152	(2,351)
760		5,577	3,226	(2,351)

2010–11 Plan \$000's	Note 5	2011–12 LTCCP \$000's	2011–12 Plan \$000's	Variance to LTCCP
Capital Programme Summary*				
1,283	CITY PLANNING AND DEVELOPMENT	1,061	-	(1,061)
6,011	Community support	6,610	3,470	(3,140)
10,963	Cultural and learning services	7,951	6,865	(1,086)
-	Democracy and governance	-	-	-
104	Economic development	107	160	53
35,045	Parks, open spaces and waterways	37,394	42,885	5,491
4,932	Recreation and leisure	4,210	4,310	100
1,046	Refuse minimisation and disposal	1,042	7,934	6,892
10	Regulatory services	46	45	(1)
75,620	Streets and transport	108,750	134,003	25,253
56,752	Wastewater collection and treatment	29,400	160,888	131,488
13,763	Water supply	14,175	23,091	8,916
38,796	Corporate	24,679	98,259	73,580
244,325	Total capital programme	235,425	481,910	246,485
funded by:				
4,403	Sale of assets	5,774	1,140	(4,634)
88,252	Renewals/rebuild funded from rates	92,823	89,418	(3,405)
695	Landfill aftercare funded from rates	631	626	(5)
3,146	Reserve drawdowns	3,014	3,260	246
26,191	Development contributions	31,978	9,000	(22,978)
12,210	Capital grants and subsidies	31,712	294,368	262,656
134,897	Total funding available	165,932	397,812	231,880
109,428	Capital programme borrowing	69,493	84,098	14,605
3,467	Borrowing for grants	7,405	570	(6,835)
-	Borrowing for operating deficit	-	29,274	29,274
2,000	Borrowing for onlending	2,000	-	(2,000)
114,895	Total new borrowing	78,898	113,942	35,044
2,469	Less debt repayment (incl Housing)	10,670	3,234	(7,436)
112,426	Net change in borrowing	68,228	110,708	42,480
392,998	Cumulative debt	453,722	475,465	21,743

* Note the total Capital Programme shown here differs from the total of the detailed capital programme as it includes a net carryforward amount of \$20m.

Christchurch City Council

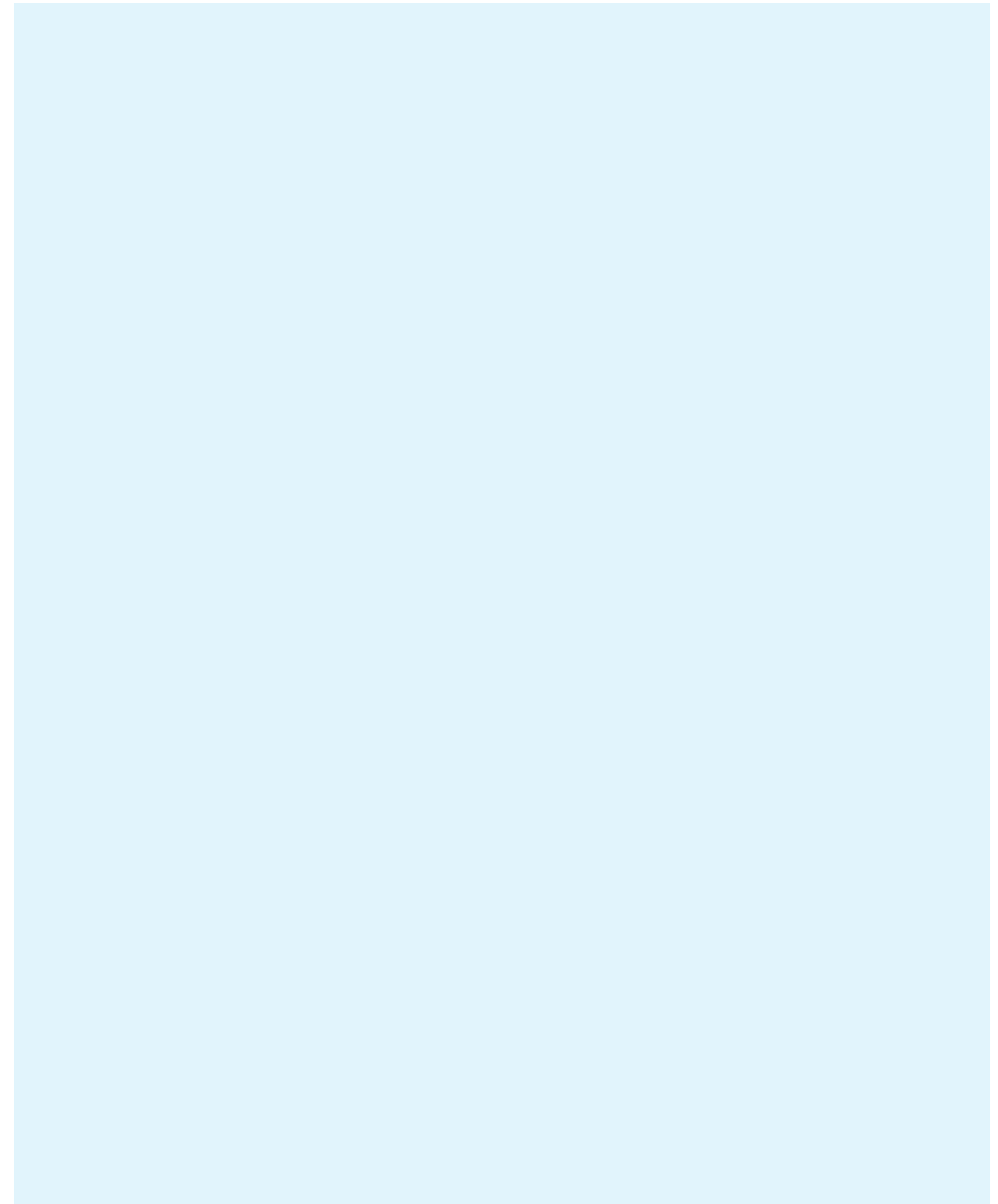
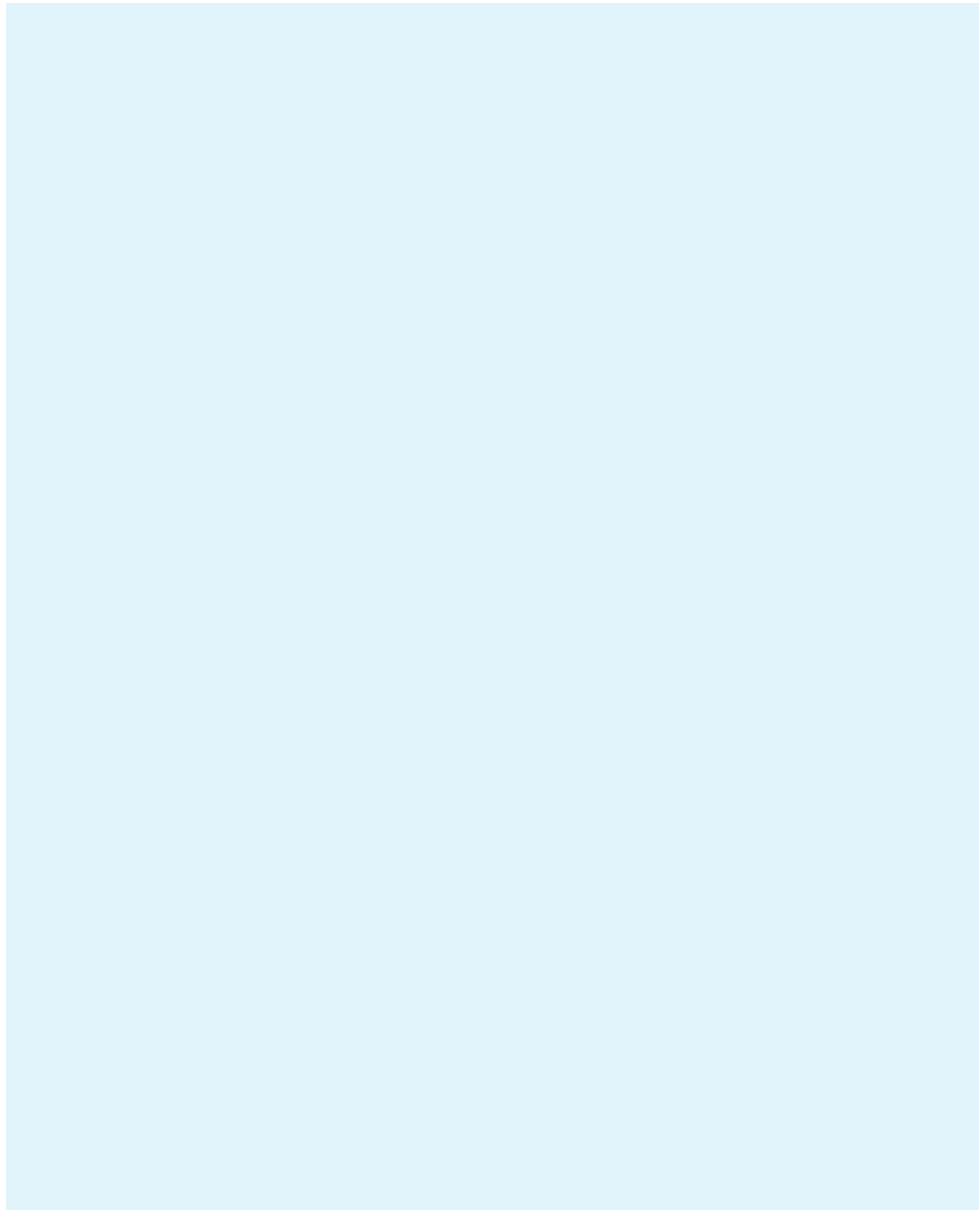
Financial Overview

2010–11 LTCCP \$000's	Note 6	2011–12 LTCCP \$000's	2011–12 Plan \$000's	Variance to LTCCP
	Fees, charges and operational subsidies			
2,468	City planning and development	1,784	1,992	208
18,570	Community support	20,362	35,094	14,732
4,108	Cultural and learning services	4,738	3,311	(1,427)
223	Democracy and governance	-	-	-
50	Economic development	87	47	(40)
13,273	Parks, open spaces and waterways	15,249	20,573	5,324
16,618	Recreation and leisure	19,377	11,838	(7,539)
7,276	Refuse minimisation and disposal	8,688	8,551	(137)
25,925	Regulatory services	23,967	25,075	1,108
39,441	Streets and transport	63,244	108,698	45,454
11,523	Wastewater collection and treatment	13,460	163,179	149,719
6,211	Water supply	6,993	18,514	11,521
13,881	Corporate	12,389	67,224	54,835
159,567	Total Group of Activity revenue	190,338	464,096	273,758
26,191	Less Development Contributions	31,978	9,000	(22,978)
12,210	Less Capital Grants & Subsidies	31,712	294,368	262,656
210	Less non cash revenue		210	210
120,956	Fees, charges and operational subsidies	126,648	160,518	33,870

2010–11 LTCCP \$000's	Note 7	2011–12 LTCCP \$000's	2011–12 Plan \$000's	Variance to LTCCP
	Transfers from Reserves			
-	Olive Stirratt Bequest - art works	14	-	(14)
3,146	Housing - capital programme	3,000	3,260	260
1	Housing - interest expense	1	1	0
2,950	Capital endowment fund - grants	2,150	2,950	800
100	Income equalisation & other operating reserves	-	-	-
6,197		5,165	6,211	1,046
	Note 8			
	Minor Asset Sales			
207	Plant and vehicle disposals	214	209	(5)
3,793	Surplus property sales	5,143	524	(4,619)
403	Surplus roading land sales	417	407	(10)
4,403		5,774	1,140	(4,634)

Christchurch City Council

Financial Overview





Council Activities and Services

Annual Plan 2011–2012
Christchurch Ōtautahi

The following pages contain
information about the Council's
Activities and Services.

Council Activities and Services

Water Supply

2010–11 Plan \$000's		Note	2011–12 LTCCP \$000's	2011–12 Plan \$000's	Variance to LTCCP
Cost of proposed services					
24,459	Water supply	1,2	25,045	25,988	943
180	Water conservation		162	130	(32)
24,639			25,207	26,118	911
Revenue from proposed services					
3,024	Water supply	3	3,153	2,658	(495)
-	Water conservation		-	-	-
3,187	Capital revenues	4	3,840	15,856	12,016
6,211			6,993	18,514	11,521
Revenue by source					
6,211	Fees and charges		6,993	4,314	(2,679)
-	Earthquake cost recoveries		-	14,200	14,200
-	Grants and subsidies		-	-	-
6,211			6,993	18,514	11,521
18,428	Net operational cost (funded by rates)		18,214	7,604	(10,610)
1,462	Vested assets		1,567	200	(1,367)
16,966	Net cost of services		16,647	7,404	(9,243)

2010–11 Plan \$000's		Note	2011–12 LTCCP \$000's	2011–12 Plan \$000's	Variance to LTCCP
Cost of capital expenditure					
9,221	Renewals and replacements	5	7,035	1,807	(5,228)
-	Infrastructure Rebuild	6	-	14,200	14,200
1,928	Improved service levels		2,055	2,013	(42)
2,614	Increased demand		5,085	5,071	(14)
13,763			14,175	23,091	8,916
This capital expenditure is funded by					
9,221	Rates		7,035	1,807	(5,228)
1,355	Borrowing		3,300	5,428	2,128
-	Transfers from Reserves		-	-	-
2,410	Development Contributions		3,021	879	(2,142)
-	Infrastructure Rebuild Recoveries		-	14,200	14,200
777	Grants, Subsidies and other		819	777	(42)
13,763			14,175	23,091	8,916

Rationale for activity funding (see also the Revenue and Financing Policy)

User charges (technically classified as a rate) are made for excess water supplied at the average cost of water. The balance of the net operating cost is funded by a targeted rate on serviced properties based on capital value.

Development contributions are applied towards appropriate capital expenditure. The balance of capital expenditure is funded corporately in accordance with the Revenue and Financing Policy.

Explanation of operational variances from the LTCCP

1. Depreciation has increased by \$1.1 million due to revaluation of Water Supply assets in 2010.
2. Costs associated with Water Supply asset management and planning have been reduced by \$0.2 million.
3. Lower revenue planned as the premises of a number of excess water consumers are not accessible due to earthquake damage.
4. Development Contributions have been reduced by \$2 million. \$14.2 million of capital revenues are planned earthquake related recoveries on additional earthquake related capital expenditure.

Explanation of capital variances from the LTCCP

5. The Palmers Road Pump Station renewal project has been removed as the pump station was destroyed by the earthquake, and is being rebuilt under insurance. The renewal programme across this group of activities has also been reviewed in light of the damage inflicted by the 22 February earthquake. The programme has been reduced to remove works that are in the rebuild areas that are covered by the new Infrastructure Rebuild Programme.
6. An assessment of the cash flow for the rebuild based on the current estimate and likely programme across this group of activities is included.

Council Activities and Services

Water Supply

Activity	Levels of Service	Targets for 2011/12	
Water Conservation	Council runs water conservation campaigns	The Waterwise campaign is run between October and February each year	
	The amount of water abstracted each year for the public water supply is quantified and monitored, with a view to reducing consumption.	<=348 m3 +/-20% water abstracted per property served per year	
		<=71% (+/-20%) of total cap of 75M m3 potable water abstracted per year	
	The public is aware of water conservation	no survey this year - ongoing earthquake recovery communications will make people aware.	
	The water supply network is inspected for leaks	>=12.5% of the water supply network is inspected for leaks each year	
Water Supply	Continuous potable water is supplied to all customers	>=95% medium leaks (in urban and rural areas) are repaired within one working day of being reported to Council	
		>=95% minor leaks (in urban and rural areas) are repaired within three working days of being reported to Council	
		>=95% serious leaks (in rural areas) have a Council representative on site to assess and confirm repair options within two hours of being reported to Council	
		>=95% serious leaks (in urban areas) have a Council representative on site to assess and confirm repair options within one hour of being reported to Council	
		<=1 unplanned interruption >=4hrs on average per week each year - suspended for 2012 due to earthquake damage:	
		<=9 unplanned interruptions / 1000 properties served per year - suspended for 2012 due to earthquake damage:	
		Risk to potable water supply is managed (grading)	>=100 backflow prevention devices installed (at owners cost) for highest risk premises each year
			Cc or better risk grading from the Ministry of Health for all rural area water supplies by Dec 2013 - seeking extension by one year from Ministry of Health due to earthquake

Activity	Levels of Service	Targets for 2011/12
Water Supply		Maintain Ba grading for all City supplies, excluding the Northwest supply zone (Da) - subject to no further aftershocks causing major damage to water supply system.
		Move Da to Ba grading for the Northwest supply zone by December 2013

Council Activities and Services

Wastewater Collection and Treatment

2010–11 Plan \$000's		Note	2011–12 LTCCP \$000's	2011–12 Plan \$000's	Variance to LTCCP
Cost of proposed services					
21,498	Wastewater collection	1,2,3	26,603	42,587	15,984
17,229	Wastewater treatment and disposal	1,4	18,107	17,729	(378)
38,727			44,710	60,316	15,606
Revenue from proposed services					
22	Wastewater collection	2	23	21,043	21,020
4,056	Wastewater treatment and disposal	5	4,111	4,766	655
7,445	Capital revenues	6	9,326	137,370	128,044
11,523			13,460	163,179	149,719
Revenue by source					
11,523	Fees and charges		13,460	7,358	(6,102)
-	Earthquake cost recoveries		-	155,821	155,821
-	Grants and subsidies		-	-	-
11,523			13,460	163,179	149,719
27,204	Net operational cost (funded by rates)		31,250	(102,863)	(134,113)
1,799	Vested assets		1,927	200	(1,727)
25,405	Net cost of services		29,323	(103,063)	(132,386)

2010–11 Plan \$000's		Note	2011–12 LTCCP \$000's	2011–12 Plan \$000's	Variance to LTCCP
Cost of capital expenditure					
7,652	Renewals and replacements	7	8,435	4,679	(3,756)
-	Infrastructure Rebuild	8	-	136,400	136,400
37,693	Improved service levels	9	12,721	11,646	(1,075)
11,407	Increased demand	10	8,244	8,163	(81)
56,752			29,400	160,888	131,488
This capital expenditure is funded by					
7,652	Rates		8,435	4,679	(3,756)
41,655	Borrowing		11,639	18,839	7,200
-	Transfers from Reserves		-	-	-
7,445	Development Contributions		9,326	2,570	(6,756)
-	Infrastructure Rebuild Recoveries		-	134,800	134,800
-	Grants, Subsidies and other		-	-	-
56,752			29,400	160,888	131,488

Rationale for activity funding (see also the Revenue and Financing Policy)

User charges for certain services, such as trade waste, are collected at levels considered reasonable by the Council. The balance of the net operating cost is funded by a targeted rate on serviced properties based on capital value.

Development contributions are applied towards appropriate capital expenditure. The balance of capital expenditure is funded corporately in accordance with the Revenue and Financing Policy.

Explanation of operational variances from the LTCCP

1. Depreciation has reduced by \$4.4 million in Wastewater Collection and \$0.1 million in Wastewater Treatment.
2. Additional earthquake-related maintenance and operating costs of \$22 million are planned, of which \$21 million is recoverable and included in revenue.
3. Underlying maintenance costs associated with Wastewater Collection are \$1 million less than in the LTCCP due to a new contractual agreement.
4. Various efficiencies and process changes within the Christchurch Wastewater Treatment Plant have reduced operating costs by \$0.3 million.
5. Trade waste revenues have increased by \$0.7 million due to better monitoring and compliance by trade waste producers.
6. Development Contributions are reduced by \$6.2 million. Recoveries of \$134.8 million for additional earthquake-related capital expenditure are included.

Explanation of capital variances from the LTCCP

7. The renewal programme across this group of activities has been reviewed in light of the damage inflicted by the 22 February earthquake. The programme has been reduced to remove works that are in the rebuild areas and are covered by the new Infrastructure Rebuild Programme. Changes include wastewater reticulation and mains renewals.
8. An assessment of the cash flow for the rebuild based on the current estimate and likely programme across this group of activities is included.
9. Akaroa Wastewater Treatment Plant improvements have been deferred for two years to resolve funding for the land purchase component. The Aeration Expansion project for the Christchurch Wastewater Treatment Plant has been deferred until earthquake repairs are completed.
10. The Pump Station 60 upgrade has been deferred by one year. Offsetting this, the Wigram Pressure Main Extension has been advanced from 2012/13 to re-align with planned completion of the Western Interceptor.

Council Activities and Services

Wastewater Collection and Treatment

Activity	Levels of Service	Targets for 2011/12
Wastewater Collection	Consent conditions re wet weather overflows are complied with	No major and/or persistent non compliance with resource consent for the Avon and Heathcote Rivers relating to wet weather sewer overflows each year, as reported by Environment Canterbury -Suspended for 2012 because of earthquake damage:
	Customer satisfaction with wastewater services	>=90% customer satisfaction with Councils wastewater services each year - suspended because of earthquake damage
	Odour complaints are minimised	<=4 odour complaints / 10,000 properties served / year - suspended for 2012 because of earthquake damage to the wastewater network:
	Properties served affected by service interruptions or maintenance activities	< =80 properties served affected / year - suspended because of earthquake damage
	Response time for blockages	>=90% blockages responded to within 2 hrs within rural areas.
		>=99% blockages responded to within 4 hrs within rural areas.
		Suspend for 2012 because of earthquake damage: >=90% blockages responded to within 1 hr within urban areas.
		Suspend for 2012 because of earthquake damage: >=99% blockages responded to within 2 hrs within urban areas
Wastewater Treatment and Disposal	Odour complaints from wastewater treatment plants are minimised	Suspend for 2012 because of earthquake damage: <=1 odour events / 10,000 properties served / year
		Environment Canterbury conditions of air discharge consent are complied with - suspended for 2012 because of earthquake damage:
	Wastewater treatment plants comply with consents	No major or persistent breaches of resource consent for wastewater treatment plants and associated discharges each year, except for disinfection standards, as reported by Environment Canterbury - suspended for 2012 due to earthquake damage:

Council Activities and Services

Streets and Transport

2010–11 Plan \$000's		Note	2011–12 LTCCP \$000's	2011–12 Plan \$000's	Variance to LTCCP
Cost of proposed services					
78,155	Road Network	1	79,344	83,946	4,602
15,583	Active Travel	2	15,991	13,836	(2,155)
7,387	Parking	3	8,162	4,650	(3,512)
5,678	Public Transport Infrastructure	4	6,358	5,880	(478)
106,803			109,855	108,312	(1,543)
Revenue from proposed services					
11,217	Road Network	5	14,005	20,805	6,800
310	Active Travel	6	190	512	322
11,522	Parking	7	12,294	3,041	(9,253)
1,567	Public Transport Infrastructure	8	1,624	257	(1,367)
14,825	Capital revenues	9	35,131	84,083	48,952
39,441			63,244	108,698	45,454
Revenue by source					
18,235	Fees and charges		19,922	8,411	(11,511)
-	Earthquake cost recoveries		-	88,785	88,785
21,206	Grants and subsidies		43,322	11,502	(31,820)
39,441			63,244	108,698	45,454
67,362	Net operational cost (funded by rates)		46,611	(386)	(46,997)
6,616	Vested assets		7,089	1,650	(5,439)
60,746	Net cost of services		39,522	(2,036)	(41,558)
Cost of capital expenditure					
43,076	Renewals and replacements	10	47,739	15,669	(32,070)
-	Infrastructure Rebuild	11	-	102,700	102,700
25,424	Improved service levels	12	43,487	9,834	(33,653)
7,120	Increased demand	13	17,524	5,800	(11,724)
75,620			108,750	134,003	25,253

Rationale for activity funding (see also the Revenue and Financing Policy)

User charges for certain services, such as parking fees, are collected at levels considered reasonable by the Council. Subsidies will be claimed from the New Zealand Transport Agency (NZTA) for both operational and capital expenditure to the maximum allowed. The balance of the net operating cost is funded by general rates, with a loading on the Business sector.

Development contributions are applied towards appropriate capital expenditure. The balance of capital expenditure is funded corporately in accordance with the Revenue and Financing Policy.

Explanation of operational variances from the LTCCP

1. Depreciation has reduced by \$5.2 million and there has been a net reduction of \$2.25 million in Road network planning and asset management costs. Road Safety programmes have moved to Active Travel. \$13 million of earthquake-related operational expenditure has been included.
2. Depreciation has reduced by \$1.3 million. Road Safety programmes have moved from Road Network, and there has been a net reduction of \$1 million in Active Travel maintenance costs due to access issues following the earthquake.
3. Parking operational costs have reduced \$0.2 million for On-Street, and \$3.3 million for Off-Street due to the reduced level of parking facilities available following the earthquake.
4. Depreciation charges have increased by \$1.2 million due to a 2010 revaluation, and Asset Planning and Management charges have increased by \$0.2 million. The operating budget has been reduced by \$1 million for the Shuttle Bus and \$1 million for the Bus Exchange as the services are no longer available.
5. \$9.8 million of NZTA subsidy was added to the budget as subsidy on the earthquake operational budget. Offsetting this is a \$2.4 million reduction in normal subsidies and rental income following the earthquake. Road Safety subsidies have been transferred to Active Travel.
6. NZTA subsidy has moved with the Road Safety programmes from Road Network.
7. Revenue for both On Street and Off Street Parking has been reduced by \$8 million, reflecting the fewer parking spaces available. In addition a further \$1.3 million reduction was made as revenue in the LTCCP was overstated.
8. NZTA Subsidy has been reduced by \$0.5 million due to the non operation of the Bus Exchange. \$0.8 million reflects the loss of commercial rental revenue for buildings and car parks on the New Bus Interchange site.
9. This reflects a timing reduction of \$30 million of NZTA subsidy in line with the timing change to the New Transport Interchange project, and the deferral of other capital projects. \$79 million of NZTA Subsidy for earthquake roading capital projects is now included.

Explanation of capital variances from the LTCCP

10. The renewal programme across this group of activities has been reviewed in light of the damage inflicted by the 22 February earthquake. The programme has been reduced to remove works that are in the rebuild areas and are covered by the Infrastructure Rebuild Programme. Reductions include \$23.3m in kerb and channel renewals, \$5.6m in carriageway resurfacing and smoothing, and \$3.4m in footpath resurfacing.
11. An assessment of the cash flow for the rebuild based on the current estimate and likely programme across this group of activities is included.
12. The Main Road Three-Laning project has been brought forward to coincide with the construction of the Ferrymead Bridge. The Transport Interchange project has been reprogrammed pending the Central City Plan for rebuilding the CBD. Wigram Magdala Grade Separation has been extended by one year to coincide with the construction of the Southern Motorway, and the Moa Caving Fencing has been deferred from last year to coincide with the Moa Cave protection project.
- 12 & 13. Ferrymead Bridge has had additional budget added due to additional strengthening required, and complexities found during the design process. The Hayton Road extension has been removed from the programme. The Sumner bus priority project has been reprogrammed to allow for construction of the Main Road Three-Laning project. The Central City, Hornby and New Brighton bus priority and Transport Interchange projects have been deferred pending the Central City Plan impact on the Public Transport programme. The Avonside/Fitzgerald project has been deferred for five years. Marshlands/Prestons and Deans/Riccarton/Riccarton intersection improvements have also been deferred pending review of requirements after the February Earthquake. Other reductions resulting from the post earthquake review have been made in street lighting, cycleway improvements and neighbourhood improvements.

Council Activities and Services

Streets and Transport

Activity	Levels of Service	Targets for 2011/12
Active Travel	Cyclesafe education programmes delivered	81% of primary schools in CCC area have a Cyclesafe programme
	Percent of total trips per person per year by active travel (cycling)	Cycling: 2011-12 - Likely to be maintained at or around 2% due to disrupted roads
	Percent of total trips per person per year by active travel (walking)	Walking: Likely to be maintained at or around 22%
	School Travel Plans	4 school travel plans per year
Parking	Customer perceptions of motor vehicle safety in parking buildings	Re-evaluate by 1/1/2012 when more information will be available
	Customer satisfaction with ease of use of meters	65%
	Customer satisfaction with service provided by Councils off-street car parking attendants	Car parks now automated - Re-evaluate by 1/1/2012
	Metered on-street parking spaces provided	1,000 - 2,200 metered parking spaces (except for spaces blocked by earthquake related activity)
	Metered on-street parking spaces usage	>= 1,300,000 parking events
	Off-street, short term parking is used	Re-evaluate by 1/1/2012 when more information will be available
	Off-street, short term parking usage	Art Gallery = 118 spaces , Hospital Car Park Building = 350 spaces as of 16 May 2011, Hospital Grounds Car Parking = 100 spaces, Lichfield Street = at least 250 spaces as of 1 November 2011
		The 1st Hour Free parking will return at the Lichfield St Car Park Building as of 1 November 2011 when the building re opens in time for the Cashel Mall Show Weekend Event.
Public Transport Infrastructure	Peak travel times for buses	Re-evaluate by 1/1/2012 when more information will be available
	Resident satisfaction with the number and quality of bus stops and bus shelters at bus stops.	60% (Due to closed Central Business District)
	Shuttle Bus usage	Discontinued because central city routes closed due to earthquakes. Re-evaluate when central city significantly up and running again.

Activity	Levels of Service	Targets for 2011/12
Public Transport Infrastructure	Total trips on public transport as a percentage of total travel trips, per person, per year:	Public transport - Likely to be maintained at or around 2%
Road Network	Congestion: interpeak travel times for private motor vehicles (inter-peak 10.00am-12midday)	Re-evaluated by 1/1/2012 when more information will be available
	Congestion: Peak travel times for private motor vehicles (7.30am-9.30am, and 4pm-6pm)	Re-evaluate by 1/1/2012 when more information will be available
	Repairs to road surface. Time taken to investigate/undertake repairs to carriageway surfaces, once problem is known or reported.	Arterial roads - at least 95% within 24 hrs - suspended for 2012 due to earthquake damage.
		Collector / local roads - At least 95% within 48 hours - suspended for 2012 due to earthquake damage.
		Rural roads At least 95% within 72 hours
	Resident satisfaction with road and footpath quality.	Footpaths: 50% -suspended for 2012 because of earthquake damage
		Roads: 50% - suspended for 2012 because of earthquake damage
	Safety Programmes (programmes designed around NZTA crash, fatality and injury statistics)	A maximum of 9 Safety Programmes annually
	Total trip proportion by private motor vehicles	2010-12 - Likely to be maintained at or around 84.9%

Council Activities and Services

Regulatory Services

2010–11 Plan \$000's		Note	2011–12 LTCCP \$000's	2011–12 Plan \$000's	Variance to LTCCP
Cost of proposed services					
11,563	Enforcement and inspections	1	11,250	12,297	1,047
20,258	Regulatory approvals	2	18,470	22,308	3,838
31,821			29,720	34,605	4,885
Revenue from proposed services					
9,844	Enforcement and inspection	3	10,158	6,945	(3,213)
16,081	Regulatory approvals	4	13,809	18,130	4,321
25,925			23,967	25,075	1,108
Revenue by source					
25,925	<i>Fees and charges</i>		23,967	25,075	1,108
-	<i>Grants and subsidies</i>		-	-	-
25,925			23,967	25,075	1,108
5,896	Net operational cost (funded by rates)		5,753	9,530	3,777
-	Vested assets		-	-	-
5,896	Net cost of services		5,753	9,530	3,777

2010–11 Plan \$000's		Note	2011–12 LTCCP \$000's	2011–12 Plan \$000's	Variance to LTCCP
Cost of capital expenditure					
10	Renewals and replacements		46	45	(1)
-	Improved service levels		-	-	-
-	Increased demand		-	-	-
10			46	45	(1)
This capital expenditure is funded by					
10	Rates		46	45	(1)
-	Borrowing		-	-	-
-	Transfers from Reserves		-	-	-
-	Development Contributions		-	-	-
-	Grants, Subsidies and other		-	-	-
10			46	45	(1)

Rationale for activity funding (see also the Revenue and Financing Policy)

User charges are collected for services considered reasonable by the Council and the costs of direct benefit activities are generally recovered in full.

The balance of the net operating cost is funded by general rates as the whole community benefits from these activities. Capital expenditure is funded corporately in accordance with the Revenue and Financing Policy.

Explanation of operational variances from the LTCCP

- Expenditure is up \$1 million due to increases in staff and operational costs relating to cordon management, liquor licensing, health licensing and noise control.
- Expenditure is higher, partly due to increases in staff and operational costs relating to consents and earthquake tasks which are offset by increased revenue (note 4). Costs for the Royal Commission are also included. The provision for weather tight home claims has been increased by \$0.8 million, and \$0.4 million has been paid to Riskpool to enable it to meet its exposure to weathertight claims.
- Lower revenue of \$3.2 million is mainly due to less parking infringement and court recoveries as enforcement within the CBD is significantly reduced following the earthquake.
- Revenue is \$4.3 million higher than the LTCCP due to earthquake related building consents, building inspections and related fees.

Explanation of capital variances from the LTCCP

There are no significant variances.

Council Activities and Services

Regulatory Services

Activity	Levels of Service	Targets for 2011/12
Enforcement and Inspections	A minimum % of swimming pools are inspected annually	20%
	All food premises are inspected at least once each year.	100%
	All high risk liquor premises (assessed using CCC Liquor Licensing Team risk assessment methodology) are inspected at least twice a year.	100%
	Court proceedings taken by the Council are fair and in the public interest.	100%
	Percent of complaints about excessive noise responded to within one hour	90%
	Percent of investigations into reports of matters that pose a serious risk to public health or safety are commenced within 24 hours of reporting	100%
	Percent of priority 1 complaints (aggressive behaviour by dogs and wandering stock) responded to within 2 hours (rural).	95%
	Percent of priority 1 complaints (aggressive behaviour by dogs and wandering stock) responded to within 60 minutes (urban)	95%
	Priority 1 dog complaints involving serious injury are referred to the Police call centre within 10 minutes	100%
	Upon confirmation by Council staff of non-compliance, at least one written warning regarding corrective action is given within 30 days (for breaches of City Plan, Resource Management Act, Building Act, bylaws)	95%
Regulatory Approvals	Council retains Building Consent Authority status for all building works, except dams	Council retains Building Consent Authority status for all building works, except dams
	Percent of customers are satisfied with service provided by the planning, building and building inspection services	75% of customers satisfied with the resource management and building consent and building inspection service

Activity	Levels of Service	Targets for 2011/12
Regulatory Approvals	Percent of customers are satisfied with walk-in regulatory services	90% of walk in customers satisfied with service provided
	Percent of regulatory applications are processed within statutory timeframes	Complex consents: 85% of complex applications (i.e. not simple consent applications) and of notified resource consents are processed within statutory timeframes
		Simple consents: 100% of PIMs and simple consent applications are processed within 15 days
	Resource consent hearings are appropriately and fairly conducted.	0% of decisions are lost via appeal/ judicial review

Council Activities and Services

Refuse Minimisation and Disposal

2010–11 Plan \$000's		Note	2011–12 LTCCP \$000's	2011–12 Plan \$000's	Variance to LTCCP
Cost of proposed services					
6,808	Recyclable Materials Collection and Processing	1	6,938	7,376	438
14,251	Residual Waste Collection and Disposal	2	14,904	15,099	195
16,645	Organic Material Collection and Composting	3	18,832	16,303	(2,529)
902	Commercial and Industrial Waste Minimisation		832	729	(103)
38,606			41,506	39,507	(1,999)
Revenue from proposed services					
312	Recyclable Materials Collection and Processing	1	381	1,172	791
2,593	Residual Waste Collection and Disposal	2,4	4,732	2,708	(2,024)
4,371	Organic Material Collection and Composting	4	3,575	4,671	1,096
-	Commercial and Industrial Waste Minimisation		-	-	-
7,276			8,688	8,551	(137)
Revenue by source					
6,276	Fees and charges		8,688	7,451	(1,237)
1,000	Grants and subsidies		-	1,100	1,100
7,276			8,688	8,551	(137)
31,330	Net operational cost (funded by rates)		32,818	30,956	(1,862)
-	Vested assets		-	-	-
31,330	Net cost of services		32,818	30,956	(1,862)

2010–11 Plan \$000's		Note	2011–12 LTCCP \$000's	2011–12 Plan \$000's	Variance to LTCCP
Cost of capital expenditure					
305	Renewals and replacements		363	806	443
-	Infrastructure Rebuild	5	-	6,900	6,900
741	Improved service levels		679	228	(451)
-	Increased demand		-	-	-
1,046			1,042	7,934	6,892
This capital expenditure is funded by					
305	Rates		363	806	443
741	Borrowing		679	7,128	6,449
-	Transfers from Reserves		-	-	-
-	Development Contributions		-	-	-
-	Grants, Subsidies and other		-	-	-
1,046			1,042	7,934	6,892

Rationale for activity funding (see also the Revenue and Financing Policy)

User charges are collected for services considered reasonable by the Council to fulfil the objectives of the service and within the constraints of the market.

The net cost of Recyclable Materials Collection and Processing and Organic Material Collection and Processing is funded by a uniform targeted rate on serviced properties. The balance of the net operating cost is funded by general rates, as the whole community benefits from these activities.

Capital expenditure is funded corporately in accordance with the Revenue and Financing Policy.

Explanation of operational variances from the LTCCP

1. The accounting treatment of the Materials Recovery Facility, not agreed at the time of completing the LTCCP, results in an additional \$0.5 million of depreciation, with compensating additional income. Collection costs have also reduced slightly.
2. Residual Waste volumes under the kerbside collection system have proven to be higher than was modelled in the LTCCP. This results in \$0.8 million of additional disposal costs and \$0.6 million less in revenue from central city bin bag sales. The additional disposal costs are offset by reduced depreciation at Burwood landfill of \$0.6 million.
3. Depreciation from the Organics Plant was overestimated by \$0.6 million in the LTCCP. Modelling of expected volumes of organic waste was also overestimated, resulting in a \$1.7 million reduction in collection & processing costs.
4. The Waste Minimisation Levy income of \$1.4 million was included as part of the Residual Waste Activity in the LTCCP. This has been moved to the Organics Activity as the intent of the levy is to encourage a reduction in waste to landfill.

Explanation of capital variances from the LTCCP

5. An assessment of the cash flow for the rebuild based on the current estimate and likely programme across this group of activities is included.

Council Activities and Services

Refuse Minimisation and Disposal

Activity	Levels of Service	Targets for 2011/12
Commercial and industrial waste minimisation	Businesses actively taking part in Target Sustainability	Average of 50 businesses actively taking part in Target Sustainability each year
	Proportion of businesses actively taking part in Target Sustainability satisfied with the advice and support received	>=75% customer satisfaction each year (target lowered because of earthquake impact)
Organic Material Collection and Composting	Amount of organic material composted at the Council composting plant	200 kg +/-10% organic material / person / year
	Customer satisfaction with kerbside collection service for organic material	>=70% customers satisfied with Councils kerbside collection service for organic material each year (target lowered because of earthquake impact)
	Kerbside wheelie bins for organic material emptied by Council services	>=99.5% kerbside wheelie bins for organic material, that are free of contamination, emptied when correctly placed at the kerbside, each year
	Proportion of incoming organic material that is contaminated and sent to landfill	<2.5% (by weight) contamination of incoming
Recyclable Materials Collection and Processing	Customer satisfaction with kerbside collection service for recyclable materials	>=70% customers satisfied with Councils kerbside collection service for recyclable materials each year (target lowered because of earthquake damage)
	Kerbside wheelie bins for recyclables emptied by Council services	>=99.5% kerbside wheelie bins for recyclable materials, that are free of contamination, emptied when correctly placed at the kerbside each fortnight
	Proportion of incoming recyclable materials that are contaminated and sent to landfill	<10% (by weight) contamination of incoming recyclable materials
	Recyclable materials collected and received by Council services for processing at the Materials Recovery Facility (MRF)	120 kg +/-10% recyclable materials / person / year

Activity	Levels of Service	Targets for 2011/12
Residual Waste Collection and Disposal	Customer satisfaction with kerbside collection service for residual waste	>=70% customers satisfied with Councils kerbside (target lowered because of earthquake damage)
	Kerbside wheelie bins for residual waste emptied by Council services	>=99.5% kerbside wheelie bins for residual waste emptied when correctly placed at the kerbside each week
	Residual waste collected at the kerbside by Council services	<= 120 kg residual waste collected at the kerbside by Council service / person / year
	Residual waste sent to landfill from Christchurch	<=950 kg total residual waste sent to landfill / person. This increase allows for 25% residual waste from Burwood Recovery Park going to Kate Valley Landfill, averaged over 4 years.

Council Activities and Services

Recreation and Leisure

2010–11 Plan \$000's		Note	2011–12 LTCCP \$000's	2011–12 Plan \$000's	Variance to LTCCP
Cost of proposed services					
26,805	Recreation and Sports Services	1	30,618	20,028	(10,590)
8,588	Events and Festivals	2	7,950	9,989	2,039
35,393			38,568	30,017	(8,551)
Revenue from proposed services					
11,737	Recreation and Sports Services	1	14,032	7,973	(6,059)
3,419	Events and Festivals		3,509	3,484	(25)
1,462	Capital revenues	3	1,836	381	(1,455)
16,618			19,377	11,838	(7,539)
Revenue by source					
14,864	Fees and charges		17,449	10,222	(7,227)
1,754	Grants and subsidies		1,928	1,616	(312)
16,618			19,377	11,838	(7,539)
18,775	Net operational cost (funded by rates)		19,191	18,179	(1,012)
-	Vested assets		-	-	-
18,775	Net cost of services		19,191	18,179	(1,012)

2010–11 Plan \$000's		Note	2011–12 LTCCP \$000's	2011–12 Plan \$000's	Variance to LTCCP
Cost of capital expenditure					
1,655	Renewals and replacements	4	2,656	1,890	(766)
3,277	Improved service levels	5	1,423	2,158	735
-	Increased demand	5	131	262	131
4,932	Total capital expenditure		4,210	4,310	100
This capital expenditure is funded by					
1,655	Rates		2,656	1,890	(766)
1,815	Borrowing*		(282)	2,039	2,321
-	Transfers from Reserves		-	-	-
1,462	Development Contributions		1,836	381	(1,455)
-	Grants, Subsidies and other		-	-	-
4,932			4,210	4,310	100

Notes:

* In those years when the collection of Development Contributions provides funds for capital expenditure in future years these funds are used to reduce Council's borrowing requirements (shown here as negative borrowing).

Rationale for activity funding (see also the Revenue and Financing Policy)

User charges for these activities are collected at a level considered reasonable by Council and in line with Council's policy of promoting recreational and leisure activities. Revenue is also sought from Grants and Subsidies where they are available.

The balance of the Net Cost of Services is funded by general rates as the whole community benefits from these activities.

Development contributions are applied towards appropriate capital expenditure. The balance of capital expenditure is funded corporately in accordance with the Revenue and Financing Policy.

Explanation of operational variances from the LTCCP

- Both the QEII Park Recreation and Sport Centre and the Centennial Recreation and Sport Centre are closed to the public. There are no longer costs or revenue for these facilities included in the Annual Plan. In addition, the delay in resource consent and subsequent build of the Graham Condon Leisure Centre has delayed the opening by 12 months resulting in one-off savings in 2011/12.
- Events and Festivals have increased since the original LTCCP due to a one off cost in 2011/12 relating to the Rugby World Cup of \$0.73 million; an increase of \$0.45 million for Iconic events (funded from the Capital Endowment Fund); an increase to the Events and Festival fund of \$0.26 million (to maintain the existing programme), and minor increases to funding for other in-house events and festivals to maintain the existing programme.
- Development Contributions have been reduced to reflect the lower level of subdivisions being developed in the current market.

Explanation of capital variances from the LTCCP

- The renewal programme across this group of activities has been reviewed in light of the damage inflicted by the 22 February earthquake. The programme has been reduced to remove work in earthquake damaged facilities where these will be covered by the Facilities Rebuild programme.
- The Graham Condon Leisure Centre completion has been reprogrammed to 2011/12 following delays associated with the resource consent. Ruapuna purchases have been incorporated into Strategic Land Acquisitions under the Corporate group of activities.

Council Activities and Services

Recreation and Leisure

Activity	Levels of Service	Targets for 2011/12
Events and Festivals	Manage and develop iconic events	Two events in place. (NZ Cup and Show Week, Ellerslie International Flower Show)
	Produce top quality events - such as Summertime, Kidsfest, Guy Fawkes Fireworks	90% attendee satisfaction across five Council-funded events
	Provide and support year-round programme of events delivered	90% resident satisfaction with events (Annual Residents Survey)
Recreation and sports services	Community-based recreation and sport programmes/events are delivered	745 - 825 programmes and events per annum
		95 - 100% of programmes and events targeted on populations with accessibility challenges
	Deliver economic benefit to the city by supporting a range of regional, national and international sporting events consistent with Council Policy, in liaison with CCC Events Team.	Spend CCC allocation provided in support of a range of regional, national and international sporting events, in line with the Physical Recreation and Sports Strategy and the Events Strategy
	Facility-based recreation and sporting activities and programmes are provided.	3.8 to 4.2 visits to aquatic facilities/head of population
		Participants using recreation and sport centres, outdoor pools and stadiums: 2011-2012 2.35 - 2.60 million
	Provide advice and resources to community based organisations and networks to support their ability to develop, promote and deliver recreation and sport in Christchurch	9,200 staff hours advice provided to 550-700 organisations
	Provide facilities that have current PoolSafe accreditation	PoolSafe accreditation maintained for all eligible pools
	Residents have access to fit-for-purpose recreation and sporting facilities	Subject to relocation confirmation, 1 multi sensory centre, open between 35-40 hrs per week, 5 days per week, 48 weeks per year [opening hours subject to maintenance and public holiday schedules]
		Community outdoor pools open seasonally: Governors Bay, Port Levy [subject to maintenance schedules]

Activity	Levels of Service	Targets for 2011/12
Recreation and sports services		2 paddling pools open seasonally: open Nov to March [subject to maintenance schedules]
		4 public outdoor pools open seasonally: Jellie Park, Lyttelton, Halswell, open Nov-March, Templeton; open Jan to Feb [subject to maintenance schedules]
		4 stadiums available for hire 364 days per year [subject to maintenance schedules]
		Jellie Park, Pioneer and Graham Condon (due to open Sept/Oct 2011): Monday to Friday - 5.30am - 9.30pm; Saturday and Sunday - 7.00am - 8.00pm (open 364 days/year) [opening hours subject to maintenance and public holiday schedules]
		Maintain and lease 14 sporting and recreation facilities [subject to maintenance schedules]

Council Activities and Services

Parks and Open Spaces

2010–11 Plan \$000's		Note	2011–12 LTCCP \$000's	2011–12 Plan \$000's	Variance to LTCCP
Cost of proposed services					
10,209	Neighbourhood Parks		12,068	11,939	(129)
8,577	Sports Parks		8,974	8,907	(67)
6,515	Garden and Heritage Parks		6,617	6,778	161
7,318	Regional Parks		7,555	8,051	496
1,576	Cemeteries		1,528	1,627	99
16,069	Waterways and Land Drainage		17,136	19,160	2,024
612	Harbours and Marine Structures		639	674	35
942	Rural Fire Fighting		983	959	(24)
51,818		1	55,500	58,095	2,595
Revenue from proposed services					
119	Neighbourhood Parks	2	232	1,576	1,344
159	Sports Parks		107	173	66
229	Garden and Heritage Parks		277	299	22
562	Regional Parks		598	546	(52)
1,063	Cemeteries	3	1,127	839	(288)
9	Waterways and Land Drainage	4	17	3,509	3,492
158	Rural Fire Fighting		175	138	(37)
233	Harbours and Marine Structures		95	220	125
10,741	Capital revenues	5	12,621	13,273	652
13,273			15,249	20,573	5,324
Revenue by source					
13,255	Fees and charges		15,224	6,389	(8,835)
-	Earthquake cost recoveries		-	14,175	14,175
18	Grants and subsidies		25	9	(16)
13,273			15,249	20,573	5,324
38,545	Net operational cost (funded by rates)		40,251	37,522	(2,729)
5,127	Vested assets		6,587	1,450	(5,137)
33,418	Net cost of services		33,664	36,072	2,408

2010–11 Plan \$000's		Note	2011–12 LTCCP \$000's	2011–12 Plan \$000's	Variance to LTCCP
Cost of capital expenditure					
10,683	Renewals and replacements	6	12,056	4,620	(7,436)
-	Infrastructure Rebuild	7	-	23,300	23,300
4,709	Improved service levels	8	4,853	3,140	(1,713)
19,653	Increased demand	8, 9	20,485	11,825	(8,660)
35,045			37,394	42,885	5,491
This capital expenditure is funded by					
10,683	Rates		12,056	4,620	(7,436)
13,621	Borrowing		12,717	24,992	12,275
-	Transfers from Reserves		-	-	-
10,741	Development Contributions		12,621	4,073	(8,548)
-	Infrastructure Rebuild Recoveries		-	9,200	9,200
-	Grants, Subsidies and other		-	-	-
35,045			37,394	42,885	5,491

Rationale for activity funding (see also the Revenue and Financing Policy)

User charges for certain services, such as cemeteries and ground hire, are collected at levels considered reasonable by the Council. In many areas, such as providing access to open spaces, charging is not feasible.

Revenue from Grants and Subsidies are sought where possible. The balance of the net operating cost is funded by general rates, as the whole community benefits from these activities.

Development contributions are applied towards appropriate capital expenditure. The balance is funded corporately in accordance with the Revenue and Financing Policy.

Explanation of operational variances from the LTCCP

1. Depreciation has reduced by \$2.3 million, while \$5.0 million of earthquake related operational expense has been added (\$3.5 million Land Drainage and \$1.5 million Parks).
2. Earthquake insurance and recoveries of \$1.475 million relating to Parks are included.
3. Cemeteries revenue has have been reduced to reflect the lower number of burials.
4. Earthquake insurance and recoveries of \$3.5 million relating to Land Drainage are included.
5. Development Contributions have been reduced to reflect the lower level of subdivisions being developed in the current market, however Earthquake capital recoveries of \$9.2 million have been included (\$7.9m re Land Drainage and \$1.3m re Parks).

Explanation of capital variances from the LTCCP

6. The renewal programme across this group of activities has been reviewed in light of the damage inflicted by the 22 February earthquake. The programme has been reduced to remove works that are in the rebuild areas and are covered by the new Infrastructure Rebuild Programme.
7. An assessment of the cash flow for the rebuild based on the current estimate and likely programme across this group of activities is included.
8. The Botanic Gardens Entry Pavilion construction has been reprogrammed due to delays caused by the recent earthquakes. In addition, development on new parks has been reduced in light of the post-earthquake programme.
9. Programmes for work in new parks and facilities and land drainage have been reduced in the earthquake damaged areas

Council Activities and Services

Parks and Open Spaces

Activity	Levels of Service	Targets for 2011/12
Cemeteries	Customer satisfaction with Council cemetery services	Re-evaluate by 1/1/2012 when more information will be available
	Customer satisfaction with maintenance and appearance of Council cemeteries	Re-evaluate by 1/1/2012 when more information will be available
	Interment capacity meets the needs of the city	Reduce the number available burial plots to meet the two year capacity target, by 2014.
		Reduce the number of available ash plots to meet the two year capacity target, by 2012.
	Maintain furniture/ signs: Frequencies will vary based on seasonal demands, minimum weekly	Furniture kept clean, safe, and painting and staining as required
		Painting and staining as required
		Rubbish bins clean, emptied, serviceable and surrounding loose litter removed.
	Maintain hard surfaces/ paths:	Painted markings are clearly visible
		Reported major damage / faults made safe by repair, mitigation, or isolation within 24 hours of report
		Surfaces maintained in a clean, safe and serviceable condition
	Maintain shrub gardens	Mulch minimum depth of 75mm
		Plant pests and diseases are monitored, reported and controlled
		Plants maintained for long term display and health
		That irrigation is performed to an agreed programme.
		Weeds controlled within specification: no flower or seed heads and height <50 mm.
	Maintain toilets, changing rooms and buildings	Reported major damage / faults made safe by repair, mitigation, or isolation within 24 hours of report
		Toilets / Changing rooms are serviced either 1 to 3 times weekly or 1-2 times daily, depending on seasonal demand

Activity	Levels of Service	Targets for 2011/12
Cemeteries	Maintain turf areas:	Mown areas are kept within the height parameters 25mm -60mm
		Turf shall be kept in a healthy, dense, uniform condition
	Response time to burial plot applications	All Applications for Interment will be confirmed within one working day of receiving the application.
Garden and Heritage Parks	Christchurch Botanic Gardens and heritage parks (including fountain, clocks, statues and outdoor art) are well maintained	Bridges 1
		Buildings 3
		Clocks 8
		Fountains 21 (Bowker fountain restoration in 2012)
		Heritage garden parks 49
		Statues 5
		War memorials 22
	Maintain the Christchurch Botanic Garden	Continue to provide Christchurch Botanic Gardens
	Number of visits to the Botanic Gardens	>=500,000 visits (target lowered because of earthquake impact)
	Proportion of visitors satisfied with the appearance of garden and heritage parks	>=77% satisfied or very satisfied with garden and heritage parks (excluding the Botanic Gardens) (target lowered because of earthquake damage)
	Proportion of visitors satisfied with the appearance of the Botanic Gardens	>=80% satisfied or very satisfied with the Botanic Gardens (target lowered because of earthquake damage)
	Provision of Botanic Garden Services	Between two and four Events / promotions each year.
		Cafe open 7 days, 9am-5pm
		Community exhibition and education information - 4 per year
		Environmental education programmes 20 p.a.

Council Activities and Services

Parks and Open Spaces

Activity	Levels of Service	Targets for 2011/12	
Garden and Heritage Parks		Herbarium environment standards achieved	
		Permanent displays, educational area, changing exhibitions: six per year	
		Recommendation to withdraw service "Tour vehicle operates within Botanic Gardens" from 2011-12	
		Restricted access (for reference only) to Herbarium library, archives for wider community - 2 hours per day, by appointment	
		Science and research, partnerships with Crown Research Institutes, other research institutes, higher learning institutions and Government departments: 160 hours per year	
		Visitor Centre opening hours 9.00-4.00pm weekdays, plus 10.15-4.00pm weekends	
Harbours and Marine Structures	Marine structures are maintained for public recreation and commercial use	1 pile mooring group	
		12 slipways	
		2 swing moorings	
		20 wharves/jetties	
		New Brighton Pier	
		various associated grounds, buildings and shelters	
		Proportion of customers satisfied with the appearance and maintenance of marine structures provided by Council	Suspended for 2011-12
		Neighbourhood Parks	Customer satisfaction with the range of recreation facilities available, including; playgrounds
	Maintain furniture/ signs: Frequencies will vary based on seasonal demands, minimum weekly:	Furniture kept in a clean, safe, and serviceable condition	
		Painting and staining as required	
		Rubbish bins clean, emptied, serviceable and surrounding loose litter removed.	
	Maintain hard surfaces/ paths:	Painted markings are clearly visible	
		Reported major damage / faults made safe by repair, mitigation, or isolation within 24 hours of report	
		Surfaces maintained in a clean, safe and serviceable condition	

Activity	Levels of Service	Targets for 2011/12	
Neighbourhood Parks	Maintain playground equipment:	Accidents are investigated and reported within 2 Working Days	
		Bark under surfacing 200mm depth	
		Damaged, worn or missing equipment repaired / replaced	
		Fortnightly Safety Inspections are conducted	
		Playground equipment kept safe, clean and serviceable	
			Reported unsafe equipment is made safe by repair, mitigation, or isolation within 2 hours of report.
	Maintain shrub gardens:	Plant pests and diseases are monitored, reported and controlled	
		Plants maintained for long term display and health	
		Re-evaluate by 1/1/2012 when more information available (Mulch minimum depth of 75mm)	
		Weeds controlled within specification: no flower heads or seed heads and height <=50mm - Re-evaluate by 1/1/2012 when more information available	
That irrigation is performed to an agreed programme.			
	Maintain toilets, (changing rooms and buildings):	Reported major damage / faults made safe by repair, mitigation, or isolation within 24 hours of report	
Neighbourhood Parks	Maintain turf areas	Toilets / (Changing rooms) are serviced either 1 to 3 times weekly or 1-2 times daily, depending on seasonal demand	
		Mown areas are kept within the height parameters 25mm to 60mm	
		Turf shall be kept in a healthy, dense, uniform condition	
	Overall customer satisfaction with neighbourhood parks	>=70% customers satisfied each year with the appearance and condition of neighbourhood parks (target lowered because of earthquake impact)	
Regional Parks	Biodiversity values are protected	Ecological restoration projects at regional parks: 20 to 30 per year	

Council Activities and Services

Parks and Open Spaces

Activity	Levels of Service	Targets for 2011/12
Regional Parks	Biodiversity values are protected	Nil notices of direction served, following inspection by Environment Canterbury
		Sites monitored (bird counts, pest numbers etc): 20-30 per year
	Number of students attending environmental education programmes each year	7,000 - 8,000 each year (on Parks and other Council sites like Waste facilities) (target lowered because of earthquake impact)
	Participant satisfaction with Environmental Education programmes	>=90% each year
	Proportion of customers satisfied with their experience of regional parks	>=80% (target lowered from 87% because of earthquake impact)
	Satisfactory management of Regional Parks	Ranger service provided 24 hours, seven days per week to meet community needs for advocacy and information, conservation and amenity, recreation and asset management, emergency management
Rural fire fighting	Adequate response to NZ Fire Service requests for firefighters and equipment	Response turnout initiated within 30 minutes from NZ Fire Service call for assistance.
	An approved and operative Rural Fire Plan is in place	At all times
	Community informed of fire season status	Public notice in the daily newspaper prior to each fire season change.
		Signage changed within 7 days of any notified fire season change.
	Fire permits are issued in a timely manner	80% within 3 working days. 95% within 5 working days.
Sports parks	Customer satisfaction with the range of recreation facilities available, including; playgrounds, skateboard ramps, tennis and petanque courts, BMX tracks and fitness equipment.	Re-evaluate by 1/1/2012 when more information available
	Maintain furniture/ signs: Frequencies will vary based on seasonal demands, minimum weekly	Furniture kept in a clean, safe, and serviceable condition
		Painting and staining as required
		Rubbish bins clean, emptied, serviceable and surrounding loose litter removed.
	Maintain hard surfaces/ paths	Painted markings are clearly visible
		Reported major damage / faults made safe by repair, mitigation, or isolation within 24 hours of report
		Surfaces maintained in a clean, safe and serviceable condition

Activity	Levels of Service	Targets for 2011/12	
Sports parks	Maintain playground equipment	Accidents are investigated and reported within 2 Working Days	
		Bark under surfacing 200mm depth	
		Damaged, worn or missing equipment repaired / replaced	
		Fortnightly Safety Inspections are conducted	
		Playground equipment kept safe, clean and serviceable	
			Reported unsafe equipment is made safe by repair, mitigation, or isolation within 2 hours of report
	Maintain shrub gardens	Plant pests and diseases are monitored, reported and controlled	
		Plants maintained for long term display and health	
		Re-evaluate by 1/1/2012 when more information available (Mulch minimum depth of 75mm)	
		That irrigation is performed to an agreed programme.	
Weeds controlled within specification: no flower or seed heads and height <50 mm.			
	Maintain toilets, changing rooms and buildings	Reported major damage / faults made safe by repair, mitigation, or isolation within 24 hours of report	
		Toilets / Changing rooms are serviced either 1 to 3 times weekly or 1-2 times daily, depending on seasonal demand	
	Maintain turf areas	Line marking are clearly visible	
		Mown areas are kept within the following parameters: Cricket wickets 5mm to 20mm; Rugby, League, Soccer, Hockey 20mm to 50mm.	
		Turf shall be kept in a healthy, dense, uniform condition	
	Overall customer satisfaction with sports parks	Re-evaluate by 1/1/2012 when more information available	
Waterways and Land Drainage	Customer satisfaction with the maintenance of waterways and their margins	At least 66% customers satisfied with the maintenance of waterways and their margins - Re-evaluate by 1/1/2012 when more information available	
	Houses are safe from flooding during normal rain events	Less than 10 properties flooded per year - Re-evaluate by 1/1/2012 when more information available	

Council Activities and Services

Economic Development

2010–11 Plan \$000's		Note	2011–12 LTCCP \$000's	2011–12 Plan \$000's	Variance to LTCCP
Cost of proposed services					
964	Civic and International Relations		993	1,026	33
7,405	Regional Economic Development, Business Support and Employment Development	1	7,267	7,689	422
740	City promotions		857	784	(73)
9,109			9,117	9,499	382
Revenue from proposed services					
30	Civic and International Relations		32	30	(2)
3	Regional Economic Development, Business Support and Employment Development		37	-	(37)
17	City promotions		18	17	(1)
50			87	47	(40)
Revenue by source					
30	Fees and charges		66	27	(39)
20	Grants and subsidies		21	20	(1)
50			87	47	(40)
9,059	Net operational cost (funded by rates)		9,030	9,452	422
-	Vested assets		-	-	-
9,059	Net cost of services		9,030	9,452	422

2010–11 Plan \$000's		Note	2011–12 LTCCP \$000's	2011–12 Plan \$000's	Variance to LTCCP
Cost of capital expenditure					
104	Renewals and replacements		107	160	53
-	Improved service levels		-	-	-
-	Increased demand		-	-	-
104			107	160	53
This capital expenditure is funded by					
104	Rates	2	107	160	53
-	Borrowing		-	-	-
-	Transfers from Reserves		-	-	-
-	Development Contributions		-	-	-
-	Grants, Subsidies and other		-	-	-
104			107	160	53

Rationale for activity funding (see also the Revenue and Financing Policy)

There are few opportunities for direct revenue from these activities.

Revenue is sought from fees, grants and subsidies where possible. The balance of the net operating cost is funded by general rates, as the whole community benefits from these activities."

Capital expenditure is funded corporately in accordance with the Revenue and Financing Policy.

Explanation of operational variances from the LTCCP

1. \$0.35 million is included being the second year of the 'CCT Australia Campaign' Grant approved in the 2010/11 Annual Plan. An additional \$0.15 million funding is included for CCT following the February earthquake. Regional Economic Development Grants to CCT and CDC are slightly lower than forecast in the LTCCP as they are not inflation adjusted.

Explanation of capital variances from the LTCCP

2. The increase is for the purchase of events equipment which was previously shown under Recreation & Leisure.

Council Activities and Services

Economic Development

Activity	Levels of Service	Targets for 2011/12
City Promotions	Residents are satisfied with the information available about events, activities and attractions in Christchurch.	80% (Annual residents survey)
Civic and International Relations	All Sister City Committee annual plans are assessed and within-budget funding approved for activities meeting the requirements of the International Relations Policy for culture, education and business.	100% of plans assessed (by staff)
	Maintain and develop relationships with international partners currently using Christchurch as a base for Antarctic programmes.	All major events delivered annually - Season Opening function, Antarctic Festival. Antarctic UC scholarship.
		Council remains an active partner within Antarctic Link Community.
Regional economic development, business support and workforce development	Christchurch and Canterbury Tourism promotes Christchurch and Canterbury as the best value destination for conventions, incentive travel and exhibitions	18% market share of conference delegate days by 2015, unless agreed otherwise by Christchurch and Canterbury Tourism Board. (2011-17%). Discontinued - All levels of service and targets to be revised in the light of the earthquake during 2011-12
		3% increase in conference delegate days PA (ongoing), unless agreed otherwise by Christchurch and Canterbury Tourism Board. Discontinued - All levels of service and targets to be revised in the light of the earthquake during 2011-12
	Christchurch and Canterbury Tourism provides support to and works collaboratively with tourism business partners and suppliers	Private sector funding contribution for Domestic and Australian consumer campaigns is at least \$1.2m per annum, unless agreed otherwise by Christchurch and Canterbury Tourism Board. Discontinued - All levels of service and targets to be revised in the light of the earthquake during 2011-12
	Christchurch and Canterbury Tourism supports tourism operators to improve the environmental and cultural sustainability of their businesses	10% increase PA in businesses adopting environmental programmes (Green Globe, carbon Zero and Qualmark). Dependent on funding (check on 19 Jul 2008), unless agreed otherwise by Christchurch and Canterbury Tourism Board. Discontinued - All levels of service and targets to be revised during 2011-12
		5% PA increase in Qualmark licensed operators with a starting base in 2007 of 285, unless agreed otherwise by Christchurch and Canterbury Tourism Board. Discontinued - All levels of service and targets to be revised in the light of the earthquake during 2011-12

Activity	Levels of Service	Targets for 2011/12
Regional economic development, business support and workforce development	Canterbury Development Corporation delivers a programme supporting existing and emerging high growth industry sectors	Identify and support 5 high-growth-potential industry sectors and/or cluster groups (ongoing). Discontinued - All levels of service and targets to be revised in the light of the earthquake during 2011-12
	Canterbury Development Corporation delivers customised business acceleration services to businesses with high growth potential	80% of Enterprise Training programme delivered to support needs of high-growth-potential businesses, unless agreed otherwise by Canterbury Development Corporation Board. Discontinued - All levels of service and targets to be revised in the light of the earthquake during 2011-12
	Canterbury Development Corporation develops Centres of Expertise in Economic Research, Workforce, and Investment	10 high-growth-potential businesses and projects that meet investment objectives of CEDF are identified each year, unless agreed otherwise by Canterbury Development Corporation Board. Discontinued - All levels of service and targets to be revised in the light of the earthquake during 2011-12
		Key economic indicators for Christchurch and Canterbury are published quarterly, unless agreed otherwise by Canterbury Development Corporation's Board. Discontinued - All levels of service and targets to be revised in the light of the earthquake during 2011-12
	Canterbury Development Corporation initiates and/or implements priority economic development projects identified through Christchurch Economic Development Strategy or Canterbury Regional Economic Development Strategy	3 projects (new and ongoing) per annum, unless agreed otherwise by Canterbury Development Corporation Board. Discontinued - All levels of service and targets to be revised in the light of the earthquake during 2011-12
	Council develops a framework for its involvement in economic development	A strategic framework for Councils involvement in economic planning and development is completed by 30 June 2011. Discontinued - All levels of service and targets to be revised in the light of the earthquake during 2011-12
	Council to work with Christchurch and Canterbury Tourism to implement strategic plan that supports and delivers on Visitor Strategy	3 year strategic plan completed annually by 15 June. Discontinued - All levels of service and targets to be revised in the light of the earthquake during 2011-12
		Visitors Strategy implementation progress is monitored and reviewed with key stakeholders as part of the strategic planning process. Discontinued - All levels of service and targets to be revised in the light of the earthquake during 2011-12

Council Activities and Services

Democracy and Governance

2010–11 Plan \$000's		Note	2011–12 LTCCP \$000's	2011–12 Plan \$000's	Variance to LTCCP
Cost of proposed services					
8,753	City Governance and Decision-making		9,132	8,922	(210)
2,557	Public Participation in Democratic Processes	1	1,512	1,846	334
11,310			10,644	10,768	124
Revenue from proposed services					
223	Public Participation in Democratic Processes		-	-	-
223			-	-	-
Revenue by source					
223	<i>Fees and charges</i>		-	-	-
-	<i>Grants and subsidies</i>		-	-	-
223			-	-	-
11,087	Net operational cost (funded by rates)		10,644	10,768	124
-	Vested assets		-	-	-
11,087	Net cost of services		10,644	10,768	124

2010–11 Plan \$000's		Note	2011–12 LTCCP \$000's	2011–12 Plan \$000's	Variance to LTCCP
Cost of capital expenditure					
-	Renewals and replacements		-	-	-
-	Improved service levels		-	-	-
-	Increased demand		-	-	-
-			-	-	-
This capital expenditure is funded by					
-	Rates		-	-	-
-	Borrowing		-	-	-
-	Transfers from Reserves		-	-	-
-	Development Contributions		-	-	-
-	Grants, Subsidies and other		-	-	-
-			-	-	-

Rationale for activity funding (see also the Revenue and Financing Policy)

There are few opportunities for direct revenue from these activities. The balance of the net operating cost is funded by general rates, as the whole community benefits from these activities.

Capital expenditure is funded corporately in accordance with the Revenue and Financing Policy.

Explanation of operational variances from the LTCCP

1. Variance relates to an adjustment to Communication costs allocated from the Corporate group of activities.

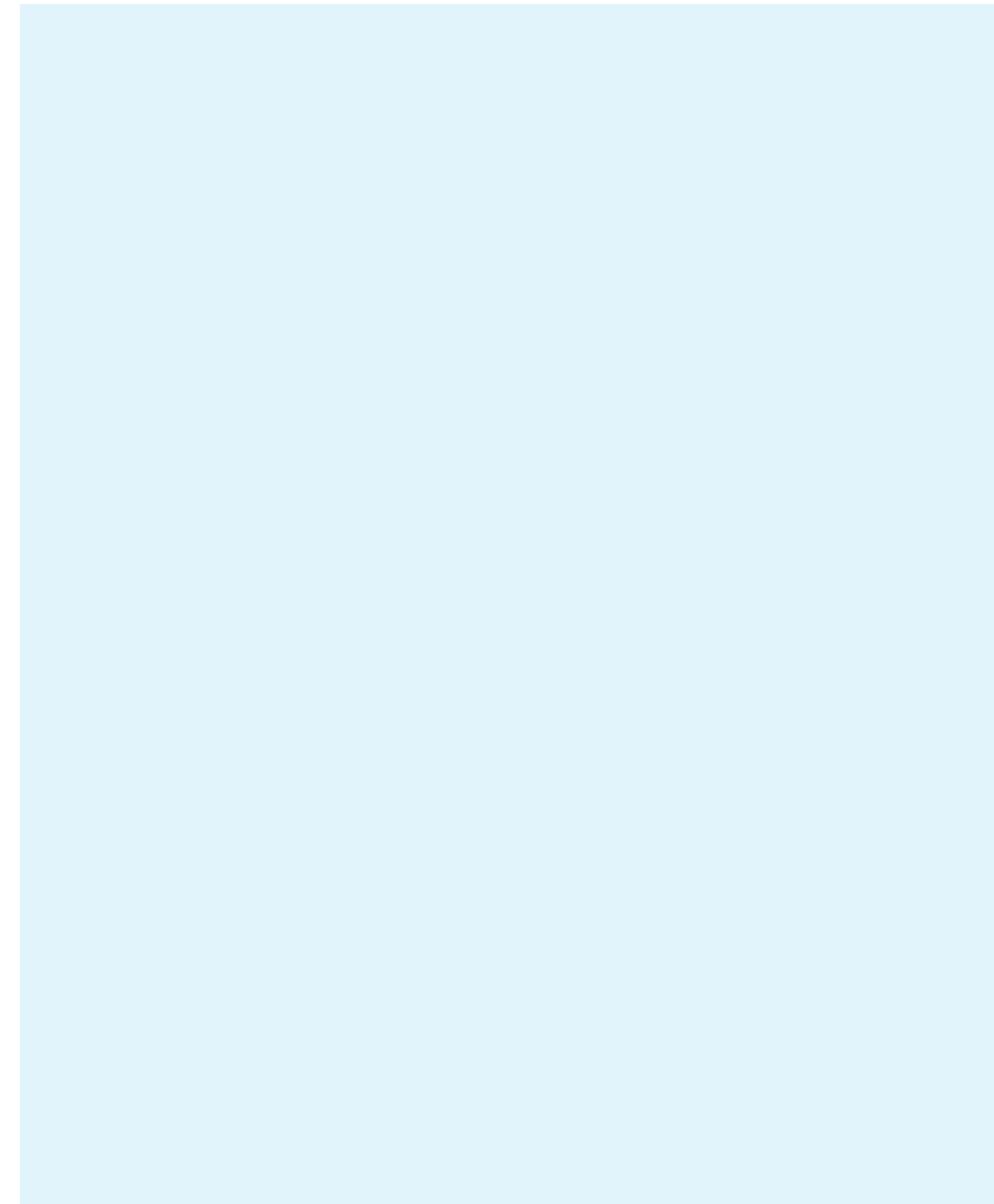
Explanation of capital variances from the LTCCP

There are no variances.

Council Activities and Services

Democracy and Governance

Activity	Levels of Service	Targets for 2011/12
City Governance and Decision-making	Council and community board decisions comply with statutory requirements	100%
	Percentage of residents satisfied that the Council makes decisions in the best interests of Christchurch	48%
	Percentage of residents who understand how Council makes decisions	40%
Public Participation in Democratic Processes	All elections and polls comply with relevant legislation	100%
	Percentage of residents that feel the public has some or a large influence on decisions the Council makes	61%



Council Activities and Services

Cultural and Learning Services

2010–11 Plan \$000's		Note	2011–12 LTCCP \$000's	2011–12 Plan \$000's	Variance to LTCCP
Cost of proposed services					
15,453	Art Gallery and Museums	1	20,740	15,591	(5,149)
29,990	Libraries	2	33,252	30,197	(3,055)
45,443			53,992	45,788	(8,204)
Revenue from proposed services					
1,473	Art Gallery and Museums	3	1,734	1,324	(410)
1,895	Libraries	2	2,068	1,792	(276)
740	Capital Revenues	4	936	195	(741)
4,108			4,738	3,311	(1,427)
Revenue by source					
3,704	Fees and charges		4,321	2,732	(1,589)
-	Earthquake cost recoveries		-	305	305
404	Grants and subsidies		417	274	(143)
4,108			4,738	3,311	(1,427)
41,335	Net operational cost (funded by rates)		49,254	42,477	(6,777)
-	Vested assets		-	-	-
41,335	Net cost of services		49,254	42,477	(6,777)

2010–11 Plan \$000's		Note	2011–12 LTCCP \$000's	2011–12 Plan \$000's	Variance to LTCCP
Cost of capital expenditure					
6,586	Renewals and replacements		5,927	5,901	(26)
4,104	Improved service levels		1,522	757	(765)
273	Increased demand		502	207	(295)
10,963		5	7,951	6,865	(1,086)
This capital expenditure is funded by					
6,586	Rates		5,927	5,901	(26)
3,637	Borrowing		1,074	769	(305)
-	Transfers from Reserves		14	-	(14)
740	Development Contributions		936	195	(741)
-	Grants, Subsidies and other		-	-	-
10,963			7,951	6,865	(1,086)

Rationale for activity funding (see also the Revenue and Financing Policy)

Due to the customer focus of this activity user charges are collected for services at a level considered reasonable by the Council and in line with Council's policy of open access to services.

Revenue is also sought from grants and subsidies where possible. The balance of the net operating cost is funded by general rates as the whole community benefits from these activities.

Development contributions are applied towards appropriate capital expenditure. The balance of capital expenditure is funded corporately in accordance with the Revenue and Financing Policy.

Explanation of operational variances from the LTCCP

1. The Canterbury Museum redevelopment grant planned for 2011/12 has been moved to the 2012/13 financial year.
2. Libraries expenditure and revenue is lower due to the Central Library being closed to the public for at least the next year.
3. Art Gallery revenue has been reduced by \$0.4 million as there is no fee paying exhibition planned in the 2011/12 year and external sponsorship targets have been reduced due to the current economic and fundraising climate.
4. Development Contributions have been reduced to reflect the lower level of subdivisions being developed in the current market.

Explanation of capital variances from the LTCCP

5. Library monographs/Book purchases have been shifted from increased demand to renewals and replacements. In addition, the Libraries renewals programme has been reduced for the year in a review of requirements after the 22 February earthquake.

Council Activities and Services

Cultural and Learning Services

Activity	Levels of Service	Targets for 2011/12
Art Gallery and Museums	Administer the Canterbury Museum levy as per statutory requirements	Canterbury Museum levy funding paid as required.
	Akaroa Museum: hours of opening	Minimum of 2,093 opening hours pa.
	Akaroa Museum: number of visitors per annum	Visitors per annum for Akaroa Museum to be a range of 14,250 - 15,750
	Collection items available on web	80% of collection on line with images
	Exhibitions and publications presented	15-18 exhibitions presented per annum
		4-6 publications per annum, with at least 1 significant publications every 2 years.
	Hours of opening	Minimum hours open to the public: approx 2,793 hrs per annum by June 2012
	Number of visitors per annum	Visitors per annum within a range of 370,000 - 410,000.
	Public programmes and school-specific programmes delivered	Average of 25,000 attending advertised public programmes per annum.
		Maintain at 10,000 attend school programmes per annum
	Visitor satisfaction with their Gallery experience	At least 90% of visitors rate their experience as good, very good, or excellent.
Libraries	Collections are available to and meet the needs of the community.	Maintain collections at 2.9 to 3.5 items per capita
		Maintain number of issues per capita of city population, per year, at national average or better, excluding period of closure
	Provide programmes and events to meet customers diverse lifelong learning needs.	Participation of 150 - 200 per 1000 of population. To be reviewed when Central, Linwood, Fendalton, Papanui and Upper Riccarton Libraries have reopened.
	Residents have access to a physical library relevant to local community need or profile	Aranui Library. Planning and development ongoing in accordance with Project Plan
		Maintain visits per capita of National average or better, per annum, for level 1 NZ Public Libraries excluding periods of closure
		Provide for 10 voluntary libraries - rent free

Activity	Levels of Service	Targets for 2011/12
Libraries		Central Feasibility Study by June 2012
		Preliminary planning for Halswell Library development completed by June 2012
		Weekly Opening Hours - Large suburban: 57 to 67 hrs excluding periods of closure
		Weekly Opening Hours - Medium suburban: 48 to 57 hrs excluding periods of closure
		Weekly Opening Hours - Metropolitan 72 hrs excluding periods of closure
		Weekly Opening Hours - Neighbourhood: 36 to 57 hrs excluding periods of closure
	Residents have access to information via walk-in, library website, phone, email, professional assistance and online customer self service and on-site access to computers / internet.	Implement ancillary services, as identified, on public PCs and for wireless service by June 2012
		Maintain the number of reference and research enquiries from customers per year at national average or better
		Online catalogue, library website and digital content attracts at least 6.5 million external page views to the online catalogue
		Online catalogue, library website and digital content attracts at least 7.5 million page views to the website.

Council Activities and Services

Community Support

2010–11 Plan \$000's		Note	2011–12 LTCCP \$000's	2011–12 Plan \$000's	Variance to LTCCP
Cost of proposed services					
2,219	Community Facilities		2,201	2,455	254
1,911	Early learning centres	1	2,274	828	(1,446)
5,498	Strengthening Communities		5,877	5,474	(403)
12,976	Community Grants	2	12,439	10,759	(1,680)
17,711	Social Housing	3	19,078	18,002	(1,076)
1,001	Civil Defence and Emergency Management	4	1,737	19,170	17,433
2,827	Walk in Customer Services	5	3,040	2,452	(588)
44,143			46,646	59,140	12,494
Revenue from proposed services					
583	Community Facilities		556	613	57
1,669	Early learning centres	1	2,185	733	(1,452)
434	Strengthening Communities		460	434	(26)
211	Community Grants		340	214	(126)
15,527	Social Housing	3	16,623	14,853	(1,770)
30	Civil defence and Emergency Management	4	-	18,163	18,163
116	Walk in Customer Services	5	198	84	(114)
18,570			20,362	35,094	14,732
Revenue by source					
16,646	Fees and charges		18,305	15,874	(2,431)
-	Earthquake cost recoveries		-	18,163	18,163
1,924	Grants and subsidies		2,057	1,057	(1,000)
18,570			20,362	35,094	14,732
25,573	Net operational cost (funded by rates)		26,284	24,046	(2,238)
-	Vested assets		-	-	-
25,573	Net cost of services		26,284	24,046	(2,238)

2010–11 Plan \$000's		Note	2011–12 LTCCP \$000's	2011–12 Plan \$000's	Variance to LTCCP
Cost of capital expenditure					
4,360	Renewals and replacements		3,637	3,449	(188)
1,651	Improved service levels	6	2,952	-	(2,952)
-	Increased demand		21	21	-
6,011			6,610	3,470	(3,140)
This capital expenditure is funded by					
1,266	Rates		637	189	(448)
1,651	Borrowing		2,973	21	(2,952)
3,094	Social Housing separate account		3,000	3,260	260
-	Development Contributions		-	-	-
-	Grants, Subsidies and other		-	-	-
6,011			6,610	3,470	(3,140)

Rationale for activity funding (see also the Revenue and Financing Policy)

Housing expenditure is fully funded from Housing revenue and is not subsidised by rates.

User charges for services provided are collected at a level considered reasonable by the Council. For some services, making a user charge would counter Council's policy of providing open access to services. The balance of the net operating cost is funded by general rates, as the whole community benefits from these activities.

Capital expenditure is funded corporately in accordance with the Revenue and Financing Policy.

Explanation of operational variances from the LTCCP

- Expenditure and revenue has been reduced to reflect the closure of both the QEII and Tuam St Early learning centres during 2010/11 following the February earthquake, and there are no longer costs or revenue for these facilities included in the Annual Plan.
- The LTCCP incorporated a \$1.5 million grants reduction in the Community Grants Activity. Some of the actual grants reduction was taken from Events and Festivals and Heritage activities. In addition, the Court Theatre capital grant has been deferred and removed from the 2011/12 Annual Plan.
- Social Housing revenue has decreased by \$0.4 million from uninhabitable housing units following the September earthquake and another \$0.7 million following the February earthquake, and a further \$0.5 million as the CGPI inflation increase was lower than forecast in the LTCCP. Social Housing expenditure has decreased due to maintenance contract savings and lower depreciation charges as well as a reduced maintenance programme to offset the reduction in revenue. Offsetting this there have been higher insurance premiums planned.
- Civil Defence expenditure includes \$18 million of welfare expenditure on the provision of temporary facilities such as portable/chemical toilets and individual septic tanks which is fully recoverable from the Ministry of Civil Defence. There is also reduced depreciation charges resulting from the delayed start in building the new Civil Defence Building.
- Walk-in services budgets are reduced by \$0.45 million in 2011/12 to reflect the true cost split between Walk-in services and Phone services, which are part of the Corporate Activity. The balance of the variance relates to the removal of the rubbish bag services which are no longer required due to the three bin service.

Explanation of capital variances from the LTCCP

- The Colombo Street store site redevelopment has been deferred to allow for further planning of the site, and the expansion of the St Albans Resource Centre has been deferred due to earthquake damage that requires repair before any expansion can commence.

Council Activities and Services

Community Support

Activity	Levels of Service	Targets for 2011/12
Civil Defence Emergency Management	An Emergency Operations Centre (EOC) is available for the coordination of a multi-agency response in the event of an emergency.	At all times
	Approved Civil Defence and Emergency management Plans covering local response and recovery arrangements and specific contingencies are in place.	At all times
	Build upon national/regional initiatives to promote the need for individuals to be prepared for when a disaster occurs.	Two major civil defence and emergency management promotions occurs annually via CCC publications.
	Fully equipped Light Rescue Response Teams maintain their national registered status.	Three teams
	Key sections of the community are informed of a pending civil defence emergency in a timely manner (those that are registered with the on-line alerting system).	Communication sent within one hour of civil defence and emergency management confirming warnings.
	Relevant hazards and risks are identified and managed in the City's District and Civil Defence Emergency plans.	Hazards and risks framework maintained at all times.
Community Facilities	The portfolio of community centres/halls/cottages is maintained	Maintain the number of community centres, halls and cottages at 39 (pending repair/rebuild); that is 1 community centre/hall/cottage per 6700 residents
Community Grants	Grants schemes are properly administered	Administer grant schemes in a manner that is consistent with the Strengthening Communities Strategy and the Creative NZ guidelines for the Creative NZ scheme.
Early Learning Centres	Provide five day a week half, full-day and flexible-hours care at early learning centres.	18-25% of attendees at Pioneer attend the Leisure Centres
		Maintain 75-85% occupancy
		Provide 113,520 hours of childcare per annum Pioneer early learning centre.
	Quality, high standard of professional childcare is provided that satisfies customers needs.	80-99% of early learning centre staff are trained, qualified and registered teachers
		85-95% customer satisfaction with quality of care

Activity	Levels of Service	Targets for 2011/12
Social Housing	Council housing complexes are well managed	Maintain average occupancy rate at 97%
	Maintain portfolio of rental units and owner/occupier units	Minimum of 2,420 rental units and 28 Owner / Occupier units (will review towards end of 2011)
	Tenants are satisfied with quality of tenancy service provided	More than 80% of tenants surveyed are satisfied with the quality of the tenancy service provided
Strengthening Communities	Community development projects are provided	Successfully deliver projects across each target area and within budget allocation.
	Safety Projects -working towards making Christchurch Safer	Maintain Safe City Accreditation every 5 years
Walk-in Customer Services	All walk-in customer services staff are identifiable as Council employees	All front-line staff have a suitable corporate uniform
	Customer service centres are provided	Maintain current LOS: Walk-in services at 11 locations (Civic, Akaroa, Little River, Lyttelton, Beckenham, Linwood, Shirley, Papanui, Fendalton, Sockburn, Riccarton)
	Customers are satisfied with walk-in services	95% of customers are satisfied with walk-in services
	There are minimal wait-times for walk-in services	Less than 3 mins, 80% of the time

Council Activities and Services

Grants Summary

2010–11 Plan \$000's	Note	2011–12 LTCCP \$000's	2011–12 Plan \$000's	Variance to LTCCP
Rates-funded Discretionary Grants				
9,453	Strengthening Communities	10,737	9,432	(1,305)
809	Heritage	995	809	(186)
-	Grants reduction (allocated to appropriate category in 2011/12 Plan column)	(1,500)	-	1,500
652	Events	1,674	652	(1,022)
983	Specified recipient/time period grants	700	1,028	328
11,897	Total Rates-funded Discretionary Grants	12,606	11,921	(685)
Canterbury Dvpt Corp / Christchurch & Canterbury Tourism				
3,424	Canterbury Development Corporation (CDC) base funding	3,525	3,526	1
350	CDC Special Projects	350	350	-
1,717	Christchurch & Canterbury Tourism (CCT) base funding	1,767	1,768	1
-	CCT Special Projects	-	-	-
5,491	Canterbury Dvpt Corp / Christchurch & Canterbury Tourism	5,642	5,644	2
Statutory Grants				
5,697	Canterbury Museum Trust Board	6,061	6,096	35
268	Riccarton Bush Trust	276	276	-
5,965	Total Statutory Grants	6,337	6,372	35
23,353	Total Rates-Funded Grants	24,585	23,937	(648)
Capital Endowment Fund Grants				
1,350	Iconic Events	900	1,350	450
200	One-off Events	200	200	-
500	CCT Special Projects	500	500	-
350	CCT Australia Campaign (2 years)	-	350	350
350	Canterbury Economic Dvpt Fund	350	350	-
150	CDC Special Projects	150	150	-
50	Civic & Community	50	50	-
-	Unallocated advancing of Community capital projects	850	-	(850)
2,950	Total Capital Endowment Fund Grants	3,000	2,950	(50)

2010–11 Plan \$000's	Note	2011–12 LTCCP \$000's	2011–12 Plan \$000's	Variance to LTCCP
Community Grants made on behalf of other organisations				
26	Disability/SPARC/Roadshow/Other	158	18	(140)
211	Creative NZ (Arts Council) Scheme	211	214	3
237	Community Grants made on behalf of other organisations	369	232	(137)
Capital Grants				
500	Wigram Air Force Museum	500	500	-
600	Canterbury Museum Redevelopment	4,680	-	(4,680)
-	Court Theatre	2,000	-	(2,000)
285	QEII Sports House	-	-	-
2,000	Christchurch City Mission	-	-	-
82	Riccarton Bush Trust	75	70	(5)
3,467	Total Capital Grants	7,255	570	(6,685)
30,006	Total Grant Funding	35,209	27,689	(7,520)

Council Activities and Services

City Planning and Development

2010–11 Plan \$000's		Note	2011–12 LTCCP \$000's	2011–12 Plan \$000's	Variance to LTCCP
Cost of proposed services					
10,633	City & Community Long-Term Policy and Planning	1	11,222	18,627	7,405
4,306	District Plan	2	2,757	3,062	305
4,349	Heritage protection		4,598	4,792	194
719	Energy Conservation	4	1,019	695	(324)
20,007			19,596	27,176	7,580
Revenue from proposed services					
603	City & Community Long-Term Policy and Planning	3	364	629	265
500	District Plan	2	53	250	197
655	Heritage protection	5	614	338	(276)
710	Energy Conservation		753	775	22
2,468			1,784	1,992	208
Revenue by source					
2,468	Fees and charges		1,784	1,992	208
-	Grants and subsidies		-	-	-
2,468			1,784	1,992	208
17,539	Net operational cost (funded by rates)		17,812	25,184	7,372
-	Vested assets		-	-	-
17,539	Net cost of services		17,812	25,184	7,372

2010–11 Plan \$000's		Note	2011–12 LTCCP \$000's	2011–12 Plan \$000's	Variance to LTCCP
Cost of capital expenditure					
1,037	Renewals and replacements	6	807	-	(807)
-	Improved service levels		-	-	-
246	Increased demand	7	254	-	(254)
1,283	Total capital expenditure		1,061	-	(1,061)
This capital expenditure is funded by					
1,037	Rates		807	-	(807)
246	Borrowing		254	-	(254)
-	Transfers from Reserves		-	-	-
-	Development Contributions		-	-	-
-	Grants, Subsidies and other		-	-	-
1,283			1,061	-	(1,061)

Rationale for activity funding (see also the Revenue and Financing Policy)

Revenue is sought from fees, sponsorship and subsidies where possible. The balance of the net operating cost is funded by general rates, as the whole community benefits from these activities.

Capital expenditure is funded corporately in accordance with the Revenue and Financing Policy.

Explanation of operational variances from the LTCCP

1. Significant extra costs have been included to enable the Central City Plan to be undertaken. There is also \$0.5m included for structural engineer/conservation architect costs for heritage demolitions.
2. Private plan change cost and revenue has increased from the LTCCP.
3. Cost recoveries have increased for the Regional Policy Statement Plan Change 1 and the Urban Development Strategy. This is partly offset by \$0.3m less revenue from Tram operations.
4. The Energy show home was decommissioned during the 2009/10 year.
5. Heritage properties rental revenue is \$0.25m lower due to earthquake damage.

Explanation of capital variances from the LTCCP

6. Unspent 2010/11 budget for Heritage maintenance works carried forward will be sufficient for 2011/12 work, so 2011/12 plan is deferred to future years.
7. Plan for inner city initiatives removed pending the Central City Plan outcome.

Council Activities and Services

City Planning and Development

Activity	Levels of Service	Targets for 2011/12
City and Community Long-Term Policy and Planning	Advice is provided on key issues that affect the social, cultural, environmental and economic wellbeing of Christchurch.	At least 85% of milestones agreed for each year are achieved
		Council approves a work programme by 30 June for the following financial year.
	Area Plans are progressed.	Draft Belfast Area Plan (BAP) implementation plan is completed by March 2012
		Progress on the South West Area Plan (SWAP) implementation plan is reported on annually
	Community Outcomes are monitored	Community Outcomes progress report published by 31 August 2011 - Discontinued.
		Regularly updated Community Outcomes reports are available to the public (ongoing).
	Community Outcomes are reviewed according to statutory requirements	Review of Community Outcomes completed by 30 June 2013
	Develop the Central City Plan (The Recovery Plan)	1 Draft plan presented to Council by 31 August 2011
		2 Final plan presented to Council for approval and presentation to the Minister of Earthquake Recovery by 16 December 2011
		3 The Central City Plan implementation commences as per the action plan - 30 June 2012
	Development of policy and plans to direct intensified development of the Christchurch urban area.	First intensification plan started by end of December 2010 - Discontinued.
		Investigations and advice to progress suburban intensification is provided by 30 June 2012 - Discontinued.
	Development of policy and plans to direct the Councils work to implement the Central City Revitalisation Strategy.	Advice is provided to support street and amenity upgrades in the Central City as per the capital programme - Discontinued.
		Business retention and development programme milestones will be reported against as part of key strategy monitoring and reporting - Discontinued.

Activity	Levels of Service	Targets for 2011/12
City and Community Long-Term Policy and Planning		Central City South Master plan is implemented with an annual progress report prepared - Discontinued.
		Concept designs completed for two Central City street upgrades per year. - Discontinued.
		The top five priority actions in A City for People are investigated and reported to Council prior to the 2012-2022 LTCCP - Discontinued.
	Development of policy and plans to implement the Councils components of the Greater Christchurch Urban Development Strategy Action Plan.	Council approves a work programme, based on the approved Urban Development Strategy Action Plan, at a time to be determined over the next nine months once the permanent Urban Development Strategy IMG manager's appointment.
		Milestones to be set according to outcomes of Environment Court Adjournment of PC1
District Plan	Prioritised programme of Plan changes is prepared and approved by the Council on an annual basis	A prioritised work programme, matched to staff capacity and availability, to be presented for Council approval annually by 30 June for the following financial year.
	Processing of all privately requested plan changes complies with statutory processes and timeframes	100% - Discontinued.. Level of service replaced with "Processing of all privately requested plan changes complies with statutory processes and time frames, and according to Canterbury Earthquake Recovery Authority requirements"
	The Christchurch City District Plan is fully operative	Both territorial sections of the Plan are fully operative by 31 March 2012
	The effectiveness of Christchurch City District Plan is monitored	First monitoring report completed by November 2011 - Discontinued.
		First monitoring report to Committee in February 2012 - Discontinued.

Council Activities and Services

City Planning and Development

Activity	Levels of Service	Targets for 2011/12
Energy Conservation	A programme is developed to contain increase in the amount of energy used in Christchurch (to reduce increase in energy use to +12.0% per year by 2014).	by November 2011
	Programme developed to encourage an increase in the proportion of renewable energy used in the City (to 23% by 2014).	by November 2011
Heritage Protection	A programme to ensure a consistent level of heritage protection in Christchurch and Banks Peninsula is implemented.	A programme of research and documentation is completed by June 2015 - Discontinued.
	All grants meet Heritage Incentives Grants policy and guidelines.	100%
	Asset management plans, which include Heritage conservation principles and priorities, are in place for all Council owned restricted heritage assets.	Plans in place by June 2015 - Discontinued.
	Incentive grant recipients satisfied with heritage advice and grant process.	75% satisfaction - Survey discontinued for 2011/12

Council Activities and Services

Corporate Activities

2010–11 Plan \$000's		Note	2011–12 LTCCP \$000's	2011–12 Plan \$000's	Variance to LTCCP
Cost of proposed services					
18,409	Interest - Onlending and equity investments		16,921	16,755	(165)
5,807	Internal service providers	1	4,245	6,956	2,711
2,136	Property costs and other expenses		3,072	(171)	(3,244)
26,352			24,238	23,540	(698)
Revenue from proposed services					
47,893	Dividends	2	49,048	34,285	(14,763)
14,563	Interest from onlending	3	12,515	10,668	(1,847)
8,586	General and special fund interest	4	11,016	10,107	(909)
5,807	Internal service providers	1	4,245	6,956	2,711
4,198	Other income	5	4,429	55,069	50,640
3,876	Subvention receipts (income tax)		3,715	5,199	1,484
84,923			84,968	122,284	37,316
Revenue by source					
81,105	Fees and charges		82,412	65,100	(17,312)
-	- Earthquake cost recoveries		-	52,210	52,210
3,818	Grants and subsidies		2,556	4,974	2,418
84,923			84,968	122,284	37,316
(58,571)	Net operational cost (funded by rates)		(60,730)	(98,744)	(38,014)
-	- Vested assets		-	-	-
(58,571)	Net cost of services		(60,730)	(98,744)	(38,014)

2010–11 Plan \$000's		Note	2011–12 LTCCP \$000's	2011–12 Plan \$000's	Variance to LTCCP
Cost of capital expenditure					
8,504	Renewals and replacements	6	7,644	5,114	(2,530)
-	Infrastructure Rebuild	7	-	59,500	59,500
26,804	Improved service levels	8	16,743	37,347	20,604
3,488	Increased demand	9	292	(3,702)	(3,994)
38,796			24,679	98,259	73,580
This capital expenditure is funded by					
8,504	Rates		7,644	54,278	46,634
25,889	Borrowing*		11,261	(9,369)	(20,630)
4,403	Sale of Assets		5,774	1,140	(4,634)
-	- Transfers from Reserves		-	-	-
-	- Development Contributions		-	-	-
-	- Infrastructure Rebuild Recoveries		-	52,210	52,210
Grants, Subsidies and other					
38,796			24,679	98,259	73,580

Notes

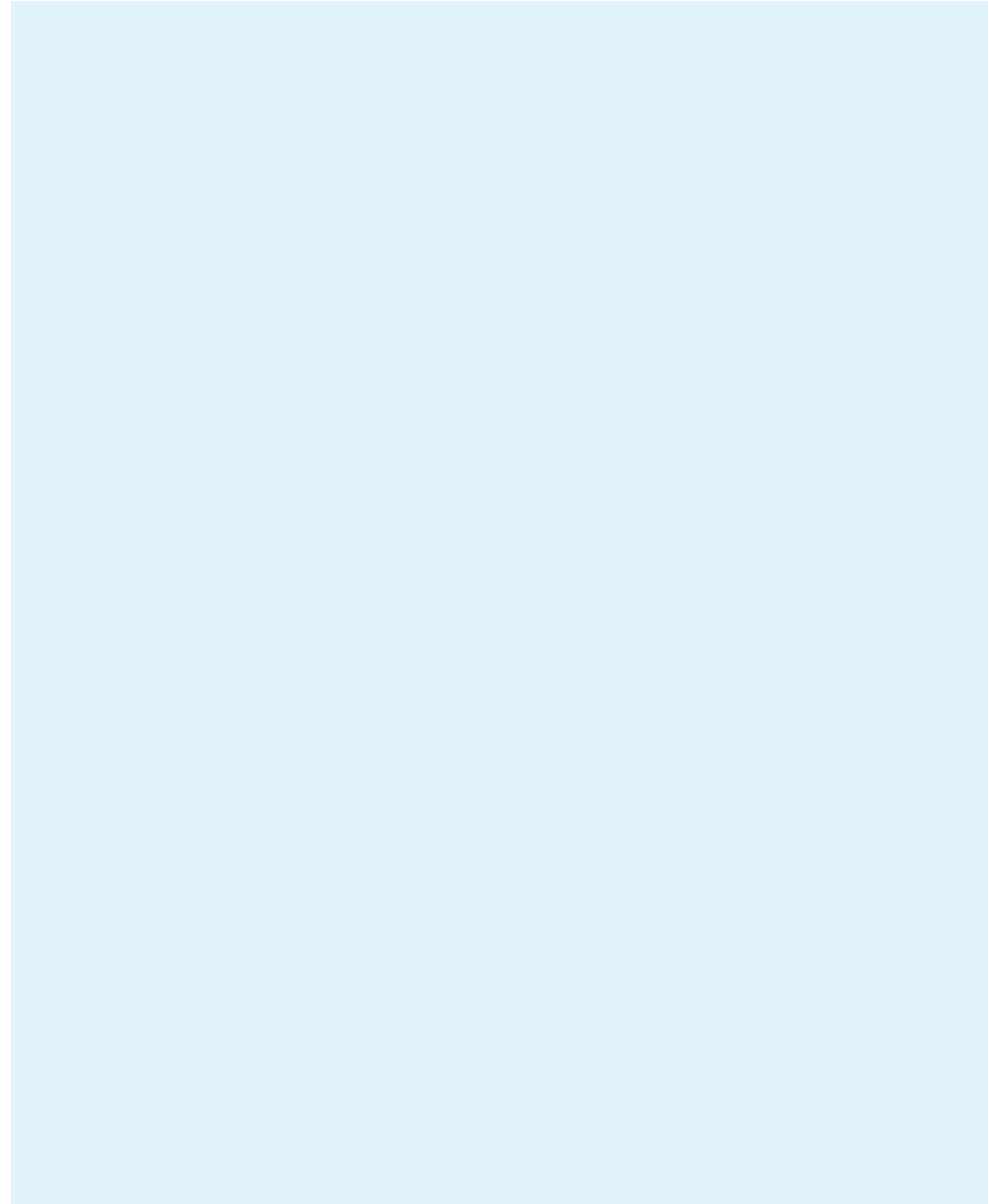
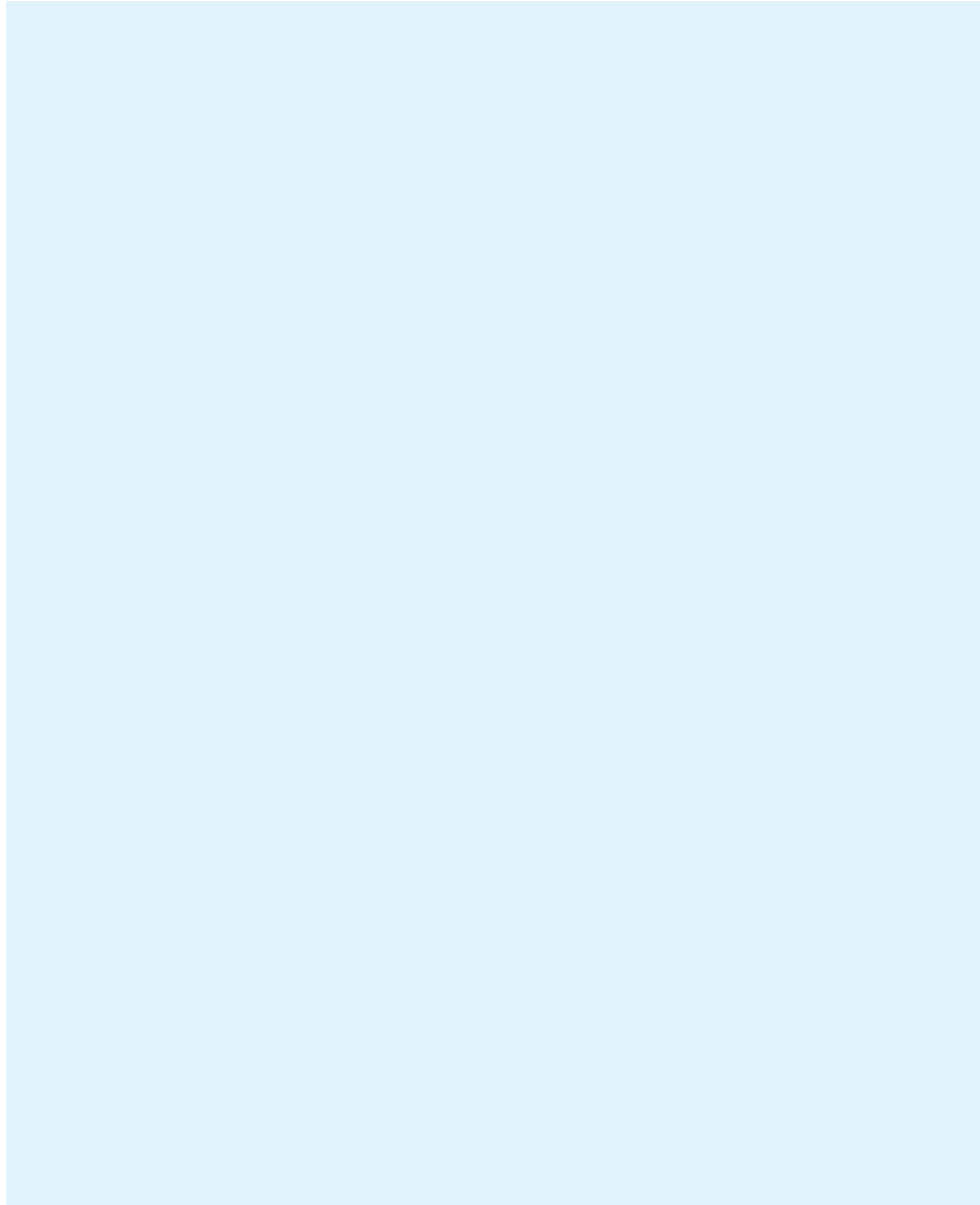
* In those years where other sources of funding exceed the amount needed to fund capital expenditure that excess is used to reduce corporate borrowing (shown here as negative borrowing).

Explanation of operational variances from the LTCCP

1. There are more Internal Services now than at the time of the LTCCP resulting in higher expenditure and offsetting revenue.
2. CCHL's dividend has been revised down by \$14 million from that stated in the LTCCP due to the earthquake.
3. Reduction is due to the conversion of Vbase debt to equity.
4. Interest rates are lower than those forecast at the time of the LTCCP.
5. Includes \$52.2 million of earthquake cost recoveries relating to the rebuild.

Explanation of capital variances from the LTCCP

6. \$1.1 million of IM&CT Renewals were converted to operational expenditure following implementation of the Data Centre.
7. An assessment of the cash flow for the rebuild based on the current estimate and likely programme for restoring Council facilities is included.
8. \$20 million of projects that were expected to be completed in 2010/11 have been delayed due to the earthquake. A new investment of \$2.5 million in an agency to secure Local Government funding has been added, and a further \$9 million provided for Vbase equity. Offsetting this is \$6.4 million for the Convention Centre expansion which has been deferred.
9. This is the net impact of strategic land purchases less land reallocated to other activities.





Planned Capital Programme

Annual Plan 2011–2012
Christchurch Ōtautahi

The following pages contain
information about the Planned
Capital Programme.

Christchurch City Council

Planned Capital Programme

Group of Activities	Activity	Programme	Project	Plan 2011/12
Community Support	Civil Defence Emergency Management	2 - Growth & Aspirational Projects	Civil Defence Equipment	\$51,004
	Early Learning Centres	2 - Growth & Aspirational Projects	Improvements - Early Learning Centres	\$49,904
	Social Housing	2 - Growth & Aspirational Projects	Housing Improvements / Remodelling	\$1,157,402
			Heaters & Extractors	\$347,764
			Stoves	\$266,257
			Path Safety Upgrade plan	\$201,051
			Landscaping / Site Improvements	\$228,219
			Housing - Carpet	\$597,720
			Vinyl Replacements	\$320,594
			Curtains & Blinds	\$141,280
Strengthening Communities	1 - Renewal Programme 2 - Growth & Aspirational Projects	Renewal & Replacements - Facilities	\$75,000	
		Halswell - new Suburban Community Centre	\$20,731	
		Community Support Fixtures and Fittings	\$12,625	
Community Support Total				\$3,469,551
Corporate Capital	City & Community Long-Term Policy & Plan	2 - Growth & Aspirational Projects	Strategic Land Acquisitions (SLP)	\$11,694,507
			SLP Land Value Offset	-\$15,396,348
	Corporate	3 - EQ Rebuild Programme	Budget Only - EQ Corporate Capex	\$59,500,000

Christchurch City Council

Planned Capital Programme

Group of Activities	Activity	Programme	Project	Plan 2011/12
		4 - Corporate	Corporate Investments	\$11,500,000
			Energy Efficiency Projects	\$318,941
	Corporate Support	1 - Renewal Programme	Fleet and Plant Asset Purchases	\$1,115,968
			Corporate Accommodation - Renewals & Replacement	\$180,000
		2 - Growth & Aspirational Projects	Surplus Property Development	\$112,693
	IM&CT	1 - Renewal Programme	IM&CT Renewals and Replacements	\$3,629,658
		2 - Growth & Aspirational Projects	IM&CT Business Solutions Delivery	\$5,528,312
	Manage Capital Programme	1 - Renewal Programme	Field Equipment Upgrades	\$75,749
Corporate Capital Total				\$78,259,480
Cultural and Learning Services	Art Gallery and Museums	1 - Renewal Programme	General and Lighting renewals	\$45,449
		2 - Growth & Aspirational Projects	Facilities and Equipment	\$15,652
			Collections Acquisitions	\$752,701
			Akaroa Museum	\$5,433
			Cooling Tower & Humidifier	\$155,484

Christchurch City Council

Planned Capital Programme

Group of Activities	Activity	Programme	Project	Plan 2011/12
	Libraries	1 - Renewal Programme	Library Furniture & Equipment renewals	\$189,864
			Library Content Acquisition	\$4,414,295
			Library Facilities Renewal & Replacement	\$71,098
			Library Low Cost Capital Renewals	\$30,359
			Library Security Renewals	\$8,318
			Library Roof Renewal	\$2,080
			Library Fixtures & Fittings Renewals	\$51,984
			Library Car park & Landscape Renewal	\$95,158
			Library Floor Coverings Renewals	\$62,839
		2 - Growth & Aspirational Projects	RFID Rollout (radio frequency identification)	\$560,111
			Purchase Restricted Assets (books, serials, audio visual, electronic & digital)	\$196,681
			Halswell - New Library	\$207,311
Cultural and Learning Services Total				\$6,864,817
Economic Development	City Promotion	1 - Renewal Programme	Events Equipment	\$53,157
		2 - Growth & Aspirational Projects	Banner Replacements	\$54,034
			Banner Installations	\$52,519
Economic Development Total				\$159,710

Christchurch City Council

Planned Capital Programme

Group of Activities	Activity	Programme	Project	Plan 2011/12
Parks & Open Spaces	Harbours & Marine Structures	1 - Renewal Programme	Wharfs and Jetties Renewals	\$105,644
	Parks & Open Spaces	1 - Renewal Programme	Fire Fighting Equipment Replacement	\$66,138
			Garden and Heritage Parks -Planted areas	\$110,000
			Garden/Heritage Parks-Buildings Renewal	\$203,712
			Garden/Heritage Parks-Car Parks Renewal	\$20,000
			Garden/Heritage Parks-Structures Renewal	\$90,000
			Neighbourhood Parks - Planted areas and trees	\$290,000
			Neighbourhood Parks - Playgrounds and recreation	\$170,000
			Neighbourhood Parks - Structures Renewals	\$120,000
			Open Water Systems - Box Drains Renewals	\$150,000
			Open Water Systems - Unlined drains Renewals	\$200,000
			Akaroa Stormwater Improvements	\$300,000
			Piped Systems - Pipe Drains Renewals	\$440,000
			Regional Parks - Buildings Renewals	\$20,000
			Regional Parks - Car parks, driveways, pathways	\$100,000
			Regional Parks - Planted areas and trees	\$130,000
			Regional Parks - Structures Renewal	\$260,000
			Sport Parks - Buildings Renewals	\$125,000
			Sport Parks - Car parks, Driveways, Pathway improvements	\$200,000
			Sport Parks - Planted areas and Trees	\$280,000
Sport Parks - Playgrounds and recreation	\$150,000			
Sports Parks - Car parks, driveways, pathway renewals	\$58,424			

Christchurch City Council

Planned Capital Programme

Group of Activities	Activity	Programme	Project	Plan 2011/12
			Surface Water Pumping Stations Renewals	\$218,075
			Waterways Detention and Treatment Facility	\$350,000
			Wigram Playground	\$45,000
		2 - Growth & Aspirational Projects	Botanic Gardens Entry Pavilion	\$2,000,000
			Cemeteries	\$211,288
			Garden and Heritage Parks - Planted areas	\$32,527
			Neighbourhood Parks - Land Purchase (New reserves)	\$2,000,000
			Neighbourhood Parks - Planted areas and Trees	\$435,000
			Neighbourhood Parks - Playgrounds and recreation	\$40,000
			Neighbourhood Parks - Structures (New)	\$60,000
			Piped Systems - Pipe Drains (New)	\$500,000
			Sports Parks - Buildings (New)	\$60,000
			Sports Parks - Land Purchase (New)	\$300,000
			Sports Parks - Planted areas and Trees (New)	\$15,000
			Sports Parks - Playgrounds and recreation areas	\$200,000
			Sports Parks - Structures (New)	\$170,000
		3 - EQ Rebuild Programme	Budget Only - EQ Greenspace Capex	\$6,500,000
	Waterways & Land Drainage	1 - Renewal Programme	Natural Waterways Renewals	\$300,000
			Surface Water Management and General Renewals	\$30,000
			Waterways Detention and Treatment Facility	\$100,000

Christchurch City Council

Planned Capital Programme

Group of Activities	Activity	Programme	Project	Plan 2011/12
		2 - Growth & Aspirational Projects	Natural Waterways - Land Purchase (New)	\$1,000,000
			Natural Waterways (New)	\$200,000
			Owaka & Awatea Green Corridor	\$207,311
			Waterways Detention and Treatment Facility	\$7,491,538
			Waterways Management and General (New)	\$30,000
		3 - EQ Rebuild Programme	Budget Only - EQ Stormwater Reticulation Capex	\$16,800,000
Parks & Open Spaces Total				\$42,884,657
Recreation and Leisure	Sporting Facilities and Pools	1 - Renewal Programme	Buildings - Renewals	\$143,922
			Window and Door Joinery - Renewals	\$8,646
			Recreation and Sports Unit Sanitary Services & Site Drainage - Renewals	\$12,948
			Vinyl and Carpet Replacements - Renewals	\$26,784
			Bathroom, Changing Room, Kitchen Remodelling	\$30,299
			Pool Tiling Replacement - Renewals	\$45,359
			Specialist Lighting - Renewals	\$47,975
			Specialist Sports Floors - Renewals	\$57,726
			Disability Access - Renewals	\$20,199
			Pool Mechanical & Electrical Pumps & Motors - Renewals	\$322,158
			Other Mechanical and Electrical Renewals	\$185,085
			Pool Equipment Renewals	\$105,774
			Gym Equipment Renewals	\$118,409

Christchurch City Council

Planned Capital Programme

Group of Activities	Activity	Programme	Project	Plan 2011/12
			Activity Equipment Renewals	\$33,774
			Pool Covers Renewals	\$20,422
			Administration Equipment Renewals	\$21,210
			Asphalt and Landscaping Renewals	\$61,407
			Fence Replacement Renewals	\$77,768
			Irrigation Systems Renewals	\$25,249
			Lighting and Car Park Lighting Renewals	\$20,199
		2 - Growth & Aspirational Projects	Graham Condon Leisure Centre	\$1,538,400
			Multi Sport Stadium Investigation	\$504,990
			Cowles Stadium upgrade	\$881,075
Recreation and Leisure Total				\$4,309,778
Refuse Minimisation & Disposal	Refuse Minimisation & Disposal	1 - Renewal Programme	Recyclable Materials Collection and Processing	\$31,223
			SW Miscellaneous Items - Closed landfill	\$44,294
			SW Miscellaneous Items - Recyclable Materials	\$31,223
			Waste Transfer Stations and Bins renewals	\$195,791
		2 - Growth & Aspirational Projects	Closed Landfills Aftercare	\$180,836
			Closed Landfill Aftercare Burwood Stage 2	\$445,656
			Recyclable Materials Collection and Processing	\$57,363
			Closed landfills (New)	\$47,560

Christchurch City Council

Planned Capital Programme

Group of Activities	Activity	Programme	Project	Plan 2011/12
		3 - EQ Rebuild Programme	Budget Only - EQ Solid Waste Capex	\$6,900,000
Refuse Minimisation & Disposal Total				\$7,933,946
Regulatory Services	Enforcement and Inspections	1 - Renewal Programme	Enforcement equipment	\$45,449
Regulatory Services Total				\$45,449
Streets & Transport	Active Travel	1 - Renewal Programme	Banks Peninsula road metalling	\$532,586
			Coloured Cycleways	\$38,762
			Footpath Resurfacing	\$1,126,274
			Off Road Cycleway Surfacing	\$69,034
			Road Pavement Replacement	\$833,234
		2 - Growth & Aspirational Projects	Cycleways Improvement Programme	\$75,000
	Public Transport Infrastructure	1 - Renewal Programme	Bus Shelter Renewals	\$134,928
			Real Time Information (RTI) System Renewals	\$132,794
		2 - Growth & Aspirational Projects	Bus Shelter Installation	\$115,563
			Bus Stop Installation	\$155,484

Christchurch City Council

Planned Capital Programme

Group of Activities	Activity	Programme	Project	Plan 2011/12
			Bus Stop Seating	\$100,998
			New Bus Stops (Existing Routes)	\$31,097
			New Bus Stops (New Routes)	\$50,499
			RTI Bus Finder installations	\$59,302
			RTI Variable Message Sign installations	\$23,721
	Road Network	1 - Renewal Programme	Banks Peninsula Drainage	\$50,499
			Berm Renewals	\$27,063
			Bridge Renewals	\$310,968
			Bridges	\$206,087
			Carriageway Sealing and Surfacing	\$4,393,781
			Carriageway Smoothing	\$481,504
			Culvert Renewal	\$91,899
			Fairview St footbridge	\$207,311
			Kerb and Channel Renewal Programme	\$1,500,000
			Landscaping Renewals	\$54,322
			New Residential Street Trees	\$2,632
			Pages Road Bridge	\$54,557
			Retaining Walls Renewals	\$231,018
			Signs Renewals	\$110,607
			Street Tree Renewals	\$65,797
			Traffic Signals Renewals	\$404,990
		2 - Growth & Aspirational Projects	Advanced Direction Signage	\$58,899
			Aidanfield Drive Underpass	\$1,368,257

Christchurch City Council

Planned Capital Programme

Group of Activities	Activity	Programme	Project	Plan 2011/12
			Automatic Network Travel Time measurement System, ANTTTS Installation	\$42,321
			Belfast/Marshland	\$100,000
			Blackspot Remedial Works -Dyers Pass	\$132,201
			Banks Peninsula New Kerb & Channel	\$35,244
			Banks Peninsula Seal Extension	\$127,577
			Banks Peninsula Street Lighting Upgrades	\$61,165
			Banks Peninsula Subdivisions Upgrade Contribution	\$26,497
			Carrs Rd underpass	\$1,140,215
			Ferrymead Bridge	\$4,671,050
			Glandovy/Idris Intersection	\$381,357
			Greers/Northcote/Sawyers Arms	\$100,000
			Lighting - Safety Contingency	\$112,924
			Main Rd 3 Laning	\$2,126,274
			Minor Safety Projects	\$111,652
			New Grassed Berms	\$297,678
			New Markings	\$66,466
			New Retaining Walls	\$70,698
			Pedestrian Priority	\$20,199
			Pedestrian Safety Initiatives	\$165,251
			Pole Relocation	\$173,344
			Road Safety At Schools	\$252,496
			Safe Routes To School	\$80,799
			Safety Improvements Contingency - Banks Peninsula	\$26,497

Christchurch City Council

Planned Capital Programme

Group of Activities	Activity	Programme	Project	Plan 2011/12
			School Crossing Equipment	\$20,887
			School Speed Zone Signs	\$115,563
			Signs parking	\$35,972
			Signs Regulatory	\$126,962
			Southern Motorway Cycleway & Auxiliaries	\$2,232,588
			Streetlight Conversion	\$288,989
			Streetlight Improvements	\$374,969
			Street lighting Asset Renewals	\$153,728
			Subdivisions	\$1,009,980
			Wigram Magdala Grade Separation	\$3,408,193
			Moa Bone Cave Permanent Fencing	\$113,759
		3 - EQ Rebuild Programme	Budget Only - EQ Roading Capex	\$102,700,000
Streets & Transport Total				\$134,002,962
Wastewater Collection and Treatment	Wastewater Collection	1 - Renewal Programme	WW Facilities Renewal	\$24,745
			WW Infrastructure Renewal Pumping	\$265,120
			WW Infrastructure Renewal Wastewater Reticulation	\$865,972
			WW Pump Scada System	\$469,641
			WW Pumping stations -Electronic new	\$121,197

Christchurch City Council

Planned Capital Programme

Group of Activities	Activity	Programme	Project	Plan 2011/12
		2 - Growth & Aspirational Projects	WW Western Interceptor Future Stages	\$10,962,004
			WW Extension to Charteris Bay	\$1,913,647
			WW New Mains Programme	\$403,992
			WW Northern Relief & Pump Stations	\$518,279
			WW Odour Control	\$106,314
			WW Pumping Buildings & Civil	\$65,649
			WW Pumping Stations New for Growth	\$580,370
			WW Pumping Station 60 Upgrade	\$19,584
			WW Shalamer Drive Sewer	\$15,549
			WW South West Area Growth	\$209,438
			WW Subdivisions Additional Infrastructure	\$136,146
			WW Trade Waste Sampling Equipment	\$6,737
			WW Wigram Pressure Main 60 Extension	\$521,970
		3 - EQ Rebuild Programme	Budget Only - EQ WW Reticulation Capex	\$63,500,000
			Budget Only - EQ WW Pump Station Capex	\$3,600,000
	Wastewater Collection & Treatment	2 - Growth & Aspirational Projects	Facility Improvements	\$32,675
	Wastewater Treatment & Disposal	1 - Renewal Programme	Christchurch Wastewater Treatment Plant (CWTP) Renewals Programme	\$628,181
			Digester 2-4 Refurbishment	\$202,111
			Electrical Renewals	\$84,894
			Enlarge Grit Tank & Sedimentation Tank	\$861,458
			Grit Tank Efficiency Improvements	\$754,612

Christchurch City Council

Planned Capital Programme

Group of Activities	Activity	Programme	Project	Plan 2011/12
			Lift Electrical Equipment to Avoid Flood	\$733,580
			Laboratory Renewals and Replacements	\$174,268
			Primary Sedimentation Tank Upgrades	\$1,302,436
			WW Lyttelton Wastewater Treatment Plant Renewal	\$90,898
		2 - Growth & Aspirational Projects	Additional Sludge Dewatering Capacity	\$150,197
			Backup Power Generator	\$237,268
			Flare Upgrade	\$132,784
			WW CWTP Allen Engines Replacement	\$1,645,961
			WW CWTP Secondary Treatment Upgrade	\$250,000
		3 - EQ Rebuild Programme	Budget Only - EQ WWTreatment Plant Capex	\$69,300,000
Wastewater Collection and Treatment Total				\$160,887,677
Water Supply	Water Supply	1 - Renewal Programme	WS Reservoir Replacement	\$7,575
			WS Headworks Pump Replacements	\$263,857
			WS Headworks Well Renewals	\$363,593
			WS Infrastructure Renewal Reticulation Submains	\$170,102
			WS Mains Renewals	\$570,341
			WS Primary Swtichboard	\$191,896
			WS System Control - Instrumentation & Control	\$239,871

Christchurch City Council

Planned Capital Programme

Group of Activities	Activity	Programme	Project	Plan 2011/12
		2 - Growth & Aspirational Projects	NW NZ Drinking Water Standards Compliance	\$103,657
			WS Akaroa Water Upgrade	\$742,055
			WS Charteris Bay Extention	\$901,737
			WS Headworks Land Purchase for Pump Station	\$352,118
			WS Little River Increased Supply	\$310,968
			WS New Connections	\$828,183
			WS NZ Drinking Water Standards District Upgrades	\$787,785
			WS Reticulation New Mains	\$807,984
			WS Reticulation New Submains	\$25,249
			WS Subdivisions Additional Infrastructure for Development	\$151,497
			WS Wilmers Pump Station	\$2,073,117
		3 - EQ Rebuild Programme	Budget Only - EQ WS Reticulation Capex	\$14,200,000
	Water Supply Total			\$23,091,585
	Grand Total			\$461,909,612



Financial Forecasts

Annual Plan 2011–2012
Christchurch Ōtautahi

The following pages contain
information about the Financial
Forecasts.

Financial Forecasts

Income Statement

2010–11 Plan \$000's		Note	2011–12 LTCCP \$000's	2011–12 Plan \$000's	Variance to LTCCP
Revenue					
269,357	Rates revenue		283,461	287,313	3,852
226,733	Other revenue	1	259,202	513,957	254,755
496,090	Total operating income		542,663	801,270	258,607
Expenditure					
21,678	Finance costs		27,485	26,606	(879)
116,243	Depreciation and amortisation		128,594	100,467	(28,127)
346,250	Other expenses	2	353,220	405,808	52,588
484,171	Total operating expenditure		509,299	532,881	23,582
11,919	Surplus before asset contributions		33,364	268,389	235,025
15,004	Vested assets		17,170	3,500	(13,670)
26,923	Surplus before income tax expense		50,534	271,889	221,355
(3,876)	Income tax expense		(3,715)	(5,199)	(1,484)
30,799	Surplus for the period		54,249	277,088	222,839
30,799	Net surplus for year		54,249	277,088	222,839
Other Comprehensive Income					
47,000	Changes in Revaluation Reserve		162,491	-	(162,491)
77,799	Total Comprehensive Income		216,740	277,088	60,348

Statement of Change in Equity

2010–11 Plan \$000's		Note	2011–12 LTCCP \$000's	2011–12 Plan \$000's	Variance to LTCCP
6,823,709	Equity at July 1		6,926,020	5,630,696	(1,295,324)
Net surplus attributable to:					
Reserves					
47,000	Revaluation reserve	7	162,491	-	(162,491)
Retained earnings					
30,799	Surplus		54,249	277,088	222,839
77,799	Total comprehensive income for the year		216,740	277,088	60,348
6,901,508	Equity at June 30	8	7,142,760	5,907,784	(1,234,976)

Financial Forecasts

Balance Sheet

2010–11 Plan \$000's		Note	2011–12 LTCCP \$000's	2011–12 Plan \$000's	Variance to LTCCP
Current assets					
57,538	Cash and cash equivalents		47,653	51,159	3,506
39,011	Trade and other receivables	3	47,035	93,248	46,213
1,407	Inventories		1,374	1,470	96
59,128	Other financial assets		67,350	113,134	45,784
Non-current assets					
1,823,797	Investments	4	1,793,200	1,649,169	(144,031)
13,354	Intangible assets		14,145	12,052	(2,093)
1,103,577	Operational assets		1,215,681	1,035,790	(179,891)
3,507,288	Infrastructural assets		3,648,662	2,832,667	(815,995)
807,784	Restricted assets		858,071	730,041	(128,030)
7,412,884	Total assets		7,693,171	6,518,730	(1,174,441)
Current liabilities					
68,898	Trade and other payables	5	64,397	74,144	9,747
121,090	Borrowings		14,232	52,601	38,369
12,107	Provisions		13,539	13,205	(334)
Non-current liabilities					
271,908	Borrowings		439,490	422,864	(16,626)
35,257	Provisions	6	17,100	44,750	27,650
2,116	Deferred tax liability		1,653	3,382	1,729
6,901,508	Equity	7,8	7,142,760	5,907,784	(1,234,976)
7,412,884	Total equity and liabilities		7,693,171	6,518,730	(1,174,441)

Cash Flow Statement

2010–11 Plan \$000's		2011–12 LTCCP \$000's	2011–12 Plan \$000's	Variance to LTCCP
Operating Activities				
Cash was provided from:				
428,714	Rates, grants, subsidies, and other sources	472,447	751,199	278,752
23,150	Interest received	23,531	20,775	(2,756)
47,893	Dividends	49,048	34,285	(14,763)
499,757		545,026	806,259	261,233
Cash was disbursed to:				
346,580	Payments to suppliers and employees	351,479	406,068	54,589
21,678	Interest paid	27,485	26,606	(879)
368,258		378,964	432,674	53,710
131,499	Net cash flow from operations	166,062	373,585	207,523
Investing Activities				
Cash was provided from:				
4,403	Sale of assets	5,774	1,140	(4,634)
1,700	Investments realised	5,085	-	(5,085)
6,103		10,859	1,140	(9,719)
Cash was applied to:				
234,937	Purchase of assets	220,315	469,783	249,468
10,693	Purchase of investments	16,479	11,500	(4,979)
4,398	Purchase of investments (special funds)	7,336	20,967	13,631
250,028		244,130	502,250	258,120
(243,925)	Net cash flow from investing activities	(233,271)	(501,110)	(267,839)

Financial Forecasts

Cash Flow Statement

2010–11 Plan \$000's		2011–12 LTCCP \$000's	2011–12 Plan \$000's	Variance to LTCCP
	Financing Activities			
	Cash was provided from:			
114,895	Raising of loans	78,899	113,942	35,043
114,895		78,899	113,942	35,043
	Cash was applied to:			
2,469	Repayment of term liabilities	10,670	3,233	(7,437)
2,469		10,670	3,233	(7,437)
112,426	Net cash flow from financing activities	68,229	110,709	42,480
-	Increase/(decrease) in cash	1,020	(16,816)	(17,836)
57,538	Add opening cash	46,633	67,975	21,342
57,538	Ending cash balance	47,653	51,159	3,506
	Represented by:			
57,538	Cash and cash equivalents	47,653	51,159	3,506

Notes to the Financial Statements

2010–11 Plan \$000's		2011–12 LTCCP \$000's	2011–12 Plan \$000's	Variance to LTCCP
	Note 1			
	Other revenue			
	Fees and charges, including:			
1,800	Rate penalties	1,538	2,000	462
97,556	Other income	102,782	338,562	235,780
99,356	Total fees, charges and penalties	104,320	340,562	236,242
26,191	Development contributions	31,978	9,000	(22,978)
30,144	Grants and subsidies	50,325	109,335	59,010
-	Contribution from subsidiaries	26,783	-*	(26,783)
	Interest:			
14,563	Subsidiaries	12,515	10,668	(1,847)
6,595	Special and other fund investments	8,194	7,513	(681)
1,991	Short term investments	2,822	2,594	(228)
23,149	Total interest revenue	23,531	20,775	(2,756)
	Dividends:			
46,035	Christchurch City Holdings Ltd	19,253	32,035 *	12,782
1,798	Transwaste Ltd	2,962	2,250	(712)
60	NZ Local Government Insurance Corporation	50	-	(50)
47,893	Total dividend revenue	22,265	34,285	12,020
226,733	Total other revenue	259,202	513,957	254,755
	* Revenue reclassified			

Financial Forecasts

Notes to the Financial Statements

2010–11 Plan \$000's		2011–12 LTCCP \$000's	2011–12 Plan \$000's	Variance to LTCCP
	Note 2			
	Other expenses			
	Operating expenditure:			
133,138	Personnel costs	132,887	133,341	454
30,090	Donations, grants and levies	35,208	27,456	(7,752)
183,022	Other operating costs	185,125	245,011	59,886
346,250	Total other expenses	353,220	405,808	52,588
	Note 3			
	Current assets			
	Trade and other receivables			
10,447	Rates debtors	9,272	11,762	2,490
12,285	Other trade debtors	11,426	56,866	45,440
571	Amount owing by subsidiaries	269	2,132	1,863
15,664	Other receivables/prepayments	13,633	19,663	6,030
-	Dividends receivable	6,512	-	(6,512)
1,482	GST receivable	6,877	3,987	(2,890)
40,449		47,989	94,410	46,421
(1,438)	Less provision for doubtful debts	(954)	(1,162)	(208)
39,011	Total receivables and prepayments	47,035	93,248	46,213
	Note 4			
	Investments			
1,557,406	Shares in controlled entities	1,540,132	1,513,663	(26,469)
178,430	Advances to subsidiaries and other entities	158,578	93,199	(65,379)
87,961	Other investments	94,490	42,307	(52,183)
1,823,797	Total investments	1,793,200	1,649,169	(144,031)

Notes to the Financial Statements

2010–11 Plan \$000's		2011–12 LTCCP \$000's	2011–12 Plan \$000's	Variance to LTCCP
	Note 5			
	Current liabilities			
64,508	Trade creditors	58,112	66,272	8,160
4,390	Owing to subsidiaries	6,285	7,872	1,587
68,898		64,397	74,144	9,747
121,090	Current portion of gross debt	14,232	52,601	38,369
611	Provision for landfill aftercare	548	550	2
11,496	Provision for employee entitlements	12,991	12,655	(336)
12,107		13,539	13,205	(334)
202,095	Total current liabilities	92,168	139,950	47,782
	Note 6			
	Non-current provisions			
12,286	Provision for landfill aftercare	10,063	12,286	2,223
6,309	Provision for employee entitlements	7,037	6,309	(728)
3,018	Provision for weathertight homes		12,511	12,511
3,860	Provision for hedge liability		3,860	3,860
9,784	Provision for service concession arrangement		9,784	9,784
35,257	Total non-current provisions	17,100	44,750	27,650
	Note 7			
	'No revaluations are planned for 2011/12 as a result of the February earthquake.			
	Note 8			
	Equity			
1,733,853	Capital reserve	1,733,853	1,733,853	-
147,089	Reserve funds	161,840	155,441	(6,399)
3,002,513	Asset revaluation reserves	3,293,648	2,989,304	(304,344)
2,018,053	Retained earnings	1,953,419	1,029,186	(924,233)
6,901,508	Total equity	7,142,760	5,907,784	(1,234,976)

Financial Forecasts

Significant Forecasting Assumptions

In preparing this Annual Plan it was necessary for Council to make a number of assumptions about the future. The following tables identify those forecasting assumptions which are significant (i.e. if actual future events differ from the assumptions, it could result in material variances to this Annual Plan). The table also identifies the risks that underlie those assumptions, the reason for that risk, and an estimate of the potential impact on the Plan if the assumption is not realised.

This table is prepared in accordance with Schedule 10 (section 17) of the Local Government Act 2002.

Assumption	Risk	Level of Uncertainty	Reasons and Financial Impact of Uncertainty
Capital Works	Actual costs will vary from estimates, due to higher input prices or delivery delays, resulting in budget shortfalls.	High	At the time this plan was adopted staff from Council, insurers, and central Government were still refining estimates of earthquake related asset damage. Final capital works estimates could vary from this plan by 30% or more.
Sources of funds for replacing assets. The sources of funds will occur as projected. (The Revenue and Funding Policy details the funding sources.)	Funding does not occur as projected.	Moderate	At the time this plan was adopted Council, insurers, and central Government were still refining estimates of earthquake related asset damage and the associated funding sources.
Growth. Council collects development contributions from property developers to fund the capital costs of growth in the City's infrastructure. The amount collected is dependent on the forecast growth in the number of residential, commercial, industrial, and other properties. This forecast is based on Council's Growth Model adjusted for expected post-earthquake activity.	If growth in the number of properties varies considerably from forecasts there is a possibility that revenue collected from development contributions will be too much or too little to fund Council's capital programme. If the timing of growth differs significantly from forecast this will impact on Council's cash flows and may necessitate changes to planned borrowing.	High	Growth projections are based upon a standard set of demographic assumptions which do not reflect post-earthquake Christchurch. Although these projections have been adjusted there remains a great deal of uncertainty around the impact of the earthquake. The timing of growth, and its impact on Council's development contributions revenue, can impact on the borrowing and interest expense assumptions in this Annual Plan.
Economic Environment. At the time of finalising this Annual Plan the global economy is recovering from a recession and Christchurch is recovering from the Canterbury earthquakes. Council has prepared this Annual Plan on the basis that current predictions about the speed of that recovery will prove correct.	The current rebuild and recovery slows or the economy moves into a new recession.	Moderate	This Annual Plan has been prepared based on data available at the time of writing. It reflects the current recovery through assumptions around the City rebuild, Rating Base, Inflation, Borrowing Costs, Return on Investments, Development Contributions revenue, Council Controlled Trading Organisation Income, Capital Works, and insurance payments.
Council policy. There will be no significant changes to Council policy as summarised in this plan.	New legislation is enacted that requires a significant policy response from Council, or CERA uses its statutory powers in a way that requires a change in Council policy.	Moderate	Dealing with changes in legislation is part of normal Council operations.
Resource Consents. Conditions of resource consents held by Council will not be significantly altered.	That conditions required to obtain/maintain the consents will change, resulting in higher costs than projected, and these costs will not be covered by planned funding.	Moderate	Advance warning of likely changes is anticipated. The financial impact of failing to obtain/renew resource consents cannot be quantified.

Financial Forecasts

Significant Forecasting Assumptions

Assumption	Risk	Level of Uncertainty	Reasons and Financial Impact of Uncertainty
Borrowing Costs. Interest on new debt is calculated at 5.45% per annum.	Interest rates will vary from those projected.	Low	Rates used are based on detailed analysis. All borrowing is fully hedged for the period of this Plan
Return on investments. Interest on investments is calculated at 4.80% per annum for new investments.	Interest rates will vary from those projected.	Moderate	Rates used are based on detailed analysis. If actual interest rates differ from those anticipated the impact will largely fall on the Capital Endowment Fund.
Tax planning. The core Council will be operating at a tax loss for 2011/12 due to the availability of tax deductions on some Council expenditure. This allows the Council's profit-making subsidiaries to make payments (known as subvention payments) to Council instead of tax payments. It has been assumed that sufficient profits will be made within the wider group to ensure that subvention receipts are available.	CCTOs will deliver lower than projected profits and subvention payments will be lower than planned.	Low	CCTOs are monitored by the Statement of Intent and a quarterly reporting process. Returns are expected to continue as forecast in this Annual Plan.
CCTO income. CCHL will continue to deliver dividend income at the levels forecast in this Annual Plan.	CCHL will deliver lower than projected income and Council will need to source alternate funding.	Moderate	CCTO's are monitored by the Statement of Intent and a quarterly reporting process. Returns are expected to continue as forecast in this Annual Plan, unless we experience another significant earthquake.
Asset revaluation. The impact of asset revaluations on carrying values and depreciation will occur as projected.	Revaluations will materially differ from those projected, thereby changing projected carrying values of the assets and depreciation expense.	Low	Given the likely inflation in asset replacement costs following the earthquake there is a possibility a number of asset classes will be revalued up by a significant amount. This will increase depreciation expense accordingly in future years.
Contract Rates. Re-tendering of major contracts will not result in cost increases other than those comparable with the rate of inflation.	There is a significant variation in price from re-tendering contracts.	Moderate	Council would review the amount of work planned and undertaken.

Financial Forecasts

Statement of Accounting Policies

Reporting entity

Christchurch City Council (“Council”) is a territorial authority under the Local Government Act 2002. The consolidated entity consists of the entities listed in the Group structure section.

The primary objective of Council is to provide goods or services for the community or for social benefit rather than to make a financial return. Accordingly, Council has designated itself a public benefit entity (“PBE”) for the purposes of New Zealand Equivalents to International Financial Reporting Standards (“NZ IFRS”). Council is therefore subject to policies and exemptions that may not apply to other entities in the group. Where PBE treatment of specific issues differs from the usual treatment, this fact is noted in each policy.

Basis of preparation

The financial statements of Council have been prepared in accordance with the requirements of the Local Government Act 2002: Part 6, Section 98 and Part 3 of Schedule 10, which includes the requirement to comply with General Accepted Accounting Practice in New Zealand (“NZ GAAP”). They comply with the New Zealand equivalents to International Financial Reporting Standards (NZ IFRS), and other applicable financial reporting standards, as appropriate for public benefit entities.

The forecast financial statements are prepared for the Council parent and do not reflect the consolidated position.

The accounting policies set out below have been applied consistently to all periods presented in these financial statements.

The financial statements have been prepared on the basis of historical cost, except for the revaluation of certain non-current assets and financial instruments.

The financial statements are presented in New Zealand dollars and all values are rounded to the nearest thousand dollars (\$000s). The functional currency of Council is New Zealand dollars.

Foreign currency transactions

Transactions in foreign currencies are translated at the foreign exchange rate ruling on the day of the transaction.

Foreign currency monetary assets and liabilities at the balance date are translated to NZ dollars at the rate ruling at that date. Foreign exchange differences arising on translation are recognised in the profit and loss, except when deferred in equity as qualifying cash flow hedges and qualifying net investment hedges.

Non-monetary assets and liabilities that are measured in terms of historical cost in a foreign currency are translated using the exchange rate at the date of the transaction.

Non-monetary assets and liabilities denominated in foreign currencies that are stated at fair value are translated to NZ dollars at rates ruling at the dates the fair value was determined.

Translation differences on equities held at fair value through profit or loss are reported as part of the fair value gain or loss. Translation differences on equities classified as available-for-sale financial assets are included in the fair value reserve in equity.

Derivative financial instruments

The Council uses derivative financial instruments to hedge its exposure to interest rate and foreign exchange risks arising from operational, financing and investment activities. In accordance with the treasury policies of the respective group entities, the Council does not hold or issue derivative financial instruments for trading

purposes. However, derivatives that do not qualify for hedge accounting are accounted for as trading instruments.

Derivative financial instruments are recognised initially at fair value. Subsequent to initial recognition, derivative financial instruments are stated at fair value. The gain or loss on re-measurement to fair value is recognised immediately in profit or loss. However, where derivatives qualify for hedge accounting, recognition of any resultant gain or loss depends on the nature of the item being hedged (see Hedging policy).

The fair value of interest rate swaps is the estimated amount that the group would receive or pay to terminate the swap at the balance sheet date, taking into account current interest rates and the current creditworthiness of the swap counterparties. The fair value of forward exchange contracts is their quoted market price at the balance sheet date, being the present value of the quoted forward price.

Hedging

Derivatives are first recognised at fair value on the date a contract is entered into and are subsequently remeasured to their fair value. The method of recognising the resulting gain or loss depends on whether the derivative is designated as a hedging instrument, and if so, the nature of the item being hedged. The Council designates certain derivatives as either; (1) hedges of the fair value of recognised assets or liabilities or a firm commitment (fair value hedge); or (2) hedges of highly probable forecast transactions (cash flow hedges).

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The Council documents the relationship between hedging instruments and hedged items at the inception of the transaction, as well as its risk management objective and strategy for undertaking various hedge transactions.

The Council also documents its assessment, both at hedge inception and on an ongoing basis, of whether the derivatives that are used in hedging transactions have been and will continue to be highly effective in offsetting changes in fair values or cash flows of hedged items.

(i) Fair value hedge

Changes in the fair value of derivatives that are designated and qualify as fair value hedges are recorded in the profit and loss, together with any changes in the fair value of the hedged asset or liability that are attributable to the hedged risk.

(ii) Cash flow hedge

The effective portion of changes in the fair value of derivatives that are designated and qualify as cash flow hedges is recognised in equity in the hedging reserve. The gain or loss relating to the ineffective portion is recognised immediately in the profit and loss.

Amounts accumulated in equity are recycled through profit or loss in the periods when the hedged item will affect profit or loss (for instance when the forecast sale that is hedged takes place). However, when the forecast transaction that is hedged results in the recognition of a non financial asset (for example, inventory) or a non financial liability, the gains and losses previously deferred in equity are transferred from equity and included in the measurement of the initial cost or carrying amount of the asset or liability.

When a hedging instrument expires or is sold or cancelled, or when a hedge no longer meets the criteria for hedge accounting, any cumulative gain or loss existing in equity at that time remains in equity and is recognised when the forecast transaction is ultimately recognised through profit and loss.

When a forecast transaction is no longer expected to occur, the cumulative gain or loss that was reported in equity is immediately transferred to the statement of comprehensive income.

(iii) Derivatives that do not qualify for hedge accounting

Certain derivative instruments do not qualify for hedge accounting. Changes in the fair value of any derivative instrument that does not qualify for hedge accounting are recognised immediately in the profit and loss.

Property, plant and equipment

The following assets (except for investment properties) are shown at fair value, based on periodic valuations by external independent valuers, less subsequent depreciation:

- Land (other than land under roads)
- Buildings
- Electricity distribution network
- Airport sealed surfaces
- Infrastructure assets
- Heritage assets
- Works of art

Any accumulated depreciation at the date of revaluation is eliminated against the gross carrying amount of the asset and the net amount is restated to the revalued amount of the asset. Valuations are performed with sufficient regularity to ensure revalued assets are carried at a value that is not materially different from fair value.

All other property, plant and equipment is stated at historical cost less depreciation. Historical cost includes expenditure that is directly attributable to the acquisition of the items. Cost may also include transfers from equity of any gains/losses on qualifying cash flow hedges of foreign currency purchases of property, plant and equipment.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Council and the cost of the item can be measured reliably. All other repairs and maintenance are charged to profit and loss during the financial period in which they are incurred.

Where the Council has elected to account for revaluations of property, plant and equipment on a class of asset basis, increases in the carrying amounts arising on revaluation of a class of assets are credited directly to equity under the heading revaluation reserve. However, the net revaluation increase shall be recognised in profit or loss to the extent it reverses a net revaluation decrease of the same class of assets previously recognised in profit or loss.

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Land is not depreciated. Depreciation on other assets is calculated using the straight line method to allocate their cost or revalued amounts, net of their residual values, over their estimated useful lives.

Assets to be depreciated include:**Operational Assets:**

Buildings	1-100 yrs
Office and computer equipment	1-10 yrs
Mobile plant including vehicles	2-30 yrs
Sealed surfaces (other than roads)	9-100 yrs
Harbour structures	3-70 yrs
Seawalls	100 yrs
Leasehold land improvements	5-100 yrs
Library books	3-8 yrs
Vessels	5-25 yrs
Resource consents and easements	5-10 yrs

Infrastructure Assets:

Formation	Not depreciated
Pavement sub-base	Not depreciated
Basecourse	40-120 yrs
Footpaths and cycleways	20-80 yrs
Surface	1-25 yrs
Streetlights and signs	15-40 yrs
Kerb, channel, sumps and berms	80 yrs
Landscape/medians	8-80 yrs

Drain pipes/culverts/retaining walls	20-100 yrs
Bridges	70-100 yrs
Bus shelters and furniture	15-30 yrs
Water supply	55-130 yrs
Water meters	20-25 yrs
Stormwater	20-150 yrs
Waterways	15-120 yrs
Sewer	50-150 yrs
Treatment plant	15-100 yrs
Pump stations	10-100 yrs

Restricted Assets:

Planted areas	5-110 yrs
Reserves – sealed areas	10-40 yrs
Reserves – structures	25-150 yrs
Historic buildings	100 yrs
Art works	1000 yrs
Heritage assets	1000 yrs

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at each balance sheet date.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing proceeds with carrying amount. These are included in profit and loss. When revalued assets are sold, the amounts included in other reserves in respect of those assets are transferred to retained earnings.

Distinction between capital and revenue expenditure

Capital expenditure is defined as all expenditure incurred in the creation of a new asset and any expenditure that results in a significant restoration or increased service potential for existing assets. Constructed assets are included in property, plant and equipment as each becomes operational and available for use. Revenue expenditure is defined as expenditure that is incurred in the maintenance and operation of the property, plant and equipment of the group.

Non current assets (or disposal groups) held for sale

Non current assets (or disposal groups) are classified as held for sale and stated at the lower of their carrying amount and fair value less costs to sell if their carrying amount will be recovered principally through a sale transaction rather than through continuing use.

An impairment loss is recognised for any initial or subsequent write down of the asset (or disposal group) to fair value less costs to sell. A gain is recognised for any subsequent increases in fair value less costs to sell of an asset (or disposal group), but not in excess of any cumulative impairment loss previously recognised. A gain or loss not previously recognised by the date of the sale of the non current asset (or disposal group) is recognised at the date of de-recognition.

Non current assets (including those that are part of a disposal group) are not depreciated or amortised while they are classified as held for sale. Interest and other expenses attributable to the liabilities of a disposal group classified as held for sale continue to be recognised.

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Statement of Accounting Policies

Non current assets classified as held for sale and the assets of a disposal group classified as held for sale are presented separately from the other assets in the balance sheet. Further, the liabilities of a disposal group classified as held for sale are presented separately from other liabilities in the balance sheet. Those assets and liabilities shall not be offset and presented as a single amount.

Intangible assets**(i) Goodwill**

All business combinations are accounted for by applying the purchase method. Goodwill represents amounts arising on acquisition of subsidiaries, associates and joint ventures.

In respect of acquisitions prior to the transition to NZ IFRS on 1 July 2005, goodwill is included on the basis of its deemed cost, which represents the amount recorded under previous GAAP.

Goodwill is stated at cost less any accumulated impairment losses. Goodwill is allocated to cash-generating units and is no longer amortised but is tested annually for impairment (see Impairment policy). In respect of associates, the carrying amount of goodwill is included in the carrying amount of the investment in the associate.

Negative goodwill arising on an acquisition is recognised directly in profit and loss.

(ii) Computer software

Acquired computer software licenses are capitalised on the basis of costs incurred to acquire and bring to use the specific software. These costs are amortised over their estimated useful lives.

Costs associated with maintaining computer software programmes are recognised as an expense as incurred. Costs that are directly associated with the production of identifiable and unique software products controlled by the Council, and that will generate economic benefits exceeding costs beyond one year, are capitalised and recognised as intangible assets. Capitalised costs include the software development employee direct costs and an appropriate portion of relevant overheads.

Computer software development costs recognised as assets are amortised over their estimated useful lives.

(iii) Other intangible assets

Other intangible assets that are acquired by the Council are stated at cost less accumulated amortisation (see below) and impairment losses (see Impairment policy).

(iv) Subsequent expenditure

Subsequent expenditure on capitalised intangible assets is capitalised only when it increases the future economic benefits embodied in the specific asset to which it relates, and it meets the definition of, and recognition criteria for, an intangible asset. All other expenditure is expensed as incurred.

(v) Amortisation

An intangible asset with a finite useful life is amortised on a straight-line basis over the period of that life. The asset is reviewed annually for indicators of impairment, and tested for impairment if these indicators exist. The asset is carried at cost less accumulated amortisation and accumulated impairment losses. Estimated useful lives are:

Software	1-10 yrs
Resource consents and easements	5-10 yrs
Patents, trademarks and licenses	10-20 yrs

An intangible asset with an indefinite useful life is not amortised, but is tested for impairment annually, and is carried at cost less accumulated impairment losses.

Financial Forecasts

Statement of Accounting Policies

Investments

The Council classifies its investments in the following categories:

(a) Financial assets at fair value through profit or loss

This category has two sub-categories: financial assets held for trading, and those designated at fair value through profit or loss at inception. A financial asset is classified in this category if acquired principally for the purpose of selling in the short term or if so designated by management. Derivatives are also categorised as held for trading unless they are designated as hedges

(b) Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market.

(c) Held-to-maturity investments

Held-to-maturity investments are non-derivative financial assets with fixed or determinable payments and fixed maturities that management has the positive intention and ability to hold to maturity.

(d) Financial assets at fair value through equity

Financial assets at fair value through equity are non-derivatives that are either designated in this category or not classified in any of the other categories. This category also includes available-for-sale assets

The classification depends on the purpose for which the investments were acquired. Management determines the classification of its investments at initial recognition and re-evaluates this designation at every reporting date.

(i) Parent company investment in subsidiaries

For the purposes of the parent company financial statements, the Council's equity investments in its subsidiaries are designated as financial assets at fair value through equity. They are measured at fair value, with valuations performed by an independent, external valuer with sufficient regularity to ensure no investments are included at a valuation that is materially different from fair value. The valuation changes are held in a revaluation reserve until the subsidiary is sold.

(ii) Investments in debt and equity securities

Financial instruments held for trading are classified as current assets and are stated at fair value, with any resultant gain or loss recognised through profit and loss.

General and community loans are designated as loans and receivables. They are measured at initial recognition at fair value, and subsequently carried at amortised cost less impairment losses.

Financial instruments classified as held-for-trading or fair value through equity investments are recognised / derecognised by the Council on the date it commits to purchase / sell the investments. Securities held-to-maturity are recognised / derecognised on the day they are transferred to / by the Council.

(iii) Investment property

Investment properties are properties which are held either to earn rental income or for capital appreciation or for both. Investment properties generate cash flow largely independent of other assets held by the entity.

Properties leased to third parties under operating leases are generally classified as investment property unless:

- The occupants provide services that are integral to the operation of the group's business and/or these services could not be provided efficiently and effectively by the lessee in another location.
- The property is being held for future delivery of services.
- The lessee uses services of the group and those services are integral to the reasons for the lessee's occupancy of the property.

Properties that are held for a currently undetermined future use, or that are vacant but held to be leased under one or more operating leases, are classified as investment properties.

The classification of properties is done at the lowest possible level. Thus, where part of a property is occupied by a party other than the group, consideration is given to whether that portion of the building could be classified as an investment property. Classification as an investment property will be indicated if the section of the building could be separately sold or leased under a finance lease. If the section of the property occupied by a party other than the group is unable to be sold or leased separately from the rest of the building, the building is assessed as a whole and will usually only be classified as investment property if the group occupies an insignificant portion.

Investment properties are stated at fair value. An external, independent valuer, having an appropriate recognised professional qualification and recent experience in the location and category of property being valued, values the portfolio every year. The fair values are based on market values, being the estimated amount for which a property could be exchanged on the date of valuation between a willing buyer and a willing seller in an arm's length transaction.

Financial Forecasts

Statement of Accounting Policies

Any gain or loss arising from a change in fair value is recognised through profit and loss.

Rental income from investment property is accounted for as described in the Revenue policy below.

When an item of property, plant and equipment is transferred to investment property following a change in its use, any differences arising at the date of transfer between the carrying amount of the item immediately prior to transfer and its fair value is recognised directly in equity if it is a gain. Upon disposal the gain is transferred to retained earnings. Any loss arising in this manner is recognised immediately in profit and loss.

If an investment property becomes owner-occupied, it is reclassified as property, plant and equipment and its fair value at the date of reclassification becomes its cost for subsequent recording. When the Council begins to redevelop an existing investment property for continued future use as investment property, the property remains an investment property, which is measured based on the fair value model, and is not reclassified as property, plant and equipment during the re-development.

Trade and other receivables

(i) Construction work in progress

Construction work in progress is stated at cost plus profit recognised to date (see Revenue policy) less a provision for foreseeable losses and less progress billings. Cost includes all expenditure related directly to specific projects and an allocation of fixed and variable overheads incurred in contract activities based on normal operating capacity.

(ii) Other trade and other receivables

Trade and other receivables are initially measured at fair value and subsequently measured at amortised cost using the effective interest method, less any provision for impairment (see Impairment policy).

Inventories

Inventories are stated at the lower of cost and net realisable value. Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and selling expenses.

Inventories held for distribution at no charge, or for a nominal amount, are stated at the lower of cost and current replacement cost.

The cost of other inventories is based on the first-in first-out principle and includes expenditure incurred in acquiring the inventories and bringing them to their existing location and condition.

Cash and cash equivalents

Cash and cash equivalents comprise cash balances and call deposits, and other short-term highly liquid investments with maturities of three months or less. Bank overdrafts that are repayable on demand and form an integral part of the Council's cash management are included as a component of cash and cash equivalents for the purpose of the statement of cash flows, and in current liabilities on the balance sheet.

Impairment

The carrying amounts of the Council's assets, other than investment property (see Investments policy and deferred tax assets (see Income Tax policy), are reviewed at each balance sheet date to determine whether there is any indication of impairment. If any such indication exists, the asset's recoverable amount is estimated.

For goodwill, other intangible assets that have an indefinite useful life and intangible assets that are not yet available for use, the recoverable amount is estimated at each balance sheet date.

An impairment loss is recognised whenever the carrying amount of an asset or its cash-generating unit exceeds its recoverable amount. Impairment losses are recognised through profit and loss. Impairment losses on revalued assets offset any balance in the asset revaluation reserve, with any remaining impairment loss being posted to profit and loss.

Impairment losses recognised in respect of cash-generating units are allocated first to reduce the carrying amount of any goodwill allocated to cash-generating units (group of units) and then to reduce the carrying amount of the other assets in the unit (group of units) on a pro rata basis.

When a decline in the fair value of an available-for-sale financial asset has been recognised directly in equity and there is objective evidence that the asset is impaired, the cumulative loss that had been recognised directly in equity is recognised in profit or loss even though the financial asset has not been derecognised. The amount of the cumulative loss that is recognised in profit or loss is the difference between the acquisition cost and current fair value, less any impairment loss on that financial asset previously recognised in profit or loss.

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Statement of Accounting Policies**(i) Calculation of recoverable amount**

The recoverable amount of the Council's investments in receivables carried at amortised cost is calculated as the present value of estimated future cash flows, discounted at the original effective interest rate (i.e., the effective interest rate computed at initial recognition of these financial assets). Receivables with a short duration are not discounted.

The recoverable amount of other assets is the greater of their market value less cost to sell and value in use.

As a public benefit entity, Council uses depreciated replacement cost to assess value in use where the future economic benefits or service potential of the asset are not primarily dependent on the asset's ability to generate net cash inflows and where Council would, if deprived of the asset, replace its remaining future economic benefits or service potential. For the group, where an asset does not generate largely independent cash inflows, the recoverable amount is determined for the cash-generating unit to which the asset belongs.

The value in use for cash-generating assets is the present value of expected future cash flows. The discount rate used reflects current market assessments of the time value of money and the risks specific to the asset.

(ii) Reversals of impairment

An impairment loss in respect of a held-to-maturity security or receivable carried at amortised cost is reversed if the subsequent increase in recoverable amount can be related objectively to an event occurring after the impairment loss was recognised.

An impairment loss in respect of an investment in an equity instrument classified as available for sale is not reversed through profit or loss. If the fair value of a debt instrument classified as available-for-sale increases and the increase can be objectively related to an event occurring after the impairment loss was recognised in profit or loss, the impairment loss shall be reversed, with the amount of the reversal recognised in profit or loss.

An impairment loss in respect of goodwill is not reversed.

In respect of other assets, an impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount.

An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

Interest-bearing borrowings

Interest-bearing borrowings are recognised initially at fair value less attributable transaction costs. Subsequent to initial recognition, interest-bearing borrowings are stated at amortised cost with any difference between cost and redemption value being recognised through profit and loss over the period of the borrowings on an effective interest basis.

Creditors and other payables

Creditors and other payables are initially measured at fair value and subsequently measured at amortised cost using the effective interest method.

Provisions

A provision is recognised in the balance sheet when the group has a present legal or constructive obligation as a result of a past event, and it is probable that an outflow of economic benefits, the amount of which can be reliably estimated, will be required to settle the obligation. If the effect is material, provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and, where appropriate, the risks specific to the liability.

(i) Landfill aftercare provision

As operator of several closed landfill sites, including Burwood, the Council has a legal obligation to provide ongoing maintenance and monitoring services at these sites after closure.

The provision is calculated based on:

- The estimated amount required by the Council to meet its obligations for all equipment, facilities and services. The estimated amounts are based on costs of closure of similar landfills by other local authorities with an allowance for inflation.
- The estimated costs have been discounted to their present value using a discount rate of 6.93%.
- The estimated length of time needed for post-closure care is 35 years.
- The Council also has a legal obligation to provide ongoing maintenance and monitoring services for the closed landfill sites of the former amalgamating authorities.

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Statement of Accounting Policies

The estimated future costs of meeting this obligation have been accrued and charged. The calculations assume no change in the legislative requirements for closure and post-closure treatment.

(ii) Weathertight homes

The Council through its insurers is processing a number of weathertight home claims.

The provision is calculated based on:

- The number of known claims,
- The average actual settlement costs,
- The average actual claims settled per year.
- Costs in future years have been adjusted for inflation and discounted to their present value using a discount rate of 6.93%

Employee entitlements

The Group's employee compensation policy is based on Total Cash Remuneration: a single cash payment in compensation for work, where the employee is responsible for and able to individually decide how best to use their remuneration to meet their needs over time in the mix and type of benefits purchased. Provision is made in respect of the Council's liability for the following short and long-term employee entitlements.

(i) Short-term entitlements

Liabilities for annual leave and time off in lieu are accrued at the full amount owing at the pay period ending immediately prior to the balance sheet date.

Liabilities for accumulating short-term compensated absences (e.g., sick leave) are measured as the amount of unused entitlement accumulated at the pay period ending immediately prior to the balance sheet date, that the entity anticipates employees will use in future periods, in excess of the days that they will be entitled to in each of those periods.

(ii) Long-term entitlements

The retiring gratuity and long-service leave liabilities are assessed on an actuarial basis using current rates of pay taking into account years of service, years to entitlement and the likelihood staff will reach the point of entitlement.

These estimated amounts are discounted to their present value using an interpolated 10 year government bond rate.

Superannuation is provided as a percentage of remuneration.

(iii) National Provident Fund's Defined Benefit Plan Scheme (the 'Scheme')

Council participates in the Scheme, which is a multi-employer defined benefit plan. However, because it is not possible to determine, from the terms of the Scheme, the extent to which the deficit will affect future contributions by employers the Council participation in the Scheme is accounted for as if the Scheme were a defined contribution plan.

Leases**(i) As lessee**

Leases in which substantially all of the risks and rewards of ownership transfer to the lessee are classified as finance leases.

At inception, finance leases are recognised as assets and liabilities on the balance sheet at the lower of the fair value of the leased property and the present value of the minimum lease payments. Any additional direct costs of the lessee are added to the amount recognised as an asset. Subsequently, assets leased under a finance lease are depreciated as if the assets are owned.

(ii) As lessor

Leases in which substantially all of the risks and rewards of ownership transfer to the lessor are classified as finance leases. Amounts due from lessees under finance leases are recorded as receivables. Finance lease payments are allocated between interest revenue and reduction of the lease receivable over the term of the lease in order to reflect a constant periodic rate of return on the net investment outstanding in respect of the lease.

An operating lease is a lease that does not transfer substantially all the risks and rewards incidental to ownership of an asset. Lease payments under an operating lease are recognised as an expense on a straight-line basis over the lease term.

Revenue**(i) Rates, goods sold and services rendered**

Revenue from rates is recognised through profit and loss at the time of invoicing. Revenue from the sale of goods is recognised through profit and loss when the significant risks and rewards of ownership have been transferred to the buyer. Revenue from services rendered is recognised through profit and loss in proportion to the stage of completion of the transaction at the balance sheet date. The stage of completion is assessed by reference to surveys of work performed.

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No revenue is recognised if there are significant uncertainties regarding recovery of the consideration due, associated costs or the possible return of goods or continuing management involvement with the goods.

(ii) Construction contracts

As soon as the outcome of a construction contract can be estimated reliably, contract revenue and expenses are recognised through profit and loss in proportion to the stage of completion of the contract. The stage of completion is assessed by reference to surveys of work performed.

An expected loss on a contract is recognised immediately through profit and loss.

(iii) Finance Income

Finance income comprises interest receivable on funds invested and on loans advanced. Finance income, is recognised through profit and loss as it accrues, using the effective interest method.

(iv) Rental income

Rental income from investment and other property is recognised through profit and loss on a straight-line basis over the term of the lease. Lease incentives granted are recognised as an integral part of the total rental income.

(v) Government grants

Grants from the government are recognised as income at their fair value where there is a reasonable assurance that the grant will be received and the Council will comply with all attached conditions.

(vi) Dividend income

Dividend income is recognised when the shareholder's right to receive payment is established.

(vii) Finance lease income

Finance lease income is allocated over the lease term on a systematic and rational basis. This income allocation is based on a pattern reflecting a constant periodic return on the Council's net investment in the finance lease.

(viii) Development Contributions

Development contributions are recognised through profit and loss in the year in which they are received.

(ix) Other gains

Other gains include revaluations of investment properties (see Investment Property policy), gains from the sale of property, plant and equipment and investments and gains arising from derivative financial instruments (see hedging policy).

Expenses**(i) Operating lease payments**

Payments made under operating leases are recognised through profit and loss on a straight-line basis over the term of the lease. Lease incentives received are recognised through profit and loss as an integral part of the total lease expense.

(ii) Finance lease payments

Minimum lease payments are apportioned between the finance charge and the reduction of the outstanding liability. The finance charge is allocated to each period during the lease term so as to produce a constant periodic rate of interest on the remaining balance of the liability.

(iii) Finance costs

Finance costs comprise interest payable on borrowings calculated using the effective interest rate method. The interest expense component of finance lease payments is recognised through profit and loss using the effective interest rate method. Interest payable on borrowings is recognised as an expense through profit and loss as it accrues.

(iv) Other losses

Other losses include revaluation decrements relating to investment properties (see Investment Property policy), losses on the sale of property, plant and equipment and investments and losses arising from derivative financial instruments (see hedging policy).

Income tax

Income tax on the profit or loss for the year comprises current and deferred tax. Income tax is recognised through profit and loss except to the extent that it relates to items recognised directly in equity, in which case it is recognised in equity.

Current tax is the expected tax payable on the taxable income for the year, using tax rates enacted or substantively enacted at the balance sheet date, and any adjustment to tax payable in respect of previous years.

Deferred tax is provided using the balance sheet liability method, providing for temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. The following temporary differences are not provided for: goodwill not deductible for tax purposes and the initial recognition of assets or liabilities that affect neither accounting nor taxable profit.

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Statement of Accounting Policies

The amount of deferred tax provided is based on the expected manner of realisation or settlement of the carrying amount of assets and liabilities, using tax rates enacted or substantively enacted at the balance sheet date.

A deferred tax asset is recognised only to the extent that it is probable that future taxable profits will be available against which the asset can be utilised. Deferred tax assets are reduced to the extent that it is no longer probable that the related tax benefit will be realised.

Research and development costs

Research expenditure is recognised as an expense as incurred. Costs incurred on development projects (relating to the design and testing of new or improved products) are recognised as intangible assets when it is probable that the project will be a success considering its commercial and technological feasibility, and costs can be measured reliably. Other development expenditures are recognised as an expense as incurred. Development costs previously recognised as an expense are not recognised as an asset in a subsequent period. Development costs with a finite useful life that have been capitalised are amortised from the commencement of the commercial production of the product on a straight-line basis over the period of its expected benefit, not exceeding ten years.

Third party transfer payment agencies

The Council collects monies for many organisations. Where collections are processed through the Council's books, any monies held are shown as Accounts Payable in the Balance Sheet. Amounts collected on behalf of third parties are not recognised as revenue, but commissions earned from acting as agent are recognised in revenue.

Goods and Services Tax

The financial statements are prepared exclusive of GST with the exception of receivables and payables that are shown inclusive of GST. Where GST is not recoverable as an input tax it is recognised as part of the related asset or expense.

Donated goods and services

The Council receives the benefit of many services provided by volunteers. These services are greatly valued. They are, however, difficult to measure in monetary terms, and for this reason are not included in the financial statements, as their value from an accounting point of view is considered immaterial in relation to total expenditure.

Cost allocations

The costs of all internal service activities are allocated or charged directly to external service type activities. External service activities refer to activities which provide a service direct to the public. Internal service activities provide support for the external service activities.

Where the recipient of an internal service can be identified, the cost recovery is made by way of a direct charge. Where this is not practical or the linkage is indirect, the costs are allocated by way of corporate overhead.

Two primary drivers for allocating corporate overhead are used. Services related to people are reallocated based on employee costs, and those related to finance are reallocated based on external service activity gross cost.

Critical judgements, estimates and assumptions in applying Council's accounting policies

Preparing financial statements to conform with NZ IFRS requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets and liabilities, income and expenses. The estimates and associated assumptions have been based on historical experience and other factors that are believed to be reasonable under the circumstances. These estimates and assumptions have formed the basis for making judgements about the carrying values of assets and liabilities, where these are not readily apparent from other sources. Actual results may differ from these estimates.

Estimates and underlying assumptions are regularly reviewed. Any change to estimates is recognised in the period if the change affects only that period, or into future periods if it also affects future periods.

In the process of applying these accounting policies, management has made the following judgements, estimates and assumptions that have had the most significant impact on the amounts recognised in these financial statements:

- The physical deterioration and condition of an asset. This is particularly so for those which are not visible, for example stormwater, wastewater and water supply pipes that are underground. The risk is minimised by Council performing a combination of physical assessments and condition modelling of underground assets, estimating any obsolescence or surplus capacity of an asset and estimating the remaining useful lives over which the asset will be depreciated. These estimates can be impacted by the local conditions, for example weather patterns and traffic growth. If useful lives do not reflect the actual consumption of

Financial Forecasts

Statement of Accounting Policies

the benefits of the asset, then Council could be over or underestimating the annual depreciation charge recognised as an expense through the profit and loss. To minimise this risk Council's infrastructural asset useful lives have been determined with reference to the NZ Infrastructural Asset Valuation and Depreciation Guidelines published by the National Asset Management Steering Group, and have been adjusted for local conditions and past experience. Finally, Council's assets are also periodically revalued by experienced independent valuers who provide assurance that Council's useful life estimates are valid.

- The valuation of the Council's investments in subsidiary and associated companies at fair value has a material impact on the amounts recognised in these financial statements and involves a significant amount of judgement. Independent valuers are commissioned to perform these valuations on a periodic basis, at intervals sufficient to ensure that the fair value of these investments does not differ materially from their carrying value.
- The non-current provisions note discloses an analysis of Council's exposure in relation to estimates and uncertainties surrounding the landfill aftercare and weathertight homes provisions.
- Management are required to exercise judgement in calculating provisions for doubtful debts, assessing the level of unrecoverable work in progress and calculating provisions for employee benefits.
- Management of subsidiary companies determine useful lives for particular assets. In making this assessment, they make judgements about the expected length of service potential of the asset, the likelihood of the asset becoming obsolete as a result of technological advances

and the likelihood of the company ceasing to use the asset in its business operations.

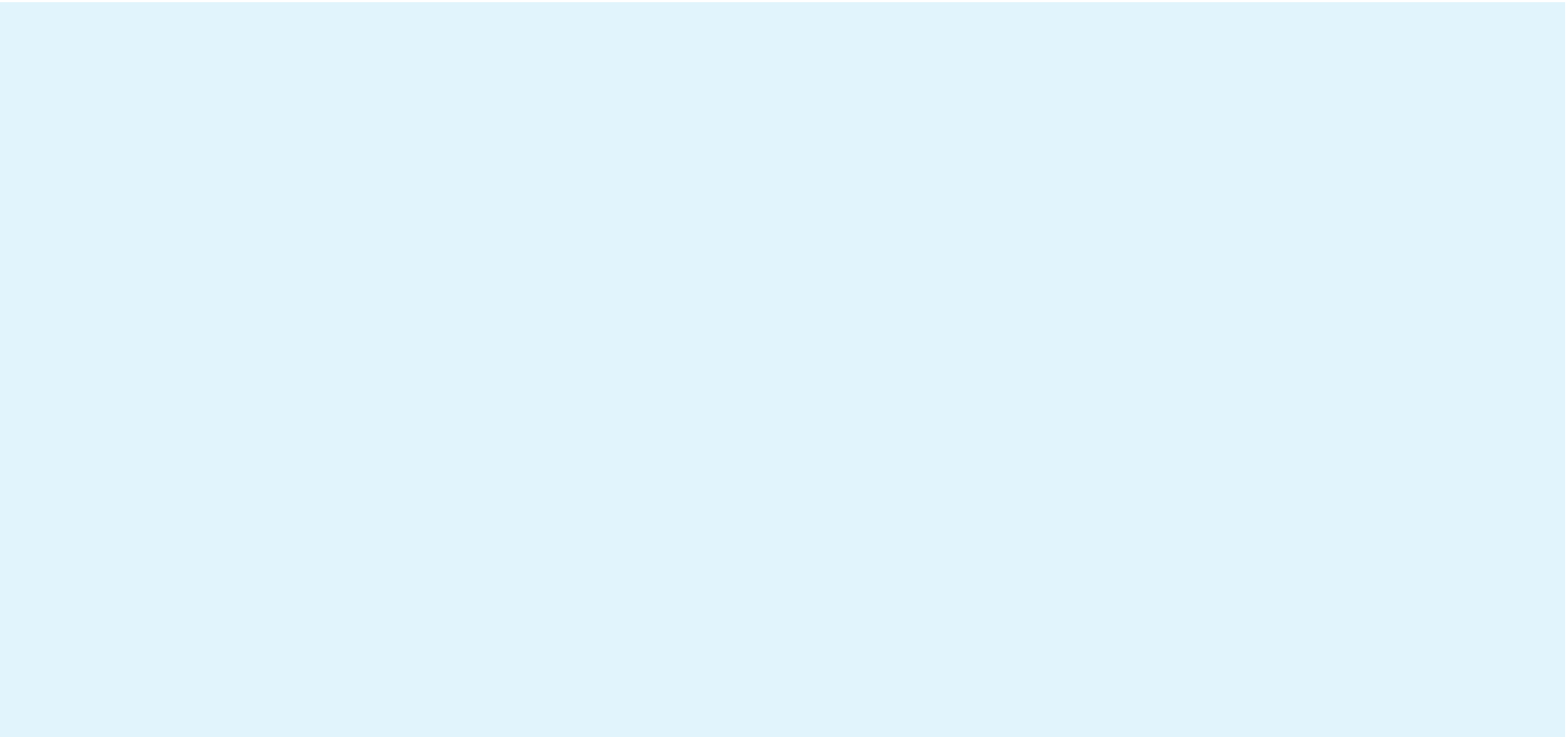
- Management of the subsidiary companies assess whether individual assets or groupings of related assets (which generate cash flows co-dependently) are impaired by estimating the future cash flows that those assets are expected to generate. Assumptions such as rates of expected revenue growth or decline, expected future margins and the selection of an appropriate discount rate for discounting future cash flows are required.
- In addition to the above factors, the following areas specific to individual companies within the group require critical judgement estimates and assumptions.
- Orion New Zealand Ltd's electricity distribution network comprises large numbers of relatively minor individual network asset components which are replaced on a regular basis. The costs of recording and tracking such components substantially outweigh the benefits of doing so. Management use estimates of the quantities and carrying values of these components. Any errors in the estimates are corrected at the next asset revaluation and are not considered to be material.
- Orion New Zealand Ltd invoices its customers (predominantly electricity retailers) monthly for electricity delivery services on the basis of an estimation of usage, adjusted for the later, more accurate data available from the electricity wholesale market and certain metering data from electricity retailers. Management makes an allowance in revenue and in current assets/liabilities for any amounts which are estimated to be under/over charged during the reporting period. However, as final wash-up metering data is not available for in excess of twelve months, it is

possible that the final amounts payable or receivable may vary from that calculated.

- Orion New Zealand Ltd enters into arrangements with customers to purchase new network assets at below current replacement costs. Management estimate the difference between cash costs and the replacement costs of these assets, and the differences are reported within revenue. Any errors in estimating the carrying values of these assets are corrected at the next asset valuation date.
- Management of Christchurch International Airport Ltd use judgement in identifying which components of property, plant and equipment are to be reclassified as investment property. The main deciding factor for this classification is that the property is not used for aircraft-related activities.
- Management of Christchurch International Airport Ltd have estimated an impairment charge in respect of the ongoing value of capitalised expenditure on the integrated terminal project, due to the evolving nature of the design. Reviews by quantity surveyors and project managers were used in making the impairment assessment.
- Management of Lyttelton Port Company Ltd are required to exercise judgement in determining the carrying value of land, buildings and harbour structures, amortisation of intangible assets such as resource consents, easements and software, and the quantification of contingent liabilities..

Changes to accounting policies

Council has not made any changes to its accounting policies since the publication of its last financial statements, the 2009-10 Annual Report.





Financial Policies

Annual Plan 2011–2012
Christchurch Ōtautahi

The following pages contain
information about the Financial
Policies.

Financial Policies

Funding Impact Statement and Rating Policy

Funding Impact Statement

This Funding Impact Statement shows the sources of revenue that Council will use to fund its activities during the 2011/12 financial year. These funding sources are determined based on the mechanisms selected by Council when setting its Revenue and Financing Policy for the 2009-19 LTCCP.

Revenue and Financing Mechanisms

As a result of the September 2010 and February and June 2011 earthquakes Council’s revenue sources will change considerably in 2011/12 from those forecast in the LTCCP. In particular, Council’s revenue from parking and consenting activities has reduced, and substantial insurance and NZ Transport Agency subsidies are expected to largely offset the cost of renewing damaged infrastructure. Because of the effects of the earthquake the Council will have an operating deficit in 2010/11 and for the following three years. The Council has resolved to borrow to fund this deficit and will repay the borrowing by increasing the General Rate by 1.76 per cent per year for each of the next five years.

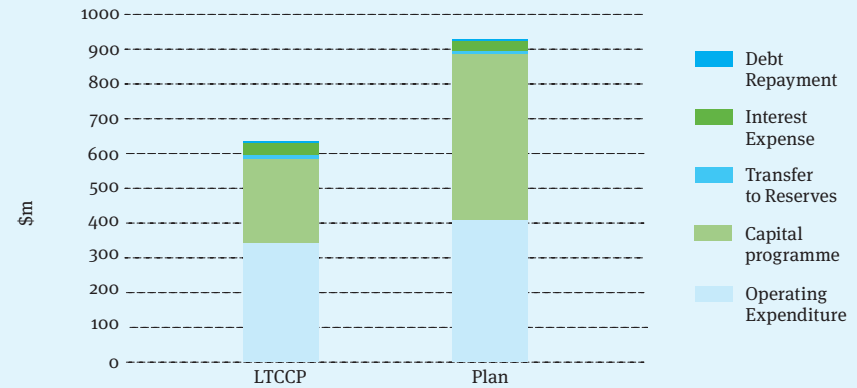
The revenue and financing mechanisms selected were developed from an analysis of the Council activities and funding requirements under the Revenue and Financing Policy. This analysis is set out on pages 34 to 80 of Volume 2 of the 2009-19 LTCCP.

All rate types set in the 2011/12 rating year are those planned in the 2009-19 LTCCP.

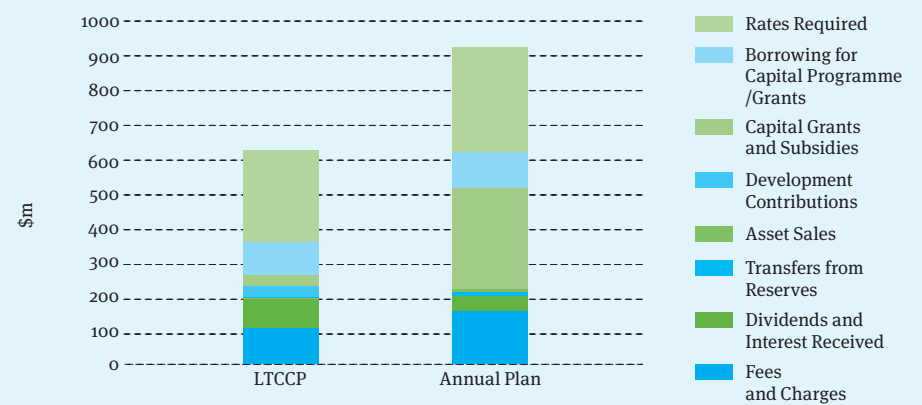
Funding Needs and Sources of Funding

The Council has identified the following funding needs and budgeted to receive revenue from the following funding sources (net of GST):

2011-12 Funding Needs



2011/12 Sources of Funding



Financial Policies

Funding Impact Statement

	2011–12 LTCCP \$000's	2011–12 Annual Plan \$000's	Variance to LTCCP
costs:			
Operating expenditure	353,220	405,442	52,222
Capital programme	235,425	481,910	246,485
Transfers to reserves	12,508	10,368	(2,140)
Interest expense	27,485	26,606	(879)
Debt repayment	5,577	3,226	(2,351)
Total expenditure	634,215	927,552	293,337
funded by:			
Fees and Charges	126,648	160,518	33,870
Dividends and interest received	72,579	55,060	(17,519)
Transfers from reserves	5,165	6,211	1,046
Asset sales	5,774	1,140	(4,634)
Development contributions	31,978	9,000	(22,978)
Capital grants and subsidies	31,712	294,368	262,656
Total funding available	273,856	526,297	252,441
Balance required	360,359	401,255	40,896
Borrowing for Capital programme/grants	76,898	113,942	37,044
Rates Required	283,461	287,313	3,852

	2011–12 LTCCP \$000's	2011–12 Annual Plan \$000's	Variance to LTCCP
Rates Collected			
General Rate	193,770	204,953	(11,183)
Uniform Annual General Charge	22,177	20,236	1,941
Targeted Rates			
Water Supply			
Full Charge	23,412	26,508	(3,096)
Half Charge	239	248	(9)
Restricted Supply	124	130	(6)
Excess Water ¹	-	-	-
Fire Service Connection	99	93	6
Land Drainage	18,544	17,999	545
Sewerage	43,921	39,685	4,236
Waste Minimisation	23,652	20,510	3,142
Governors Bay Water Loan	16	19	(3)
Governors Bay Sewer Loan	24	29	(5)
	325,979	330,410	(4,431)
<i>including GST of</i>	42,518	43,097	(579)
Rates Collected (GST excl.)	283,461	287,313	(3,852)

Note 1. Excess water, although a rate, is accounted for as a user charge in Council's budgeting.

Financial Policies

Rating Policy

Rates are used by Council to fund the balance of its costs once all other funding sources are taken into account. Christchurch City Council sets rates under Clause 10 of Schedule 10 of the Local Government Act 2002 and Section 23 of the Local Government (Rating) Act 2002. The Council has set rates totalling \$287 million (excluding GST) in accordance with this Annual Plan for the 2011/12 financial year.

Valuation system used for rating

Where rates are set based on the rateable value of a property, Christchurch City Council uses capital value (the value of the land plus any improvements).

The value of each rating unit is set by independent valuers and based on values as at 1 August 2007. A rating unit is the property which is liable for rates and is generally a separate property with its own certificate of title.

The Government has passed an Order in Council which limits any changes to rating valuations to situations where:

- rating units are created or abolished, or the boundaries between rating units are adjusted (i.e. subdivisions);
- new work or building takes place which increases the value of improvements beyond that currently on the District Valuation Roll for that rating unit;
- errors exist that pre-date 4 September 2010, or omissions;
- individual buildings on a rating unit have been totally demolished or total demolition has been ordered by an appropriate authority – the local authority, CERA, or the National Civil Defence Controller during the state of national emergency;
- changes have occurred in the provisions of an operative district plan; or
- administrative alterations (e.g. changing the name of a ratepayer as a result of a property sale).

Effectively this means that property valuations will not reflect the value reduction caused by earthquake damage. The only changes to property values will be to reflect subdivisions, new buildings or improvements, demolitions, zoning changes, or error corrections.

The Council will also seek an Order in Council that allows the Council to re-assess rates on properties as the value of that property changes throughout the year. This would mean that, as a property is demolished, constructed or improved, rates would be reassessed on the new value from the date of completion of the demolition or construction.

Inspection of rates information

The capital values, the District Valuation Roll, and the Rate Information Database information, along with the estimated liability for 2011/12 rates for each rating unit are available for inspection on the Council's Internet site (www.ccc.govt.nz) under the heading 'Rates info' or by enquiry at any Council Service Centre.

Rates for 2011/12

The rates described below will be set for the rating year commencing 1 July 2011 and ending 30 June 2012. All of the rates and amounts set out in this Policy include GST of 15 percent.

General rates

General rates are set on capital values on a differential basis for rating units liable for general rates under the Local Government (Rating) Act 2002.

Purpose of general rate:

General rates [including the Uniform Annual General Charge, (UAGC)] provide for approximately two thirds of the total rate requirement of the Council, being the net rate requirement after targeted rates are determined. General rates (and UAGCs) therefore fund all activities of the Council except those funded by targeted rates.

Differential rates

Differential rating is used for general rates only. Other targeted rates are set without differentials. The quantum of general rates required from each differential sector is based on the Revenue and Financing Policy and Funding Impact Statement calculations on an activity-by-activity basis, giving the Council-wide rate requirement.

The differential basis and the definition of differential categories used for assessing general rates are as follows:

- a. Business
- b. Residential and other properties
- c. Rural (Farming and Forestry)

The objective of differentials is to implement the Revenue and Financing Policy and in particular:

- allow for a higher rate requirement on the Business sector from the Road Network activity. Analysis by the Council shows that the majority of expenditure on maintaining the City's streets and roadways is incurred because of the movement of heavy vehicles. The movement of cars causes comparatively little damage. The Business sector is the primary cause of, and beneficiary of, heavy traffic movements. Therefore, over the long term 55 per cent of the cost of maintaining streets and roads is allocated to the Business sector.

For the 2011/12 rating year the differential factor for Business properties has been set at 1.660, meaning that for every dollar of capital value a Business ratepayer would pay 66% more General rates than a Residential and Other property. This is the same differential as set for the 2010/11 rating year. When total rates are considered, rather than just the General Rate, Business ratepayers pay 44% higher rates than residential properties with the same value.

- a reduced General Rate applied by capital values for the Rural sector to reflect generally the remote location from services and the assumed lower consumption of services for each rating unit. The reduced rates are 75% of the General Rate decimal applicable to the Residential and Other sector.

Financial Policies

Rating Policy

The full text of the differential category definitions is detailed in the LTCCP, and further information about the business differential is set out in this Annual Plan under the section Changes to Revenue and Financing Policy.

General Rates (in cents per dollar of capital value) for the 2011/12 year are:

Differential category	Rate decimal (cents / \$)	Differential factor	Revenue sought (\$'000)
Business	0.411530	1.66	60,182
Residential and Other	0.247896	1.00	139,268
Rural (Farming and Forestry)	0.185922	0.75	5,503

Uniform Annual General Charge

The Council has decided a portion of general rates is to be assessed as a uniform annual general charge (UAGC) per rating unit on each separately-used or inhabited part of a rating unit. This is not based on a calculation of part of any activity costs but is assessed to be a reasonable amount.

The UAGC is assessed on each separate rating unit or, if relevant, on each separately used or inhabited part of a rating unit. It is set under section 15(1)(b) of the Local Government (Rating) Act 2002.

The full text of the differential category definitions is detailed in the LTCCP.

The full details of liability for the UAGC and entitlements to remission of the rate are set out in the LTCCP.

Differential category	Uniform Annual General Charge (\$)	Revenue sought (\$'000)
Business	117.56	2,099
Residential and Other	117.56	17,780
Rural (Farming and Forestry)	117.56	357

Targeted rates

Targeted rates are set under sections 16(3)(b), 16(4)(a), 18(1), schedule 2 clause 5, and schedule 3 clause 8 of the Local Government (Rating) Act 2002.

There is no differential applying to these targeted rates.

Water Supply Targeted Rate – full charge and half charge:

The purpose of this rate is to recover the net operating cost of water supply. It is assessed on every separately rated property to which water is supplied through the on-demand water reticulation system. The half charge is assessed on rating units which are serviceable, i.e. situated within 100 metres of any part of the on-demand water reticulation system, but which are not connected to that system.

Liability for the Water Supply Targeted Rate is calculated as a number of cents in the dollar of capital value.

Categories	Rates decimal (cents / \$)	Revenue sought (\$'000)
Connected	0.036820	26,508
Serviceable	0.018410	248

Restricted Water Supply Targeted Rate:

The purpose of this rate is to recover the net operating cost of water supplied through restricted water supply systems. A Restricted Water Supply Targeted Rate is assessed on every rating unit receiving the standard level of service as defined by the City Water and Waste unit manager. Where a rating unit receives multiple levels of service, they will be assessed multiple Restricted Water Supply Targeted Rates.

Liability for the Water Supply Targeted Rate is calculated as a uniform amount for each standard level of service received by a rating unit.

Categories	Rates (\$)	Revenue sought (\$'000)
Connected	153.00	130

Financial Policies

Rating Policy

Land Drainage Targeted Rate:

The purpose of this rate is to recover the net operating cost of waterways and land drainage. It is assessed on every separately rated property which is within the serviced area.

The full details of liability for the Land Drainage Targeted Rate are set out in the LTCCP.

Liability for the Land Drainage Targeted Rate is calculated as a number of cents in the dollar of capital value.

Categories	Rates decimal (cents / \$)	Revenue sought (\$'000)
Within serviced area	0.025490	17,999

Sewerage Targeted Rate:

The purpose of this rate is to recover the net operating cost of wastewater collection, treatment and disposal. It is assessed on every separately rated property which is in the serviced area.

Liability for the Sewerage Targeted Rate is calculated as a number of cents in the dollar of capital value.

Categories	Rates decimal (cents / \$)	Revenue sought (\$'000)
Within serviced area	0.053740	39,685

Waste Minimisation Targeted Rate:

The purpose of this rate is to recover the net operating cost of the collection and disposal of recycling and organic waste.

The Full Charge is assessed on every separately used or inhabited part of a rating unit, as defined by the UAGC definition, in the serviced area.

The charge will be made to non-rateable rating units where the service is provided.

The charge will not be made to rating units in the serviced area which do not receive the service as defined by the City Water and Waste unit manager. These may include:

- rating units (land) on which a Uniform Annual General Charge is not made,
- land which does not have improvements recorded,
- land with a storage shed only and the capital value is less than \$30,000,
- CBD properties (as defined by the CBD refuse map).

Where ratepayers elect and Council agrees, additional levels of service may be provided. Each additional level of service will be rated at the Full Charge.

For rating units outside the kerbside collection area, where a limited depot collection service is available, a uniform targeted rate of 75% of the full rate will be made.

Liability for the Waste Minimisation Targeted Rate full charge and part charge is calculated as a uniform amount for each rating unit receiving service.

Categories	Rates (\$)	Revenue sought (\$'000)
Full charge	127.05	20,351
Part charge	95.29	158

Water Supply Fire Connection Rate

The purpose of the Water Supply Fire Connection Rate is to recover costs of water supply fire connection on a per-connection basis. It is assessed on a uniform basis to the rating units serviced.

Categories	Rates (\$)	Revenue sought (\$'000)
Connected	102.22	93

Excess Water Supply Targeted Rate

The purpose of the Excess Water Supply Targeted Rate is to recover water-supply costs beyond those included in the water-supply rates. It is assessed as the water meters are read on every separately rated liable property as defined by the bylaw (see below) which has a metered water supply, and invoiced after each reading.

This targeted rate is set under section 19(2) (b) of the Local Government (Rating) Act 2002, in addition to sections 16(3)(b), 18(1), schedule 2 clause 5, and schedule 3 clause 8 of the Local Government (Rating) Act 2002.

Categories	Rates (\$ per m ³ of excess water supplied)	Revenue sought (\$'000)
Liable	0.60	2,658

Financial Policies

Rating Policy

Rating units having an ordinary supply as defined in the Water Related Services Bylaw 2008, i.e. non-commercial consumers being principally residential single units on a rating unit, will not be charged an excess water supply targeted rate.

The full definition of the Excess Water Supply Rate is set out in the LTCCP.

Uniform Targeted Rates for loan servicing costs for the Governors Bay water and sewerage Schemes

The Uniform Targeted rates for loan servicing costs for the Governors Bay water and sewerage schemes is a continuation of the original agreements between liable ratepayers and the Banks Peninsula District Council to fund the capital costs of those schemes. These uniform charge rates are charged only to rating units where the ratepayer elected to pay the capital contribution over time rather than as a lump sum.

These rates will end on 30 June 2016.

Categories	Rates (\$)	Revenue sought (\$'000)
Liable rating units: sewerage loan	179.91	29
Liable rating units: water supply loan	113.47	19

Indicative rates

The following table shows the impact of Christchurch City Council rates for 2011/12 against those for the 2010/11 year:

Rates Payable		2010-11 Rates (incl. GST 15%)	2011-12 Annual Plan Rates (incl. GST 15%) TOTAL	
Capital Values		\$	\$	% change
Residential				
	200,000	925	973	5.2%
	300,000	1,261	1,336	6.0%
	322,000 Median Capital Value	1,335	1,417	6.1%
	383,000 Average Capital Value	1,541	1,639	6.3%
	400,000	1,598	1,700	6.4%
	500,000	1,935	2,064	6.7%
	600,000	2,271	2,428	6.9%
	700,000	2,608	2,792	7.1%
	800,000	2,945	3,156	7.2%
	900,000	3,281	3,520	7.3%
	1,000,000	3,618	3,884	7.4%
Business				
	200,000	1,218	1,300	6.7%
	300,000	1,702	1,827	7.4%
	400,000	2,185	2,355	7.8%
	500,000	2,669	2,883	8.0%
	600,000	3,153	3,410	8.2%
	700,000	3,636	3,938	8.3%
	800,000	4,120	4,465	8.4%
	900,000	4,603	4,993	8.5%
	1,000,000	5,087	5,520	8.5%
	2,000,000	9,922	10,796	8.8%
	5,000,000	24,429	26,624	9.0%
Rural				
(not water, sewerage, or drainage rates, but includes part waste minimisation rate)				
	200,000	552	585	5.9%
	300,000	719	771	7.2%
	400,000	886	957	8.0%
	500,000	1,053	1,142	8.5%
	600,000	1,220	1,328	8.9%
	700,000	1,387	1,514	9.2%
	800,000	1,554	1,700	9.4%
	900,000	1,721	1,886	9.6%
	1,000,000	1,888	2,072	9.7%



Council Fees and Charges

Annual Plan 2011–2012
Christchurch Ōtautahi

The following pages contain
information about Council Fees
and Charges.

Christchurch City Council

Council Fees and Charges**City Council Fees & Charges 2011/12****Fees and charges set under Section 12 Local Government Act 2002**

Fees set by Council in the 2011-12 Annual Plan

See also Fees and charges set under Section 83, Local Government Act 2002

Art Gallery**Curatorial**

Photographic reproduction

General Managers discretion to set fees

General Managers discretion to set fees

Corporate Evening Functions

Standard Fee for all hirers plus set fee

Hire of Auditorium - hourly

140.00

plus \$50 for use of data projector and laptop (optional)

Hire of Auditorium - part day

306.70

400.00

includes hire of equipment

Hire of Auditorium - day and evening

511.10

800.00

includes hire of equipment

Auditorium function surcharge for events starting between 6.30am and 8am or finishing after 9.30pm.

120.00

Gallery Tours associated with a venue hire

General Managers discretion to set fees

General Managers discretion to set fees

Hire of Foyer - evening 5.05pm to 11.00 pm

1533.30

1900.00

time change to evening 5.00pm to 12.30AM

Hire of Foyer - additional costs after 12:30am

511.10

500.00

Per half hour

Exhibition fees

Admission fees for special exhibitions

General Managers discretion to set fees

General Managers discretion to set fees

Gallery Tour charges

Acoustic guide - per person per tour - permanent collection or exhibition

5.10

5.00

Pre-booked group tours - per student

2.00

2.00

Pre-booked group tours - per adult

5.10

5.00

Art appreciation courses - 4 sessions at 1.5hr - per course fee

61.30

General Managers discretion to set fees

School classes - 1.5 hr session - per person

1.00

1.00

Akaroa Museum

Admission charge:

- Adult

4.10

4.00

- Child under 16

1.00

1.00

- Family group - Max 2 adults and 4 Children

8.20

8.00

- Student over 16

3.60

3.50

- Senior citizen (65 and over)

3.60

3.50

- School groups - per person

1.00

1.00

Family history, genealogical enquiry - initial enquiry

5.10

20.00

Family history, genealogical enquiry - additional work per hour

20.00

per hour

Christchurch City Council

Council Fees and Charges

City Council Fees & Charges 2011/12

Fees and charges set under Section 12 Local Government Act 2002

Fees set by Council in the 2011-12 Annual Plan

See also Fees and charges set under Section 83, Local Government Act 2002

Our City O-Tautahi

All charges will be reviewed prior to re-opening

Fees for 2010/11

GST Inclusive (15%)

Fees for 2011/12

GST Inclusive (15%)

Notes

Christchurch City Council

Council Fees and Charges

City Council Fees & Charges 2011/12

Fees and charges set under Section 12 Local Government Act 2002

Fees set by Council in the 2011-12 Annual Plan

See also Fees and charges set under Section 83, Local Government Act 2002

	Fees for 2010/11	Fees for 2011/12	Notes
	GST Inclusive (15%)	GST Inclusive (15%)	
Library			
Stock:			
Bestseller collection	5.10	5.10	
Non-book stock:			
Audio Visual Materials:			
Singles	1.00	1.00	
Doubles	2.00	2.00	
Cancelled Stock	General Managers discretion to set fees	General Managers discretion to set fees	
Non City resident Charges			
Adult non resident : additional fee on all loan of items or requests	3.10	3.10	
Annual subscription as an alternative to the per item charge	102.20	102.20	
Overdue Fines			
per item per day	0.50	0.50	
Maximum fine per item	15.30	15.30	
Reservations & interloans			
Adults - per item	2.00	2.00	
Interloan - per item	7.20	7.20	
Urgent interloan - full charge per item	27.60	27.60	
Same day holds	2.00	2.00	
Replacements (General Revenue)			
Membership cards: - Adults	5.10	5.10	
Membership cards: - Children	2.00	2.00	
Lost stock	Replacement cost plus \$10.20 fee	Replacement cost plus \$10.20 fee	
Cassette and CD cases	General Managers discretion to set fees	General Managers discretion to set fees	
Other services			
Information products	General Managers discretion to set fees	General Managers discretion to set fees	
Reprographics	General Managers discretion to set fees	General Managers discretion to set fees	
Products	General Managers discretion to set fees	General Managers discretion to set fees	
Bindery	General Managers discretion to set fees	General Managers discretion to set fees	

Christchurch City Council

Council Fees and Charges

City Council Fees & Charges 2011/12

Fees and charges set under Section 12 Local Government Act 2002

Fees set by Council in the 2011-12 Annual Plan

See also Fees and charges set under Section 83, Local Government Act 2002

Parks and Open Spaces

Land Drainage

Information & advice

Plan Sales (together with Waste Management) per A4 sheet

11.20

11.50

Garden Parks

Lectures

Lecture and demonstrations

5.10

5.50 per person

Garden Club talks at Botanic Gardens (1 hr)

51.10

53.00

Garden Club talks at Botanic Gardens with walks (1.5 Hrs)

95.10

98.00

Overseas Tour Group talks at Botanical gardens with walk - 1.5 Hrs

189.10

195.00

Botanic Gardens

Miscellaneous

Parking Infringements

48.00

49.00

Now included with Filming (all parks/ public areas excl Cathedral Square/ Victoria Square Cashel Mall)

Sale Of Plants

5.10

\$5.00 average per unit

Arboriculture

Timber and Firewood Sales - per truck load

257.60

265.00

Lectures, etc for private individuals, and groups of students

72.60

100.00

Tree pruning

Cost Recovery as determined by Community Board

Tree removal

Cost Recovery as determined by Community Board

Commemorative tree planting

Recovery of actual cost

All Parks City Wide

Miscellaneous

Brochures & Publications

56.20

up to \$58.00

Photocopying

0.20

\$0.20 per copy

Horse Grazing - specific charge at the General Managers discretion

\$10.20 - \$15.30

\$10.00 - \$17.00 per week

Fairs/Carnivals & Weddings (Any Park excl Hagley)

Garage Sales/ Fundraising Events on Parks & Reserves

Application Fee - all bookings

34.80

36.00

Commercial - per day or 1/2 day

218.80

225.00

Set Up and dismantle -

50% of daily fee

50% of daily fee

Bond - Level dependent on nature of activity

\$200.00 to \$5,000.00

\$200.00 to \$5,000.00

Weddings & / or Wedding Photos in Parks

61.30

63.00

Community Groups and Schools, Churches etc

101.20

104.00

If financially Supported by Community Board

No Charge

No Charge

Any additional Services - recovered at cost

General Managers discretion to set fees

General Managers discretion to set fees

Picnics & Park Group Bookings

Note: no charge is made for groups who visit Christchurch City Council's parks and gardens without making a booking

Booking Fee

Small Groups - less than 20 people

27.60

29.00

Medium Groups - 21 to 60 people approx

57.20

59.00

Large Groups - 61 to 150 people approx

106.30

109.00

Large Groups -150 to 300 people plus bond (see below)

127.80

132.00

Large Groups -300 people plus bond (see below)

252.50

260.00

Booking Fee for Non Payment on Day

25.60

26.00

Bond for key

50.00

50.00

Christchurch City Council

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See also Fees and charges set under Section 83, Local Government Act 2002

	Fees for 2010/11	Fees for 2011/12	Notes
	GST Inclusive (15%)	GST Inclusive (15%)	
Picnics - Schools, Universities and Polytechs and Church Groups:			
Monday to Friday	No Charge	No Charge	
Weekends & Stat Holidays up to 20 people	No Charge	No Charge	
Weekends & Stat Holidays above 20 people	51.10	53.00	
Fun Runs			
Club/ Community Runs & Orienteering - Per Day	50.10	52.00	
River Activities			
Administration Fee	29.60	31.00	
Commercial	60.30	62.00	
Non Commercial (Community Groups)	29.60	31.00	
Miscellaneous Non Sporting Events			
Commercial Fee plus Bond	114.50	118.00	
Non Commercial	51.10	53.00	
Beach Activities- New Brighton & Sumner			
Beach Volleyball - per court/day	18.40	19.00	
Beach Cricket - pitch/ day	18.40	19.00	
Beach Soccer - pitch/day	18.40	19.00	
Beach Dig	51.10	53.00	
American Football	18.40	19.00	
Fundraising Activities (cost related to restoration)	General Managers discretion to set fees	General Managers discretion to set fees	
Filming (all parks/ public areas excl Cathedral Square/ Victoria Square Cashel Mall)			
Administration Fee	29.60	31.00	
Commercial Filming - per venue / 1/2 day	178.90	184.00	
Commercial Filming - per venue / full day	356.80	368.00	
Educational Institutions - Admin Fee plus Fee	General Managers discretion to set fees	General Managers discretion to set fees	
Recreation Concessions			
	General Managers discretion to set fees	General Managers discretion to set fees	
Consents - Commercial Applications			
	\$255.60 - \$633.80 plus additional charges for time based on a quotation basis in advance	\$263.00 - \$653.00 plus additional charges for time based on a quotation basis in advance	
Sports Grounds - Association & Clubs:			
Ground Markings	98.10	101.00	
Hockey, Rugby, League, Soccer, Softball			
Tournaments - daily charge per ground (Outside normal Season Competition)	39.90	41.00	
Cricket			
Grass Prepared - Senior	1202.10	1238.00	
Grass Prepared - Junior side wicket		618.00	
Junior/ Secondary School Prepared wicket (50% of preparation cost only)	600.00	618.00	
Daily Hire - Club prepared/ artificial (Outside normal Season Competition)	39.90	41.00	
Artificial - Council Owned - season	518.30	534.00	

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	Fees for 2010/11	Fees for 2011/12	Notes
	GST Inclusive (15%)	GST Inclusive (15%)	
Practice nets per time	14.30	15.00	
Hagley Park Wickets - CCC Prepared Rep Matches			
Level 1 - club cricket / small rep matches - cost per day	232.00	239.00	
Level 2 - first class domestic 1 day match	996.70	1027.00	
Level 3 - first class domestic 3 or 4 day or 5 day international	684.90	705.00	
Non CCA Events/ Charity Match	1098.90	1132.00	
Casual Hires - Not Affiliated Clubs			
Casual Hires and Miscellaneous Events - Application Fee	29.60	31.00	
Hockey, Rugby, League, Soccer	90.00	93.00	
Touch	44.00	45.00	
Softball	90.00	93.00	
Cricket - Prepared wicket	107.30	111.00	
Daily Hire - Club prepared - plus payment to club	39.90	41.00	
Artificial Wicket	39.90	41.00	
Samean Cricket	39.90	41.00	
Korfball	39.90	41.00	
Athletics			
Training Track Season	392.50	404.00	
Athletic Meetings (Hansens Park)	56.20	58.00	
Fun Runs			
Sponsored Commercial Runs	184.00	190.00	
Club/ Community Runs - Hagley Park - Per Day	50.10	52.00	
Band and Marching Practice	184.00	190.00	
Ribbon Parades	90.00	93.00	
Multisport Event - Any Park - Club/ Community Event	50.10	52.00	
Car parking associated with other Events -			
Any Park (excluding Hagley)	44.00	45.00	
Any Events or Activities Solely for Children under 15 (Sports Related)	No charge	No charge	
Skateboarding Parks and Basketball Courts (outdoor)			
Admin Fee	29.60	31.00	
Commercial Promotion/ activity 1/2 day	60.30	62.00	
Commercial Promotion/ activity full day	101.20	104.00	
Regional Parks			
Spencer Park			
Beach Permits	28.60	30.00	
Halswell Quarry - stone sales. Supply is at General Manager's discretion			
Flat Stones	232.00	239.00 per Cu Metre	
Boulders	46.00	47.00 per Cu Metre	
Hagley Park			
Mobile Shops: per day	77.70	80.00	
Mobile Shops: per half day	35.80	37.00	
Parking Infringements	51.10	53.00	
Cemeteries			
Plot purchases			
Childs plot	574.50	574.50	

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	GST Inclusive (15%)	GST Inclusive (15%)	
Ashes beam	349.60	349.60	
Full size plot	1149.00	1149.00	
Side x side	2298.00	2298.00	
Burial Fees			
Stillborn (up to 20 weeks)	146.20	151.00	
Birth - Up to 12 Months	331.20	341.00	
12 Months to 6 Years	547.90	564.00	
6 Years and over	831.10	856.00	
Ashes Interment	146.20	151.00	
Additional Burial Fees -Saturday & Public Holidays	484.50	499.00	
Poor & Destitute			
Disinterment - Adult Casket	1184.8	Greater of \$1,220.00 or actual costs	
Disinterment - Child Casket	888.30	Greater of \$915.00 or actual costs	
Disinterment - Ashes	295.40	Greater of \$304.00 or actual costs	
Use of lowering device	82.80	85.00	
Less than 6 hours notice	216.70	223.00	
Burials after 4.00pm	216.70	223.00	
Ashes Interment on Saturday - attended by Sexton	150.30	155.00	
Transfer of burial right	25.60	26.00	
Muslim Boards		258.00	
Memorial Work			
New plots	54.20	56.00	
Additions	22.50	23.00	
Renovating work	28.60	30.00	
Search Fees			
Written Information	25.60	26.00	
Marine Facilities			
All Wharfs (except Wainui Wharf)			
Casual Charter Operators			
Rate per surveyed passenger head per vessel per day (Seasonal); With a minimum charge per vessel (Seasonal)	1.40 402.80	1.50 per person 415.00	
Regular Charter Operators			
Rate per surveyed passenger head per vessel (Annual); or Minimum charge per vessel (Annual)	132.90 666.50	137.00 687.00	
Casual charter operator rate applies for up to 8 weeks. Longer than 8 weeks then operator is considered regular. Rate excludes berthage. Maximum time alongside wharf is 1 hour. Operators who do not have alternative overnight berthage will be charged an additional overnight berthage rate Where the appropriate fee is paid for this wharf then no additional fee will be charged for the use of any other wharf, except for Wainui or Diamond Harbour Wharf Casual charter operators who wish to use the wharf landing must give priority to the regular operator and the scheduled timetable.			
Commercial Operators			
Boat Length less than 10m - Seasonal	402.80	415.00	
Boat Length less than 10m - Annual	632.80	652.00	
Boat Length greater than 10m - Seasonal	632.80	652.00	
Boat Length greater than 10m - Annual	885.20	912.00	

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	Fees for 2010/11	Fees for 2011/12	
	GST Inclusive (15%)	GST Inclusive (15%)	Notes
Includes fishing, service vessels. Rate applies to those vessels with access to a swing mooring.			
Rate provides for set down of catches. Maximum time alongside wharf of 1 hour, apart from maintenance periods.			
Seasonal rate applies for 6 months or less consecutive usage.			
Passenger Cruise Vessels			
Minimum charge per vessel for each visit to Akaroa Harbour			
0 - 50 (passenger capacity)	276.00	284.00	
51 - 150 (passenger capacity)	817.80	842.00	
151 - 350 (passenger capacity)	1916.70	1974.00	
351 - 750 (passenger capacity)	4109.30	4233.00	
751 - 1500 (passenger capacity)	8218.70	8465.00	
1501 - 2000 (passenger capacity)	9384.00	9666.00	
Above 2000 (passenger capacity)	10426.70	10740.00	
Council reserves the right to negotiate a higher rate depending on the size of the passenger cruise vessel or the number of annual visits or length of stay.			
Passenger cruise operators who wish to use the wharf landing must give priority to the regular operator and the scheduled timetable.			
Commercial/Charter Operator - overnight or temporary berthage			
Boat Length less than 10m - per night	37.80	39.00	
Boat Length greater than 10m - per night	50.10	52.00	
Rates to apply for a maximum period of 7 consecutive days. For periods greater than 7 days are by arrangement with an authorise officer of the			
Recreation Boats			
Per Night	31.70	33.00	
Private vessels, not used commercially, requiring temporary overnight berthage requiring overnight berthage on a temporary basis.			
Maximum stay of 7 nights. During daylight hours, vessels are only permitted to lay alongside the wharf for a maximum of 1 hour, unless undertaking maintenance.			
Service Vehicles			
Per annum fee			
Vehicles over 4 tonnes will be required to pay an annual access charge to use the Akaroa wharf due to the size and wear and tear on the wharf:	632.80	652.00	
Wainui Wharf			
Commercial Operators			
- Seasonal	632.80	652.00	
- Annual	1264.50	1302.00	
Casual Charter Operators			
Rate per surveyed passenger head per vessel per day (Seasonal)	1.30	1.40 per person	
With a minimum charge per vessel (Seasonal)	316.90	326.00	
Regular Charter Operators			
Rate per surveyed passenger head per vessel (Annual); or	101.20	104.00	
Minimum charge per vessel (Annual)	695.10	716.00	

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	Fees for 2010/11	Fees for 2011/12	Notes
	GST Inclusive (15%)	GST Inclusive (15%)	
Casual charger operator rate applies for up to 8 weeks. Longer than 8 weeks operator is considered regular. Rate excludes berthage. Maximum time alongside wharf is 1 hour.			
Where the appropriate fee is paid for this wharf then no additional fee will be charged for the use of any other wharf, except for Wainui or Akaroa Wharf.			
Slipway Fees			
Boat ramps subject to fees set by the Council; e.g. Lyttelton, Purau, Wainui, Duvachelle and Akaroa			
Commercial Users			
per month	75.60	78.00	
per annum (non ratepayer)	176.80	182.00	
per annum (ratepayer)	113.50	117.00	
Private/Recreational Users			
per day	5.00	5.20 per person	
per month	50.10	52.00	
per annum (non ratepayer)	113.50	117.00	
per annum (ratepayer)	44.00	45.00	
Diamond Harbour			
Mooring (with dinghy shelter)	506.00	521.00	
Mooring (without dinghy shelter)	380.30	392.00	
Cass Bay Dinghy Shelter			
12 months per dinghy	123.70	127.00	
Akaroa Boat Compound			
12 months per vessel site	666.50	687.00	
6 months	414.00	426.00	
3 months	276.00	284.00	
Per week	46.00	47.00	
Per day	9.20	9.50	
In addition there is an initial licence preparation fee of \$25.00 incl. GST and a \$20 refundable key bond.			
Lyttelton - Magazine Bay			
Mooring Fee			
Per day (7 days or less)	15.30	16.00	
Casual (3 Months or less) - per month	230.00	237.00	
Per Annum - annual fee invoiced monthly	2760.00	2843.00	
Live Aboard in addition to Mooring Fee			
Per day (3 days or more)	10.20	10.50	
Per Month	127.80	132.00	
Per Annum - annual fee invoiced monthly	1226.70	1264.00	
Fixed Berth Licence - Permanent Berth (pre-existing Licences)			
Per Annum - invoiced monthly	1533.30	General Managers discretion to set fees	
Sub-Licence Surcharge (Council rents berth out on Licensee's behalf) per month	102.20	General Managers discretion to set fees	

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	Fees for 2010/11	Fees for 2011/12	Notes
	GST Inclusive (15%)	GST Inclusive (15%)	
Administration Fee			
Note An administration fee will be charged on any fee or charge not paid on its due date to compensate the Council for its costs in recovering or enforcing payments due.	51.10	53.00	
Other Facilities			
Should any commercial operator wish to use a marine facility not covered in the above schedule then an appropriate fee will be set by negotiation			
	General Managers discretion to set fees	General Managers discretion to set fees	

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Council Fees and Charges**City Council Fees & Charges 2011/12****Fees for 2010/11****Fees for 2011/12**

GST Inclusive (15%)

GST Inclusive (15%) Notes

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Events and Park Hire**Sports Events****Mountain Bike Events**

Mountain Bike Events - 1 Off

50.10

52.00

Mountain Bike Events - Series

101.20

104.00

Miscellaneous Sports Events

General Managers discretion to set fees

General Managers discretion to set fees

Cathedral Square and Cashel Mall Amphitheatre and Victoria Square Amphitheatre**Non Commercial Groups**

Fee Per Day

Street Appeals

No charge

No charge

Market Stalls

51.10

53.00

Parades

28.60

30.00

Petitions/ Surveys

28.60

30.00

Raffles - First day charge

28.60

30.00

Raffles - After first Day/ per day charge

11.20

11.50

Rallies

28.60

30.00

Displays

28.60

30.00

Launches/ Promotions

28.60

30.00

Other non-commercial uses (per half day)

88.90

92.00

Late Application Fee (Discretionary)

34.80

36.00

Filming Full Day

28.60

30.00

Commercial

Administration fee

34.80

36.00

Commercial (per hour)

127.80

132.00

Parades

63.40

65.00

Filming - Application Fee

34.80

36.00

Filming Per Half Day

230.00

237.00

Filming Full day

471.20

485.00

Concerts, Events, Product Launches, Displays**Commercial**

Admin Fee

58.30

60.00

Venue Hire 2 hrs or less

28.60

29.00

Venue Hire 1/2 Day

114.50

118.00

Venue Hire Full Day

230.00

237.00

Concerts, Events, Product Launches, Displays**Commercial - Proceeds to Charity**

Admin Fee

58.30

60.00

Venue Hire 2 hrs or less

18.40

19.00

Venue Hire 1/2 Day

28.60

30.00

Venue Hire Full Day

58.30

60.00

City Council Funded Events

Admin Fee

58.30

60.00

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	GST Inclusive (15%)	GST Inclusive (15%) Notes
Venue Hire 2 hrs or less	11.20	11.50
Venue Hire 1/2 Day	18.40	19.00
Venue Hire Full Day	28.60	30.00
Major Events (Can be core funded)		
Fees by Negotiation based on North Hagley Park Rates		
Cathedral Square Licence fee Applications		
3 month Licence	172.80	178.00
6 month Licence	288.30	297.00
more than 6 month Licence	460.00	474.00
Electricity - All Users		
Set Up and dismantle - Same charges as for hire	Actual cost recovered	Actual cost recovered
Bond		
Major Events	\$1,500.00 to \$5,000.00	\$1,500.00 to \$5,000.00
Minor Events (Discretionary)	282	290.00
Non Commercial Events (Discretionary)	225	232.00
Hagley Park		
Banner Frame Hire (for use by Hagley Park Events Only)		
Weekly Hire per frame	30.70	32.00
Bond (per hire)	225.00	232.00
Rugby Clubrooms (separate hire only)		
Per Day Hire	58.30	60.00
Weekly charge	General Managers discretion to set fees	General Managers discretion to set fees
Non Commercial Park Hire		
Application Fee 50 - 2,500	63.40	65.00
Application Fee 2,501 - 5,000	127.80	132.00
Application Fee 5,000 +	189.10	195.00
3 Fees are discretionary to individual units:		
Car parking Unit Admin Fee *	General Managers discretion to set fees	General Managers discretion to set fees
City Streets Admin Fee*	General Managers discretion to set fees	General Managers discretion to set fees
Ground Mark Out Fee & Consultation * (Parks)	252.50	260.00
Event Day Charge		
50 - 1,000	127.80	132.00
1,001 - 2,500	189.10	195.00
2,501 - 7,500	252.50	260.00
7,501 - 15,000	316.90	326.00
15,001 - 25,000	380.30	392.00
25,001 - 50,000	442.60	456.00
50,000 +	505.00	520.00
Set up and dismantle days	63.40	65.00
Car parking fee paid to CCC (based on car counter)	1.00	\$1.00 per car
Maximum Car Park Fee by Event Organiser	3.10	\$3.20 per car
Bond refundable if no damage occurs	\$200.00 - \$5,000.00	\$200.00 - \$5,000.00
Dependent on the Nature of the Activity		

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	Fees for 2010/11	Fees for 2011/12
	GST Inclusive (15%)	GST Inclusive (15%) Notes
Hagley Park Commercial 1 Park Hire		
Application Fee 50 - 2,500	322.00	332.00
Application Fee 2,501 - 5,000	645.00	664.00
Application Fee 5,000 +	966.00	995.00
Car parking Unit Admin Fee *	189.10	195.00
City Streets Admin Fee*	88.90	92.00
Ground Mark Out Fee & Consultation * (Parks)	252.50	260.00
Note Above 3 Fees are discretionary to individual units		
Event Day Charge		
50 - 1,000	322.00	332.00
1,001 - 2,500	644.00	664.00
2,501 - 7,500	1288.00	1327.00
7,501 - 15,000	1932.00	1990.00
15,001 - 25,000	4518.20	4654.00
25,001 - 50,000	7738.20	7970.00
50,001 +	12890.20	13277.00
Set up and dismantle days	257.60	265.00
Car parking fee paid to CCC (based on car counter)	1.00	\$1.00 per car
Maximum Car Park Fee by Event Organiser	3.10	\$3.20 per car
Bond refundable if no damage occurs	\$200.00 - \$5,000.00	\$200.00 - \$5,000.00
Dependent on the nature of the activity		
Power Box Maintenance Fee - per Event		
1 Power Box hired	63.40	65.00
2 Power Boxes hired	127.80	132.00
3 power Boxes or more hired	255.60	263.00
Bond for Key access	60.00	62.00
Electricity Usage per Kw/hr (based on reading)	0.30	0.30
Set up and dismantle days	189.10	195.00
Car parking fee paid to CCC (based on car counter)	1.00	1.00
Maximum Car Park Fee by Event Organiser	3.10	3.20
Bonds		
Bond refundable if no damage occurs	\$200.00 - \$5,000.00	\$200.00 - \$5,000.00
Dependent on the nature of the activity		
The imposition of a bond on bookings is to enable the Council to recover expenses incurred to rectify any damage or clean up costs related directly or indirectly to the organisation making the booking		
Banks Peninsula charges - where not elsewhere included		
Open Space Amenity		
Recreation Grounds - Akaroa, Diamond Harbour and Lyttelton		
Seasonal Users (including use of pavilion) - for season	562.20	579.00
Seasonal Users (excluding use of pavilion) - for season	276.00	284.00
Akaroa Netball / Tennis Courts	General Managers discretion to set fees	General Managers discretion to set fees
Akaroa Croquet Club	General Managers discretion to set fees	General Managers discretion to set fees

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	Fees for 2010/11	Fees for 2011/12
	GST Inclusive (15%)	GST Inclusive (15%) Notes
Casual Users with exclusive use of the Ground only		
Commercial Use - Half day	58.30	60.00
Commercial Use - Full day	115.50	119.00
Community / Charitable Use - Half day	18.40	19.00
Community / Charitable Use - Full day	31.70	33.00
Casual Users with exclusive use of the Ground and Building Areas		
Commercial Use - Half day	143.10	147.00
Commercial Use - Full day	286.20	295.00
Community / Charitable Use - Half day	31.70	33.00
Community / Charitable Use - Full day	58.30	60.00
Note - additional charges will be made for cleaning, materials and supplies etc	General Managers discretion to set fees	General Managers discretion to set fees
Bonds - Seasonal Users Key Bond	21.00	22.00
Occasional Users Bond - dependent on event - minimum	260.00	\$268.00 up to General Managers discretion
Occasional Users Bond - dependent on event - maximum		
Banks Peninsula Reserves		
Triathlon and Duathlon use of Council Maintained areas		
Up to 4 hours - beach and slipway usage	58.30	60.00
4 to 8 hours - beach and slipway usage	116.50	120.00
Approval of traffic management plans	116.50	120.00

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	Fees for 2010/11	Fees for 2011/12	Notes
	GST Inclusive (15%)	GST Inclusive (15%)	
Recreation and Leisure			
<i>Note: General Manager has discretion to modify timing of scheduled increases in response to developing market and community conditions</i>			
Southern Trust - Multi-Sensory Facility			
One caregiver free per person			
Individual sessions with inducted caregiver, entry per person (½ hour)	6.10	6.70	
Individual sessions with inducted caregiver, entry per person (½ hour) - beneficiary	4.10	5.00	
Session with Facility Staff and caregiver	22.50		
Group Session (for 6 people)	30.70	33.50	
Group Session (for 6 people) - beneficiary	20.40	25.00	
additional person in Group Session	2.60	4.00	
Swim Combo - Adult	9.20	9.20	
Swim Combo - Adult - beneficiary	7.20	7.50	
Swim Combo - Child	7.20	8.20	
Swim Combo - Child - beneficiary	5.10	6.50	
All Feet can Dance course	51.10	57.50	
Group Session - Adapted (maximum 8 people) - beneficiary		30.00	
Santa's Grotto - per person	2.00	2.50	
Specialist Programmes - based on costs		Based on costs	
Rawhiti Golf Links			
Round Fees			
18 Holes, includes weekends and stats	18.40	20.00	
18 Holes, Monday - Friday	15.30	15.00	
9 Holes, Weekend and statutory days	13.30	15.00	
9 Holes, Monday - Friday		13.00	
Concessions can apply to Group Bookings			
Tournament Fees	General Managers discretion to set fees	General Managers discretion to set fees	
Concession Card x 5	71.60	80.00	
Concession Card x 10	132.90	150.00	
Concession Card x 20		240.00	
Children under 16	50% Discount	50% Discount	
Social League	50% Discount	50% Discount	
Students with Identification	\$2.00 Discount	\$2.00 Discount	
Community Service Card and NZ Supercard Holders	\$2.00 Discount	\$2.00 Discount	
Kiwiable Card		50% Discount	
Recreation and Sport Centres			
* Items identified with this symbol have a beneficiary discount of 25% on the full costs			
Multi Membership : Pool, Fitness			
* Direct Debit - monthly fee example	65.40	65.40	

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Fees set by Council in the 2011-12 Annual Plan

See also Fees and charges set under Section 83, Local Government Act 2002

	Fees for 2010/11	Fees for 2011/12	
	GST Inclusive (15%)	GST Inclusive (15%)	Notes
* 12 Month Fee	654.20	654.20	
Swim			
* Adult	5.00	5.00	
Children	3.00	3.00	
Additional child	2.50	2.50	
School Group - Minimum charge	1.50	1.50	
Family of 4 (2 Adults, 2 children)	13.00	13.00	
Family of 3 (1 adult, 2 children)	9.00	9.00	
Family of 2 (1 adult, 1 child)	6.50	6.50	
(includes all Recreation and Sport Centres, and the outdoor pools: Halswell, Lyttelton and Waltham)			
Group Fitness			
* Adult	8.20	9.00	Increase with effect from 1 September 2011.
* Adult 10 Concessions/ Block	73.60	81.00	Increase with effect from 1 September 2011.
SwimSmart			
* Adults, Child, Pre Schooler	9	10.00	Increase from 25 October 2011 (school term 4).
* Individual lessons 15 mins	18	21.00	Increase from 25 October 2011 (school term 4).
* Shared lessons - 15 minutes	12	14.00	Increase from 25 October 2011 (school term 4).
* Parent and Child	8	8.00	Increase from 25 October 2011 (school term 4).
Swimsafe/Learn to Swim - Schools			
per group per lesson		27.00	From 1 January 2012.
Coaching			
Range of programmes (monthly fee examples)		22.50-80.00	Increase with effect from 1 September 2011.
Pool Memberships: (single facility)			
* Direct Debit - monthly fee example	46.00	46.00	
* 12 Month Fee	460.00	460.00	
Pool Concessions			
Child x 10	25.00	27.00	Increase with effect from 1 September 2011.
Child x 20	45.00	51.00	Increase with effect from 1 September 2011.
Child x 50	100.00	120.00	Increase with effect from 1 September 2011.
* Adult x 10	45.00	45.00	Increase with effect from 1 September 2011.
* Adult x 20	80.00	85.00	Increase with effect from 1 September 2011.
Pool Hire			
School - 25m lane		7.65	From 1 January 2012
Community - 25m lane		7.65	From 1 January 2012
Major event and Commercial		Price by negotiation	
<i>General Manager has discretion to work with customers who have had a lower pricing structure in the previous year, to progress them to these new charges over a reasonable timeframe, i.e.. 3 years.</i>			
Suburban Pools			
Adult	2.00	2.00	
Child	2.00	2.00	
Fitness Memberships: (single facility)			
* Direct Debit (monthly fee example)	53.20	53.20	
* 12 Month Fee	526.40	526.40	

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	Fees for 2010/11	Fees for 2011/12	
	GST Inclusive (15%)	GST Inclusive (15%)	Notes
Fitness Casual:			
* Adult Casual	10.20	12.00	Increase will apply when Graham Condon Recreation and Sport Centre opens in Sept/Oct 2011.
Assessment Programme preparation			
Fitness Concessior			
* Adult x 10	92.00	108.00	Increase will apply when Graham Condon Recreation and Sport Centre opens in Sept/Oct 2011.
Recreation Programmes:			
Adult		9.00	Increase from 25 October 2011 (school term 4).
Children	6.5	7.00	Increase from 25 October 2011 (school term 4).
Children - additional sibling		5.00	Increase from 25 October 2011 (school term 4).
Tumble times	3.10	3.50	Increase from 25 October 2011 (school term 4).
Tumble times - additional sibling	2.00	2.50	Increase from 25 October 2011 (school term 4).
Older Adults Gentle Exercise	4.10	4.50	Increase from 25 October 2011 (school term 4).
Specialist Programmes - based on costs	General Managers discretion to set	General Managers discretion to set fees at cost recovery level	
Child (school students)		30.00	Increase from 1 January 2012.
Adult (based on activity and more than 50% of participants)		40.00	Increase from 1 January 2012.
Major Events and Commercial		Price by negotiation	
<i>General Manager has discretion to work with customers who have had a lower pricing structure in the previous year, to progress them to these new charges over a reasonable timeframe, i.e.. 3 years.</i>			
Group Membership			
10-25 people	10% discount	10% discount	
26-50 people	15% discount	15% discount	
51+ people	20% discount	20% discount	
Other group memberships by negotiation (includes community, sport, education, cultural groups etc).			
Holiday Programs	15.3	20.00	
Community Recreation Programmes - cost recovery fee			
Lyttelton Recreation Centre - Regular Booking:			
Sports Gym Adult Group per hour	20.40	22.00	Increase from 1 January 2012.
Sports Gym Child Group per hour	15.30	16.50	Increase from 1 January 2012.
Sports Gym Commercial per hour	32.70	Price by negotiation	Increase from 1 January 2012.
Sports Gym Function (9 hrs +)	184.00	Price by negotiation	Increase from 1 January 2012.
Hall Adult Group per hour	15.30	16.50	Increase from 1 January 2012.
Hall Child Group per hour	11.50	12.50	Increase from 1 January 2012.
Hall Commercial per hour	24.50	Price by negotiation	Increase from 1 January 2012.
Hall Function (9 hrs +)	138.00	Price by negotiation	Increase from 1 January 2012.
Meeting Room Adult Group per hour	12.30	13.00	Increase from 1 January 2012.
Meeting Room Child Group per hour	9.20	10.00	Increase from 1 January 2012.

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	GST Inclusive (15%)	GST Inclusive (15%)	Notes
Meeting Room Commercial per hour	19.60	21.00	Increase from 1 January 2012.
Meeting Room Function (9 hrs +)	110.40		Price by negotiation Change from 1 January 2012
Function Whole Complex (9 hrs +)	408.90		Price by negotiation Change from 1 January 2012
Key Bond	20.00	20.00	Change from 1 January 2012

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Community Support

Childcare Facilities

Pioneer Early Learning Centre - Fees - per hour

6.10

7.00 increasing to \$7.20 from 1 January 2012

Community Halls

Base charge - all Council managed Community Hall:

Usage Type:

Not for profit community programmes - with or without nominal entrance fee

Category A - see below

8.00

8.80 Increase from 1 January 2012

Category B

8.00

8.80 Increase from 1 January 2012

Category C

6.30

6.90 Increase from 1 January 2012

Self Employed Tutors & Franchised programmes - entrance fee charged

Category A

15.30

16.80 Increase from 1 January 2012

Category B

15.30

16.80 Increase from 1 January 2012

Category C

10.20

11.20 Increase from 1 January 2012

Private social events - family functions

Category A

46.00

50.60 Increase from 1 January 2012

Category B

28.60

31.50 Increase from 1 January 2012

Category C

17.40

19.10 Increase from 1 January 2012

Commercial events - hires by corporates, government, and seminars

Category A

81.80

90.00 Increase from 1 January 2012

Category B

56.20

61.80 Increase from 1 January 2012

Category C

35.80

39.40 Increase from 1 January 2012

Community Events - with door charges or prepaid tickets

Including organisation run dances, social events & concerts

Category A

37.80

41.60 Increase from 1 January 2012

Category B

28.60

31.50 Increase from 1 January 2012

Category C

17.40

19.10 Increase from 1 January 2012

Weekend Event Hire (Friday and Saturday night hireage from 6pm to midnight for the following venues)

North New Brighton War Memorial & Community Centre (Upstairs)

245.30

269.80 Increase from 1 January 2012

North New Brighton War Memorial & Community Centre (Downstairs)

168.70

185.60 Increase from 1 January 2012

Templeton Community Centre

194.20

213.60 Increase from 1 January 2012

Harvard Lounge

194.20

213.60 Increase from 1 January 2012

Additional charges for halls

Bond for events - refund subject to condition of the facility after the event

300.00

300.00

Security charge - to ensure the facility has been vacated

18.40

18.40

Additional costs for materials & services associated with a facility hire

Deposit (non-refundable) - for bookings with a value of \$150 or more.

\$50.00

50.00

Definition and scope:

Category A Facilities - large facilities with capacity for more than 50 people:

Templeton Community Centre

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Community Support

	Fees for 2010/11	Fees for 2011/12
	GST Inclusive (15%)	GST Inclusive (15%) Notes
North New Brighton War Memorial & Community Centre (Upstairs)		
Bishopdale Community Centre (Main Hall)		
The Gaiety Akaroa (Auditorium)		
Category B Facilities - large facilities with capacity for more than 50 people:		
Fendalton Community Centre (Hall)		
Fendalton Community Centre (Auditorium)		
Harvard Lounge		
Parklands Community Centre (Recreation Hall)		
Riccarton Community Centre (Downstairs Hall)		
Bishopdale Community Centre (Meeting Rooms)		
Wainoi / Aranui Family Centre (Main Hall)		
The Gaiety Supper Room		
Hire of 2 of the "C" sized facility spaces		
Category C Facilities - smaller facilities with capacity for less than 50 people:		
Abberley Hall		
Avice Hill		
Richmond Community Centre		
Wainoi/Aranui Activity Centre		
Fendalton Community Centre (Seminar Room)		
North New Brighton War Memorial & Community Centre (Downstairs)		
Parklands Community Centre (Lounge)		
Riccarton Community Centre (Upstairs Hall)		
Riccarton Community Centre (Community Room)		
Riccarton Community Centre (Ex Mayors Lounge)		
Templeton Community Centre (Supper Room)		
Waimairi Community Centre (Small Room)		
Waimairi Community Centre (Large Room)		
Wainoi / Aranui Family Centre (Lounge and Office 1)		
Aranui Family Centre (Office 2)		

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Economic Development**International Relations****Hosting visiting delegations**

	Fees for 2010/11	Fees for 2011/12	Notes
	GST Inclusive (15%)	GST Inclusive (15%)	
Standard visit briefing - one hour minimum fee	153.30	153.30	
Site visit to facilities - escorted - one hour minimum	204.40	204.40	
Technical visit - expert staff and written material - administration charge	306.70	306.70	
Programme administration fee			
base fee for 1 to 10 people	102.20	102.20	
additional fee for 11 plus people	5.10	5.10	
Catering	actual cost	actual cost	

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Regulatory Services

	Fees for 2010/11	Fees for 2011/12	Notes
	GST Inclusive (15%)	GST Inclusive (15%)	
City Plan			
Sales of Plan: - Former CCC area	153.30	153.30	
Sales of Plan: - Former Banks Peninsula area			
Major Zoning Pattern maps (from City Plan)			
Building Consent List (monthly publication)			

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City Water and Waste

Sales of Plans levied per A4 Sheet

Fees for 2010/11

GST Inclusive (15%)

Fees for 2011/12

GST Inclusive (15%)

Notes

11.20

11.20

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Refuse Minimisation and Disposal

	Fees for 2010/11	Fees for 2011/12
	GST Inclusive (15%)	GST Inclusive (15%) Notes
Waste Minimisation levy		
Council rubbish bags - pack of 5 - CBD collection only	10.20	10.20
Recycling bags for the CBD recycling collection user pays service - pack of 5	4.10	4.10
Wheelie Bins - change size of one bin	92.00	96.60
Wheelie Bins - change size of two bins at the same time	103.80	108.70
Wheelie Bins - change size of three bins at the same time	115.00	120.75
Opt into kerbside collection for all three services - for non-rateable properties or properties with rates remission	245.30	245.30

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Regulatory Services

Charges set in accordance with Section 36 of the Resource Management Act 1991

District Plan**1. Privately requested Plan changes**

Fixed charge payable at time of lodging a formal request for a change to the plan

15000.00

20,000.00

All time spent on private plan change requests will be charged at the following hourly rates. Where costs exceed the fixed charges specified above the additional costs will be invoiced separately.

Council Officer (administration)

86.30

86.30

Assistant Planner and Senior Council Officer (administration)

132.30

132.30

Planner & specialist input (junior and intermediate level) from another Council department

155.30

155.30

Senior Planner, Principal Advisor, Team Leader, Programme Manager & specialist input (senior level) from another Council department

172.60

172.60

2. Notices of Requirement Requests

Fixed charge payable at time of lodging a notice of requirement for a new designation under Section 168 and Fixed charge payable at time of lodging a notice of requirement for alteration of a designation, other than a notice under Section 181(3)

10000.00

10,000.00

Fixed charge payable at time of lodging a notice of requirement for alteration of a designation under section 181 (3)

1000.00

1,000.00

Fixed charge payable at time of lodging a notice to withdraw requirement under section 168 (4)

1000.00

1,000.00

3. Additional costs

Council Hearings Panel attending hearing and making a recommendation to the Council

As set by Remuneration Authority

As set by Remuneration Authority

Commissioner appointed to conduct hearing and make recommendation to the Council

Actual Cost

Actual Cost

Disbursement costs such as advertising, photocopying and postage, and fees charged by any consultant engaged by the Council will be charged at actual cost

Actual Cost

Actual Cost

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Regulatory Services

Charges set in accordance with Section 36 of the Resource Management Act 1991

Resource Consents

All fees are the minimum required and include GST. The processing of applications will not begin until payment has been made.

1.A. Non Notified Resource Consents – Fixed Application Fee

- Applications in all Living zones except the Living G, H, 3, 4 (A-C) and 5 zones and which involve not more than one non-compliance with the following development standards:

– Sunlight and outlook for neighbours	664.40	685.00
– Separation from neighbours	664.40	685.00
– Continuous building length	664.40	685.00
– Outdoor living space	664.40	685.00

1.B. Other Non Notified Resource Consents – Minimum Application Fee

- Applications for alterations, additions and/or accessory buildings to a single residential unit - all zones
- Applications for one residential unit - all zones
- Applications for two or three residential units (including EPH units) - all zones
- Applications for four to ten residential units (including EPH units) - all zones
- Applications for eleven or more residential units (including EPH units) - all zones

• Applications for alterations, additions and/or accessory buildings to a single residential unit - all zones	1000.00	1,035.00	Deposit fee only
• Applications for one residential unit - all zones	1000.00	1,035.00	Deposit fee only
• Applications for two or three residential units (including EPH units) - all zones	1500.00	1,550.00	
• Applications for four to ten residential units (including EPH units) - all zones	2000.00	2,065.00	
• Applications for eleven or more residential units (including EPH units) - all zones	2500.00	2,585.00	

- Non-residential and other activities (and Retirement village) - all zones

– Non-compliance with a single development standard	1500.00	1,550.00
– Non-compliance with more than one development standard	2000.00	2,065.00
– Non-compliance with a community or critical standard	2500.00	2,585.00

1.C. Non Notified Resource Consents for Protected Trees – Minimum Application Fee

- Applications for works to protected (heritage/notable) trees
 - Felling a diseased, unhealthy or hazardous tree
 - Felling healthy tree which is causing immediate damage to a dwelling
 - Pruning where necessary to remove a hazard or for tree health
 - Pruning or any work which is for the benefit of the safety, health or appearance of the tree

• Applications for works to protected (heritage/notable) trees	650.00	670.00
– Felling a diseased, unhealthy or hazardous tree	no charge	no charge
– Felling healthy tree which is causing immediate damage to a dwelling	no charge	no charge
– Pruning where necessary to remove a hazard or for tree health	no charge	no charge
– Pruning or any work which is for the benefit of the safety, health or appearance of the tree	no charge	no charge

2. Any Application Lodged Under The Following Sections which do not require public notification – Minimum Application Fee

– S 10 (2) Extension of existing use rights	650.00	670.00	
– S 125 Extension of time for consent which has lapsed	650.00	670.00	
– S 127 Application to change or cancel any condition	1000.00	1,035.00	Deposit fee only
– S 139 Certificate of Compliance	650.00	670.00	Deposit fee only

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- S 139A Existing Use Certificate	1000.00	1,035.00 Deposit fee only
- S 176A Application for outline plan	650.00	670.00
- S176A(2)(c) Waiver of Outline Plan	408.90	422.00
- Surrender of resource Consent	408.90	422.00
- Amendments to consented application and plans (i.e. immaterial changes which do not	255.60	264.00

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3. Notified Resource Consent – Minimum Application Fee		
Limited notified	5000.00	5,150.00
Publicly notified	10000.00	10,350.00 Deposit fee only
4. Notice of Requirements - Minimum Application Fee		
Notice of requirement for a new designation under Section 168 or a notice of requirement for alteration of a designation (other than a notice under Section 181(3))		10,350.00
Notice of alteration of a designation under section 181 (3)		1,035.00
Notice to withdraw requirement under section 168 (4)		1,035.00
4. Processing Fees		
If the cost of processing exceeds the Minimum Application Fee an invoice will be sent for the additional processing fees. Alternatively, the balance of the Minimum Application Fee will be refunded if it is not required for processing. For a category 1A		
The time taken to process an application, including pre-application advice, will be charged at an hourly rate determined by:		
- Administration	86.30	89.00
- Planning Technician and Planner Level 1	132.30	136.50
- Planner Level 2 and 3 and specialist input (junior and intermediate level) from another Council department	155.30	160.50
- Senior Planner, Team Leader, Manager, and specialist input (senior level) from another council department	172.60	178.00
- External specialist and consultant	Actual Cost	Actual Cost
Where a consultant processes an application, provides specialist input, or is a hearings adviser	Actual Cost	Actual Cost
Where a Commissioner is required to make a decision on an application	Actual Cost	Actual Cost
Cost of Councillors/Community Board Members attending hearing	Actual Cost	Actual Cost
Reports commissioned by the Council	Actual Cost	Actual Cost
Disbursements (including advertising and service of documents)	Actual Cost	Actual Cost
5. Fee for Monitoring of Resource Consent conditions (fixed fee included in the processing fees for every resource consent that requires monitoring)		
If monitoring of resource consent is required (imposed as condition of a resource consent)		
- Single inspection	102.20	105.00
- Two site inspections	132.90	137.00
- Additional monitoring	107.30	110.00
6. Fast Track fee (fixed fee on top of normal fees per the above schedule and any additional processing fees)		

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	GST Inclusive (15%)	GST Inclusive (15%) Notes
There are eligibility criteria for applications to be fast tracked. Please refer to fast track pamphlet for more information on the process.	357.80	370.00
7. Bond or covenant under Section 108		
Preparation and registration of bond or covenant under Section 108	460.00	475.00
Cancellation of bond or covenant under Section 108	255.60	264.00

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	GST Inclusive (15%)	GST Inclusive (15%) Notes
8. Miscellaneous		
File management charge (fixed fee included in the total processing fees for every resource consent application)	51.10	53.00
File recovery fee (fixed fee included in the total processing fees for every resource consent application)	25.60	26.50
Copy, Scanning & Print Services (Schedule as per Regulatory & Property Information Services)		
Pre-application advice (Schedule as per Regulatory & Property Information Services)		
Subdivision Applications		
The following categories are inclusive of consent processing fee, drainage fee, engineering approval and inspection fees and other Unit inputs.		
Category 1		
Boundary Adjustments, Rights of Way, Amalgamations, Fee Simple of 3 allotments or less, Unit Titles/Cross Lease of 5 units/flats or less.		
Controlled Activity (fixed charge)	1022.20	1,055.00
Discretionary and non-complying activity (fixed charge)	1533.30	1,580.00
The fee for applications under this Category includes certifications under sections 223 and 224 RMA and section 5(1)(g) Unit Titles Act but excludes any engineering, geotechnical and contamination input which will be an additional fee at the scheduled hourly rate	Actual cost based on Officers hourly rate	Actual cost based on Officers hourly rate
Category 2		
Category 2 : Applications for 4 or more allotments in ALL ZONES		
1 : 10 lots (per lot)	700.00	725.00
1 : 30 lots (per lot)	650.00	670.00
1 : 50 lots (per lot)	600.00	620.00
Greater than 50 lots (per lot)	550.00	569.00
Category 3		
More than 5 Units/flats Unit Titles or Cross Lease. Minimum application fee is based on the following schedule:		
1 : 10 Units / Flats (per unit)	265.00	274.00
1 : 20 Units / Flats (per unit)	230.00	238.00
1 : 30 Units / Flats (per unit)	210.00	217.00
> Greater 30 Units / Flats (per unit)	190.00	196.00
Deposits for Categories 2 and 3		
The minimum fee for categories 2 and 3 is payable on application. Where this fee exceeds \$20,000 a deposit of \$20,000 or 20% of the assessed minimum application fee (whichever is the greater) shall be paid at the time of application.		

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Final Fee for Categories 2 and 3		
The final fee will be assessed on actual officer's time (which includes but is not limited to consent processing, engineering design acceptance, construction audits and clearances) by the appropriate schedule hourly rate plus the actual cost of external s		
Payment of Final Fee		
The final fee (and any outstanding interim invoices) will be required to be paid before the section 224 certificate will be released.		
Notified Applications - Subdivisions		
Limited Notified	5000.00	5,150.00
Publicly Notified	10000.00	10,350.00 Deposit fee only
Plus if a hearing is required there will be additional fees as per the Resource Management Fee Schedule .		
Plus actual officer's time by scheduled hourly rate for post consent process.		
Associated Fees (Minimum initial fee unless otherwise specified)		
- Section 127 RMA Cancellation/Variation of Consent Condition	460.00	See land use fee schedule
- Section 221(3) RMA Variation/Cancellation of Consent Notice	460.00	475.00
- Section 226 RMA Certification (fixed charge)	460.00	475.00
- Section 241 RMA Cancellation of Amalgamation (fixed charge)	460.00	475.00
- Section 243 RMA Surrender of Easements (fixed charge)	460.00	475.00
- Section 348 LGA Certification on Documents (fixed charge)	460.00	475.00
- All other documents not associated with a current subdivision application:		
Preparation of document fee (fixed charge)	204.40	210.00
Execution of document fee (fixed charge)	153.30	158.00
- Bond and Maintenance Clearances administration and inspection (fixed charge)	255.60	264.00
Miscellaneous		
File management charge (fixed fee included in the total processing fees for every subdivision consent application)	51.10	53.00
File recovery fee (fixed fee included in the total processing fees for every subdivision consent application)	25.60	26.50
Copy, Scanning & Print Services (Schedule as per Regulatory & Property Information Services)		
Pre-application advice (Schedule as per Regulatory & Property Information Services)		

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	GST Inclusive (15%)	GST Inclusive (15%) Notes
Sale of Liquor and Gambling		
1. Sale of Liquor		
Sale of liquor fees are set by government regulation .		
(i) Application for on-licence/or for renewal of on licence	\$793.20	793.24
(ii) Application for off-licence/or for renewal of off licence	\$793.20	793.24
(iii) Application for club-licence/or for renewal of club licence	\$793.20	793.24
(iv) Special Licences	\$64.40	64.40
(v) Temporary Authorities	\$134.90	134.93
(vi) Managers Certificates (application and renewals)	\$134.90	134.93
(vii) Application for off-licence/or for renewal of off licence for BYO	\$134.90	134.93
(viii) Certificate of Compliance (Sale of Liquor Act)	\$150.00	150.00
2. Gambling		
Application fee under the Gambling & TAB Venue Policy	153.30	153.00
Environmental Compliance		
1. Environmental Compliance Recoveries		
(i) Noise surveys	Actual costs recovered	Actual costs recovered
(ii) Court/Legal Recoveries	Actual costs recovered	Actual costs recovered
(iii) Contaminated Land / P Lab / P House Testing	Actual costs recovered	Actual costs recovered
(iv) Equipment hire of specialist noise/gas detection equipment	153.30	155.00
2. Offensive Trades Licences		
(i) Annual Premise Registration	230.00	235.00
(ii) New Application (incl. Annual Registration if granted)	403.80	415.00
(iii) Change of ownership	81.80	85.00
3. Hazardous Substances Certification		
(i) Hazardous Substances Test Certificates	107.30	110.00
(ii) Hazardous Substances Approved Handlers	97.10	100.00
(iii) Hazardous Substances Certification Administration Fee	40.90	42.50
4. Noise making Equipment Seizure & Storage		
(i) Staff time associated with managing equipment seizure	107.30	110.00
(ii) Storage of seized equipment	61.30	65.00
(iii) Noise contractor attendance (per Unit) related to equipment seizure	30.70	32.50

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	GST Inclusive (15%)	GST Inclusive (15%) Notes
Enforcement		
LIM Swimming Pool Inspection Fee for LIMs/Building Consents	148.20	155.00
Fencing of swimming pools: Application for Exemption	403.80	415.00
Swimming Pool Registration Fee (inclusive of inspection)	148.20	155.00
Enforcement Inspection Fee (per hour)	107.30	110.00
Enforcement Inspection Administration Fee	40.90	42.50
Sign Seizure - impounding (made up of officer times, storage and administration)	148.20	155.00
Licences (Other):		
Amusement Devices	11.50	11.50 Legislated fee
Regulatory & Property Information Services		
1. Land Information Memoranda		
- Land Information Memoranda	219.80	227.00 includes \$31.00 electronic data creation fee
2. Copy and Print Services		
Cost of copy/photocopying	0.20	0.20
A3	2.00	2.00
A2	2.60	2.60
A1	5.10	5.10
A0	10.20	10.20
Cost of Scanning for hard copy application conversion		
1 - 20 single sided A3 & A4 pages	26.60	26.60
21 - 40 single sided A3 & A4 pages	28.60	28.60
41 - 60 single sided A3 & A4 pages	32.70	32.70
61 - 80 single sided A3 & A4 pages	36.80	36.80
81 - 100 single sided A3 & A4 pages	40.90	40.90
101 - 150 single sided A3 & A4 pages	48.00	48.00
each 100 sheets or part thereof over 100	68.50	68.50
Cost per sheet larger than A3		
1 - 20 single sided	26.60	26.60
21 - 40 single sided	36.80	36.80
41 - 60 single sided	57.20	57.20
61 - 80 single sided	77.70	77.70
81 - 100 single sided	98.10	98.10
101 - 150 single sided	133.90	133.90
each 100 sheets or part thereof over 100	154.40	154.40
Aerial Photographs		
A4		18.00
A3	25.60	25.60

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A2	35.80	35.80
A1	46.00	46.00
A0	81.80	81.80
4. Property File Services		
Viewing Service for Electronic Residential Property File, all files	30.70	31.00
Commercial Property File Service (hard copy viewing only)	30.70	31.00
Optional electronic scan of Commercial Property Files (to be offset by the viewing fee)	Actual Cost	Actual costs recovered
5. Pre application advice for Regulatory Services		
\$60.00 per 30 minute appointment (per officer)	61.30	61.30
Additional time over the initial 30 minute appointment will be charged at \$60 per officer in attendance per half hour	Actual costs recovered	Actual costs recovered
6. File Recovery for consent, licence and Inspection processing		
	25.60	26.00
7. Application for works under Public Places Bylaw		
	255.60	256.00

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	GST Inclusive (15%)	GST Inclusive (15%) Notes
Building Control		
1. Building Consent Fixed Fees		
- Solid Fuel and Liquid Fuel Heater (residential pre-approved model only)	286.20	296.00
- Residential Demolition -(Single Dwelling and or accessory buildings only)	429.30	440.00
- Backflow Preventer (including compliance schedule)	485.60	500.00
- Marquees with inspection	199.30	205.00
- Marquees with producer statement	107.30	110.00
- Solid Fuel and Liquid Fuel Heater (residential pre-approved model only) Exemption for M303EECA installation		150.00
2. Residential applications (minimum application fees)		Deposits only
- Non Habitable (includes workshops and garages)	865.00	895.00
- Habitable with no Reticulation	995.00	1,030.00
- Habitable with Reticulation	1100.00	1,140.00
- Swimming Pool Fence (not constructed with or part of any other structure)	605.00	625.00
- Plumbing and or Drainage work	660.00	680.00
- Small Sign Consents Exemptions	325.00	335.00
- Minor Internal Alterations	775.00	800.00
- External alterations/additions and repairs under \$20,000		895.00
- External alterations/additions and repairs \$20,000 - \$50,000		1,375.00
- External alterations/additions and repairs \$50,000 - 100,000		1,995.00
- External alterations/additions and repairs \$100,000 - 200,000	1300.00	2,885.00
- Dwellings/ Apartments/alterations and repairs \$200,000 - \$350,000	2200.00	4,895.00
- Dwelling/Apartment \$350,000-\$500,000	4750.00	4,895.00
- Dwelling/Apartment \$500,000-\$1m	6200.00	6,386.00
- Dwelling/Apartment >\$1m	\$8,050 +\$450 per \$500,000	\$8295 + \$450 per \$500,000
- Solar Water Heaters	350.00	362.00
- Amendments	375.00	387.00
- Certificate of Exemption	400.00	413.00
3. Commercial Applications (minimum application fees)		Deposits only
- Commercial/Industrial (Internal less than \$10,000)	1100	1,134.00
- Commercial/Industrial (Between \$10,000 - \$49,999)	1450.00	1,495.00
- Commercial/Industrial (Between \$50,000 - \$99,999)	3450.00	3,556.00
- Commercial/Industrial (Between \$100,000 - \$499,999)	4950.00	5,100.00
- Commercial/Industrial (Between \$500,000 - \$999,999)	6650.00	6,855.00
- Commercial/Industrial (Greater than \$1,000,000)	8500.00	8,760.00 plus \$450.00 per \$1 million
- Small Sign Consents Exemptions	325.00	335.00
- Amendments	375.00	387.00
4. Building Consents - Review and Grant		
Provided that where the time taken to process a Building Consent exceeds the scheduled minimum application fee then additional time will be charged at an hourly rate determined by:		

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	GST Inclusive (15%)	GST Inclusive (15%) Notes
Rate 1: Building Administrator	86.30	89.00
Rate 2: Building Consent Officer Level 1	115.00	119.00
Rate 3: Building Consent Officer Level 2	132.30	137.00
Rate 4: Building Consent Officer Level 3	149.60	155.00
Rate 5: Specialist and Senior Building Consent Officer	161.00	166.00
Rate 6: Specialist Engineer and Team Leader	172.60	178.00
External Specialist and Consultant	Actual Cost	Actual Cost
- BRANZ & BIA Levies - set by Government	3% of levies collected	3% of levies collected
6. Preparation and registration of bond or covenant under Section 108	460.00	475.00
7. Project Information Memoranda:		
- PIM Residential	270.00	279.00
- Commercial/Industrial	350.00	360.00
Provided that where the time taken to process a PIM exceeds the scheduled minimum application fee then additional time may be charged at a hourly rate.	Actual cost based on Officers hourly rate	Actual cost based on Officers hourly rate
8. Annual Building Warrants of Fitness		
- Annual fee for administering a Warrant of Fitness	117.60	121.50
- Issue and Register	112.40	116.00
- Compliance Schedules	112.40	116.00
9. Miscellaneous Fees		
Document storage fee for consents issued by other Building Consent Authorities	56.20	58.00
Administration and Management Fee (applicable to all building consents without exception)	143.10	148.00
Copy, Scanning & Print Services (Schedule as per Regulatory & Property Information Services)	Schedule as per Regulatory & Property Information Services	Schedule as per Regulatory & Property Information Services
Pre-application advice (Schedule as per Regulatory & Property Information Services)	Schedule as per Regulatory & Property Information Services	Schedule as per Regulatory & Property Information Services
10. Building Inspection Fees (fixed fees)		
Building Inspections (per inspection)	122.70	122.70
Code Compliance Certificates		
- Log burners	71.60	71.60
- Minor Building Works	92.00	92.00
- Accessory Buildings and Alterations	163.60	163.60
- Domestic Dwelling	265.80	265.80
- Commercial	368.00	368.00

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	GST Inclusive (15%)	GST Inclusive (15%) Notes
- Code Compliance Certificates for consents over 2 years old	347.60	347.60
- Extension of Building Consent Time	115.00	115.00
Certificates of Acceptance	276.00	276.00
Certificates of Public use	327.10	327.10
Notice to fix	286.20	286.20
Inspection for non-complying works	122.70	122.70
File call back from Re call	10.00	11.50
Building Inspector hourly rate:		
Rate 1: Building Inspection Coordinators	76.70	76.70
Rate 2: Building Inspector Level 1	102.20	102.20
Rate 3: Building Inspector Level 2	117.60	117.60
Rate 4: Building Inspector Level 3	132.90	132.90
Rate 5: Senior Building Inspector	143.10	143.10
Rate 6: Team Leader and Department Manager	153.30	153.30

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	GST Inclusive (15%)	GST Inclusive (15%) Notes
Health Licensing		
1. Food Premises		
(a) Food Service		
RC1 (Restaurants & Cafes 1 to 50 Seats)	342.40	350.00
RC2 (Restaurants & Cafes more than 50 Seats)	419.10	435.00
FE1 (Includes Function Events Centres and premises with 1 to 2 kitchen/preparation areas)	419.10	435.00
FE2 (Includes Function Events Centres and premises with more than 2 kitchen/preparation areas)	531.60	550.00
(b) General Food Premises		
G1 (Gift shops, shops selling pre-wrapped confectionary, fruit & vegetable shops)	199.30	210.00
G2 (Dairies, Butcheries, Bakeries, Delicatessens, Takeaway Food, Caterers, & All Other Premises)	342.40	355.00
(c) Manufacturers		
M1 (Manufacturer of Non-High Risk food and High Risk food with no heat treatment)	419.10	435.00
M2 (Manufacturer of High Risk food with heat treatment)	531.60	550.00
(d) Moveable and Mobile Food Premises		
MS (Mobile Shops)	199.30	210.00
MP (Moveable Premises)	Fee based on G1 or G2	Fee based on G1 or G2
(e) Supermarkets		
SM (Supermarket)	431.40	450.00
2. Other Registered Premises		
HAR (Hairdressers)	119.60	125.00
FND (Funeral Directors)	199.30	210.00
CMP (Camping Grounds)	224.90	235.00
3. General Fees		
- Application for Registration (includes premises and Food Control Plans)	143.10	150.00
- Exempt / Unregistered Premises	Fee based on premise categories as detailed above	Fee based on premise categories as detailed above
- Inspection/Verification/Grading Visits (includes request and additional registration/compliance visits from third visit each registration year)	143.10	150.00
- Occasional Food Premises - per occasion	92.00	95.00
- FCP renewal (excludes verifications)	71.60	75.00
- Consultation (specific advice)	71.60	75.00
- Administration (Health Licensing)	71.60	75.00
- Late Payment of Food Premises Registration and FCP Verification Fees	additional 10%	additional 10%

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Animal Control Fees**Dogs Classified as Dangerous**

	Fees for 2010/11 GST Inclusive (15%)	Fees for 2011/12 GST Inclusive (15%) Notes
If paid on or before 30 June 2010	122.70	122.70
If paid between 1 July 2010 and 31 July 2010	122.70	122.70
If paid on or after 1 August 2010	153.30	153.30

Un-neutered Dogs (other than RDO status)

If paid on or before 30 June 2010	86.90	86.90
If paid between 1 July 2010 and 31 July 2010	86.90	86.90
If paid on or after 1 August 2010	117.60	117.60

Spayed/neutered Dogs (other than RDO status)

If paid on or before 30 June 2010	76.70	76.70
If paid between 1 July 2010 and 31 July 2010	76.70	76.70
If paid on or after 1 August 2010	107.30	107.30

Owner Granted RDO status**First Dog**

If paid on or before 30 June 2010	53.20	53.20
If paid between 1 July 2010 and 31 July 2010	76.70	76.70
If paid on or after 1 August 2010	107.30	107.30

Second and subsequent dogs

If paid on or before 30 June 2010	37.80	37.80
If paid between 1 July 2010 and 31 July 2010	76.70	76.70
If paid on or after 1 August 2010	107.30	107.30

Working Dog**First Dog**

If paid on or before 30 June 2010	25.60	25.60
If paid between 1 July 2010 and 31 July 2010	25.60	25.60
If paid on or after 1 August 2010	37.80	37.80

Second and subsequent dogs

If paid on or before 30 June 2010	20.40	20.40
If paid between 1 July 2010 and 31 July 2010	20.40	20.40
If paid on or after 1 August 2010	30.70	30.70

Disability Assist Dogs

NIL

Two or more Dogs Licence (other than rural zoning and Banks Peninsula wards)

Licence for 2 dogs and up to 3 dogs	66.40	66.40
Licence for 4 dogs or more (licence issued for maximum number)	122.70	122.70
Re-inspection fee - same property (up to 3 dogs)	30.70	30.70
Re-inspection fee - same property (2/3 dogs licence to 4/more dog licence) (change to new property means new initial inspection fee rather than re-inspection)	56.20	56.20

Seizure fees - Dogs

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	Fees for 2010/11 GST Inclusive (15%)	Fees for 2011/12 GST Inclusive (15%) Notes
Fee for the seizure of a registered dog. Subject to the dog being returned to its owner and not impounded	46.00	46.00

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Pound fees - Dogs		
Fee for the first impounding of any dog	46.00	46.00
Fee for the second impounding of the same dog within 2 years of the first impounding	71.60	72.00
Fee for the third or subsequent impounding of the same dog within 1 year of the second impounding	112.40	113.00
Sustenance charge per day or part thereof	7.20	7.50
Destruction and disposal charge for impounding dog	46.00	50.00
Adopting a dog from the pound (appropriate registration fees will be charged over and above this fee)	30.70	35.00
Pound fee - Stock		
For every stallion (over 9 months old)	20.40	21.00
For every gelding, mare, colt, filly or foal	10.20	10.50
For every mule, ass or donkey	10.20	10.50
For every bull (over 9 months old)	20.40	21.00
For every steer, cow, heifer, or calf	10.20	10.50
For every boar or sow (over 6 months old)	10.20	10.50
For every other pig	5.10	5.50
For every sheep or goat	2.00	2.50
For every deer, llama, or alpaca	10.20	10.50
Sustenance charge per day or part thereof	3.10	3.50
- Fees payable for release of stock will include all costs incurred by the Council in the impoundment of the stock (including mileage and travel costs, hire of equipment, e.g., trailers if appropriate) and also the appropriate pound Fees, as detailed above		
- Fees indicated above are a guide only and actual costs for release of stock will be advised when individual costs are tallied.		

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Parking Enforcement

	Fees for 2010/11 GST Inclusive (15%)	Fees for 2011/12 GST Inclusive (15%) Notes
Abandoned Vehicle Charges	\$51.10	\$51.10

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Streets and Transport**Activity - At Ground (or 'at grade') Parking****Parking on temporarily vacant sites**

Determination of fees on individual sites is delegated to the General Manager City Environment and General Manager Corporate Services within the following range:

\$0 to \$25.00 per day or part thereof

Activity - Off Street Parking**(i) Lichfield Street Car Park.**

Basic Charge

First hour free

First hour free

Basic Charge - per half hour or part thereof thereafter

1.25

1.30

Daily rate

12.00

12.00

Reserved Parking - uncovered - per month

102.20

105.00

Reserved Parking - floating - per month

143.10

147.00

Reserved Parking - covered - per month

175.80

180.00

(ii) Tuam Street Car Park

Basic Charge - per half hour or part thereof thereafter

1.25

1.30

Daily rate

12.00

12.00

(iii) Manchester Street Car Park

Basic Charge

First hour free

First hour free

Basic Charge - per half hour or part thereof thereafter

1.25

1.30

Daily rate

12.00

12.00

Reserved Parking - uncovered - per month

102.20

105.00

Reserved Parking - floating - per month

122.70

126.00

Reserved Parking - covered - per month

143.10

147.00

(iv) Oxford Terrace Car Park

Basic Charge - per half hour or part thereof thereafter

1.25

1.30

Daily rate

12.00

12.00

Reserved Parking - uncovered - per month

184.00

190.00

Reserved Parking - covered - per month

255.60

263.00

(v) Kilmore Street Car Park

Basic Charge - per half hour or part thereof thereafter

1.25

1.30

Daily rate

12.00

12.00

Reserved Parking - uncovered - per month

102.20

105.00

Reserved Parking - covered - per month

204.40

190.00

(vi) Hospital Car Parking

a. Building - Basic Charge - per half hour or part thereof thereafter

1.25

1.30

b. Main Site - Basic Charge - per half hour or part thereof thereafter

0.80

0.80

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(vii) Farmers Car Park		
Basic Charge	First hour free	First hour free
Basic Charge - per half hour or part thereof thereafter	1.25	1.30
Daily rate	12.00	12.00
Reserved Parking - covered - per month	184.00	190.00
(viii) Centennial Pool Car Park		
Basic Charge - per hour or part thereof thereafter	1.00	-
First 2 Hours		0.60
Charge per hour after first 2 hours		2.00
(ix) Rolleston Avenue Car Park		
Reserved Parking	122.70	126.00
Pay and Display Revenue - per hour or part thereof	3.00	3.10
(x) The Crossing Car Park		
Basic Charge	First hour free	First hour free
Basic Charge - per half hour or part thereof thereafter	1.25	1.30
Reserved Parking - covered - per month	255.60	263.00
(xi) Art Gallery Car Park		
Basic Charge - per half hour or part thereof thereafter	1.25	1.30
Daily rate	12.00	12.00
Reserved Parking - covered - per month	153.30	153.30
Activity - On street Parking		
(a) Parking Meters		
(i) 1 hour meters	3.00	3.10
(ii) 2 hour and 3 hour meters	3.00	3.10
(b) Coupon Parking	3.00	3.10
(c) Meter Hoods - per day	17.40	20.00
(c) Meter Hoods - per month	250.40	300.00
(d) Waiver of Time limit restriction	117.60	125.00
(e) Residential Parking Permits	51.10	53.00
Activities On Street		
Trenches/ Trenchless		
- normal road opening	394.60	405.00
- high grade pavement opening	633.80	650.00
- footpath and minor openings - sewer	210.60	215.00
- footpath and minor openings - stormwater	110.40	110.00
- Trenching / Trenchless Utilities Application	307.70	315.00
- Intersections Trenching / Trenchless	118.60	120.00
- Water discharge	263.70	270.00
Vehicle Crossing Inspection - per crossing	126.80	130.00
Structures on Streets & application fees		

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- Landscape Features (retaining walls for landscaping / private land only)	220.80	227.00
- Retaining walls for driveways (Board approval not required)	220.80	227.00
- Retaining walls for driveways, parking platforms etc (Board approval required)	552.00	569.00
- Preparation/Transfer of lease Document	332.20	342.00
- Temporary use of legal road	6.80	7.00
- minimum charge per month	53.20	55.00
New street name plate & post	526.40	542.00
Akaroa sign frames - Annual fee per name blade		150.00
Road Stopping		
When any person applies to stop a road, then that person shall be responsible for meeting the costs and expenses associated with the road stopping process as		
Application fee (provides for an evaluation of the application by Council)	526.40	542.00
Processing fee (following evaluation by Council, if the applicant wishes to proceed a non-refundable minimum fee will apply)	1052.90	1084.00
Other Costs		
other costs and expenses that an applicant will be liable to meet include, but are not limited to:		
- survey costs		
- cost of consents		
- public advertising		
- accredited agent fees		
- Land Information New Zealand (LINZ) fees		
- legal fees		
- valuation costs		
- cost of Court and hearing proceedings		
- staff time		
- market value of the road		

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. Street Site Rentals		
- Garage Sites - Single	168.70	174.00
- Garage Sites - Double	337.30	347.00
- Air Space		
- Temporary site rental - development purposes	6.30	6.50
	53.20	55.00
- Miscellaneous Sites	2208.00	2274.00
- Cell Site Rentals	7738.20	7970.00
Application Fee for Discharging		
Ground Water to Road	265.80	274.00
Licences (Other):		
Stall Licence	69.00	75.00
Buskers Licence - outside designated areas (preparation of Licence and Issuing)	30.70	32.50
Hawkers	30.70	32.50
Mobile Shops	115.00	120.00

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Fees set by Council in the 2011-12 Annual Plan

See also Fees and charges set under Section 12 Local Government Act 2002

Wastewater Collection Treatment & Disposal

Trade Waste Quarterly Charge for flow rate over 5CuM / day

	Fees for 2010/11	Fees for 2011/12
	GST Inclusive (15%)	GST Inclusive (15%) Notes
Volume - peak periods	0.5977	0.5761
Volume - off peak	0.2700	0.2881
Suspended Solids - per Kg	0.2400	0.2598
Biological Oxygen Demand - per Kg	0.2900	0.3169
Metals - Cadmium	15223.1500	16059.4600
Metals - Chromium	0.00	0.00
Metals - Copper	112.66	86.89
Metals - Zinc	35.83	36.50
Metals - Mercury	32008.30	25,809.10
Treatment and disposal Fees		
Tanker Waste Fee	33.73	34.00
Trade Waste Consent Application Fee	301.60	308.00
Trade Waste Annual Licence Fee <1,245 m ³ /yr (usually small food premises)	127.80	130.00
Trade Waste Annual Consent Fee >1,245 m ³ /yr	255.60	260.00
Trade Waste Discharge Analysis	Actual Costs	Actual Costs
Laboratory Services	General Managers discretion to set fees	General Managers discretion to set fees
Network fees		
Acceptance of Selwyn District Sewage	54.2900	58.9700
Sewer Lateral Recoveries - actual costs recovered	General Managers discretion to set fees	General Managers discretion to set fees
Water Supply		
Water rates		
Included within Rating Policy		
Supply of water		
For consumers not paying a water rate - per cubic metre	0.58	0.60
Excess water supply charge (Rate charge) and Excess Factor	0.58	0.60
Cross boundary rural restricted supply	143.1000	153.0000
Supply of Bulk water ex Fire Hydrant - per hour	76.70	77.00
Network cost recovery		
Water Supply Connection Fees & Charges - Standard Domestic	598.00	600.00
Water Supply - Relocation of Connection & Meter		495.00
Commercial & Industrial Connections - actual costs recovered	General Managers discretion to determine cost recovery	General Managers discretion to determine cost recovery
New Sub Mains/Connections Cost Share	General Managers discretion to determine cost recovery	General Managers discretion to determine cost recovery
Damage Recoveries	General Managers discretion to determine cost recovery	General Managers discretion to determine cost recovery

Christchurch City Council

Council Fees and Charges

City Council Fees & Charges 2011/12

Fees and charges set under Section 150 and in accordance with Section 83 of the Local Government Act 2002

Set under the Special Consultative Procedure
Fees set by Council in the 2011-12 Annual Plan

See also Fees and charges set under Section 12 Local Government Act 2002

Corporate - Official Information requests

For requests for information under the Local Government Official Information and Meetings Act 1987
Where the information request is covered by fees elsewhere defined, then that fee shall prevail.
Examples include Land Information memorandum, plan sales, cemetery and Library enquiries.

Staff time recovery

For time spent actioning the request in excess of one hour.
- for the first chargeable half hour or part thereof
- for each hour thereafter

All other costs to obtain or supply the information

The amount actually incurred in responding to the request.

Deposit may be required

A deposit may be required where the charge is likely to exceed \$76 or where some assurance of payment is required to avoid waste of resources.
General Manager discretion to determine the deposit required.

Fees for 2010/11

GST Inclusive (15%)

Fees for 2011/12

GST Inclusive (15%) Notes

Actual costs
General Managers discretion to determine cost recovery

Actual costs
General Managers discretion to determine cost recovery

\$38.84
\$38.84

\$38.84
\$38.84



Capital Endowment Fund

Annual Plan 2011–2012
Christchurch Ōtautahi

The following pages contain
information about the Capital
Endowment Fund.

Christchurch City Council

Capital Endowment Fund

In April 2001, Council set up a Capital Endowment Fund of \$75M. This fund was established using a share of the proceeds from the sale of Orion's investment in a gas company. The Fund provides an ongoing income stream which can be applied to economic development and civic and community projects.

Current Council resolutions in respect of the fund are;

1. that the income from the fund be allocated each year in the following way:

Economic Development	70%
Civic and Community	30%

the above general categories be reviewed on a three yearly cycle, the next review aligning with the 2012/22 LTCCP, or if the interest earned from the fund changes significantly (increase or decrease) within the next three years,

2. that if desired, funding for a particular category be carried forward to another year,
3. that no single project be funded for more than three years, except in exceptional circumstances,
4. that the capital of the fund will not be used unless 80% of councillors vote in favour,
5. funds are managed in accordance with Council's Investment Policy.
6. With regards the Civic and Community portion;
 - projects implement a strong community strategic plan,
 - projects are of city-wide benefit,
 - priority is given to new community facilities,
 - projects only more than \$50k will be considered.
 - \$850k committed annually for advancement of capital projects which meet the criteria and the balance of the fund being available for individual projects or grants.

2010–11 Plan \$000's		2011–12 LTCCP \$000's	2011–12 Plan \$000's	Variance to LTCCP
Capital Endowment Fund Movements				
94,356	Inflation Adjusted Capital	99,010	96,736	(2,274)
2,235	Unallocated Funds carried forward	(1,087)	2,136	3,223
96,591	Total Projected Opening Balance 1 July	97,923	98,872	949
5,312	Plus Net Interest Earnings	5,679	5,537	(142)
(2,950)	Less Drawdowns for Projects (Funding Allocations)	(3,000)	(3,850)	(850)
98,953	Projected Closing Balance 30 June	100,602	100,559	(43)

Christchurch City Council

Capital Endowment Fund

2010–11 Plan \$000's	2011–12 LTCCP \$000's	2011–12 Plan \$000's	Variance to LTCCP
Capital Endowment Fund - Funding Allocations			
2,482	3,006	2,635	(371)
Estimated total available income from Fund after inflation protection			
Economic Development 70%			
1,737	2,104	1,844	(260)
513	(801)	12	813
Project funds carried forward from previous year			
Allocation :			
Economic development initiatives:			
(150)	(150)	(150)	-
(350)	(350)	(350)	-
(500)	(500)	(500)	-
(350)	-	(350)	(350)
Iconic events:			
(1,350)	(900)	(900)	-
Iconic Events			
Contributions to one off events (exhibitions, concerts, and sporting):			
(75)	-	-	-
Australasian Police and Emergency Services Games			
(125)	(200)	(200)	-
Events (unallocated)			
(650)	(797)	(594)	203
(over)/under allocated for Economic Development Projects			

2010–11 Plan \$000's	2011–12 LTCCP \$000's	2011–12 Plan \$000's	Variance to LTCCP
Civic and Community 30%			
745	902	790	(112)
Net income available for allocation			
1,712	(286)	2,124	2,410
Project funds carried forward from previous year			
Allocation :			
-	-	(1,350)	(1,350)
Major event funding			
(50)	(50)	(50)	-
Civic and Community Grants			
-	(850)	-	850
Unallocated advancing of Community Capital Projects			
2,407	(284)	1,514	1,798
(over)/underallocated for Civic and Community Projects			



Amendments to the LTCCP

Annual Plan 2011–2012
Christchurch Ōtautahi

The following pages contain
information about amendments
made to the LTCCP.

2011 Amendments to the 2009/19 Long-Term Plan

At its meeting on 9 June 2011 the Council resolved to support the establishment of the New Zealand Local Government Funding Agency.

The Agency is being established by a group of local authorities and the Crown to enable all local authorities to borrow at lower interest margins than would otherwise be available.

As a result of the Council's commitment to the agency, the Investment Policy and Liability Management Policy have been amended as follows:

By adding the following paragraph to the Investment Policy:

"New Zealand Local Government Funding Agency Limited Investment

Despite anything earlier in this Investment Policy, the Council may invest in shares and financial instruments issued by the New Zealand Local Government Funding Agency Limited (LGFA), and may borrow to fund that investment.

The Council's objective in making any such investment will be to:

- a. obtain a return on the investment; and
- b. ensure that the LGFA has sufficient capital to become and remain viable, meaning that continues as a source of debt funding for the Council.

Because of this dual objective, the Council may invest in LGFA shares in circumstances in which the return on that investment is potentially lower than the return it could achieve with alternative investments.

Notwithstanding the Counterparty Credit Risk Limits set earlier in this Investment Policy the Council may invest in financial instruments issued by the LGFA up to a maximum of \$50 million.

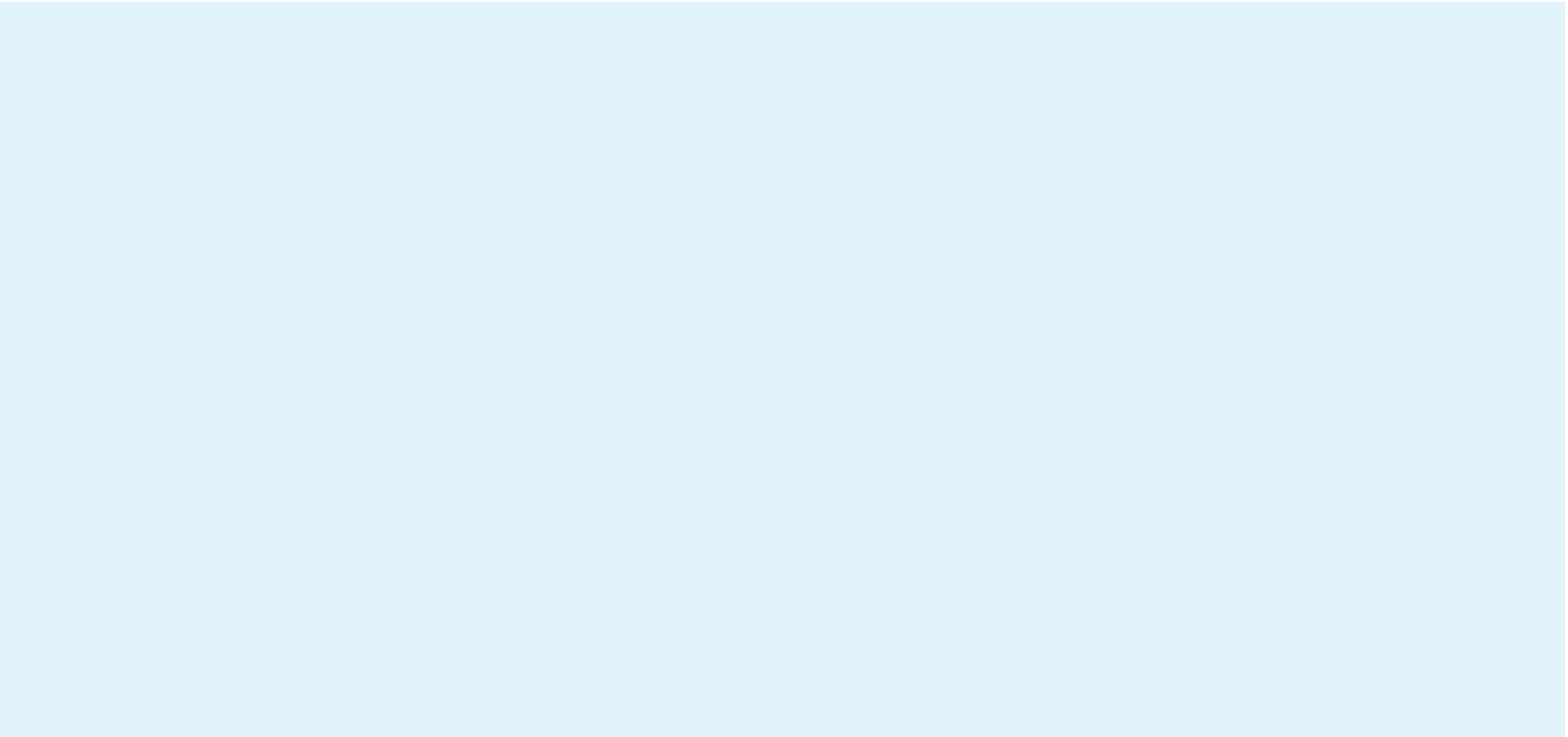
If required in connection with the investment, the Council may also subscribe for uncalled capital in the LGFA."

By adding the following paragraph to the Liability Management Policy:

"New Zealand Local Government Funding Agency Limited Investment

Despite anything earlier in this Liability Management Policy, the Council may borrow from the New Zealand Local Government Funding Agency Limited (**LGFA**) and, in connection with that borrowing, may enter into the following related transactions to the extent it considers necessary or desirable:

- a. contribute a portion of its borrowing back to the LGFA as an equity contribution to the LGFA;
- b. provide guarantees of the indebtedness of other local authorities to the LGFA and of the indebtedness of the LGFA itself;
- c. commit to contributing additional equity (or subordinated debt) to the LGFA if required;
- d. subscribe for shares and uncalled capital in the LGFA; and
- e. secure its borrowing from the LGFA, and the performance of other obligations to the LGFA or its creditors with a charge over the Council's rates and rates revenue."



Notes

