

Cautionary Note

The forecast financial statements in this 2013-16 Three Year Plan have been prepared on the basis of the best estimates available at the time of preparing the accounts. Actual results are likely to vary from the information presented and the variations may be material.

The purpose of this Plan is to inform the community on the spending priorities outlined in the Plan, and may not be appropriate for any other purpose. This Three Year Plan was adopted on 28 June 2013.

The Council and the Crown have a shared goal of ensuring an effective recovery for the city and the region. This Three Year Plan has been prepared taking into account the long term agreement between the Crown and the Council on how the cost of repairing and replacing the Council's earthquake-damaged assets, and delivering major Christchurch Central City Recovery Anchor Projects, will be shared.

This Three Year Plan contains the latest available information on cost forecasts, Crown subsidies and insurance proceeds.

Comparative Information

The 2012-2013 comparative information is based on the 2012-2013 Annual Plan, amended to reflect the changes within groups of activities.

Authorisation for Issue

This document was authorised by the Council on 28 June 2013, and is dated 28 June 2013.

Table of Contents

Volume 1

Cautionary Note	3	Development of Māori Capacity to Contribute to Council Decision-Making Processes	42
Introduction from the Mayor and Acting Chief Executive	5	Financial Strategy	46
We Have Listened	8	Financial Overview	62
Changes from Draft to Final	10	Council Activities and Services	74
Christchurch Recovery and Rebuild Issues and Challenges	14	Water Supply	75
How We Pay for Services	24	Stormwater and Flood Protection and Control Works	83
Where Our Funding Will Come From	25	Sewerage Collection, Treatment and Disposal	91
Where Your Rates Go	26	Roads and Footpaths	99
How Capital Expenditure is Funded	27	Regulatory Services	111
Your Council	30	Refuse Minimisation and Disposal	133
Elected Members	31	Recreation and Leisure	145
Community Board Members	33	Parks and Open Spaces	157
2013-16 Community Outcomes for Christchurch	36	Economic Development	175
		Democracy and Governance	195
		Cultural and Learning Services	201
		Community Support	215
		City Planning and Development	239
		Corporate Activities	255

		Volume 2			
Financial Forecasts	260	Assessments of Various Services	6	Reserves and Trust Funds	132
Income Statement	261	Cemeteries and Crematoria	7	Capital Endowment Fund	136
Statement of Change in Equity	262	Public Conveniences Summary	12	Council Fees and Charges	140
Balance Sheet	263	Stormwater	16	2013 Policy on Significance	174
Cash Flow Statement	264	Wastewater Collection and Treatment	19	Council Controlled Organisations	178
Notes to the Financial Statements	265	Waste Management Strategy	21		
Statement of Significant Accounting Policies	267	Water Supply	22		
Impact of the Canterbury Earthquakes on Fixed Assets	276	Funding Impact Statement and Rating Policies	26		
Significant Forecasting Assumptions 2013-2016 Three Year Plan	277	Financial Policies	38		
Capital Programme	284	Revenue and Financing Policy	39		
Summary of the Capital Programme	285	Liability Management Policy	46		
Planned Capital Programme Summary by Activity	287	Investment Policy	51		
Planned Capital Programme	294	Development Contributions Policy 2013	57		
Glossary of Abbreviations	321	Remission and Postponement Policy of Rates on Māori Freehold Land	123		
		Rates Remission Policy	125		
		Rates Postponement Policy	129		

Introduction from the Mayor and Acting Chief Executive

We've experienced one of the worst natural disasters the Western world has seen in recent years, and face a \$1.9 billion dollar price tag for our share of the rebuild – made up of \$1.1 billion for infrastructure and a \$783 million contribution towards the anchor projects.

This plan is about how we will pay for the rebuild while at the same time we keep Christchurch's essential services, and the many other services we provide, running day-to-day.

Our sound financial strategy for the city relies on borrowing to fund our share of the cost of the rebuild. Earthquake repairs are seeing the Council carry out the equivalent of 25 years worth of standard maintenance and repairs over the five years to 2016.

We know many residents continue to face tough times and any rates increase will affect them. We've been very mindful of this and this is reflected in the rates increase of 6.67 per cent to ratepayers. The average household in Christchurch, with a home worth \$350,000, will pay about \$33 dollars a week in rates after the increase, that's about \$2 a week more than they pay now. Our rates will still be the second lowest of the country's metropolitan centres.

Under the plan our debt levels peak at just over \$2 billion. When you compare what we're borrowing against our assets, this is the equivalent of having a \$70,000 mortgage on a house worth \$350,000 and paying it off within 30 years.

The highlight of this plan is the fact we're paying our way using a sound financial strategy, without selling off our revenue earning assets or facing massive rates increases, while at the same time we're keeping our debt at an affordable level.

As the rebuild ramps up, we're seeing fresh life breathed into our city and our communities and an unfolding spirit of innovation that our plan will support. A cycling network, a new walkway in Lyttelton Harbour, the Coastal Pathway and suburban master plan projects are among the new projects we're funding in part or in full.

These projects are affordable and important as we move towards making this city a stronger, more sustainable and better place to live. We've seen communities and businesses become hugely involved and engaged in the process of preparing suburban master plans. We want to play our part, capture this energy and strengthen the unique opportunity we have to enhance these suburban centres.

We believe this plan will help bring about the bright future we all so deserve, after everything we've been through. We're well on our way towards creating a vibrant city that will be one of the best and safest places in the world to live, work and play for many generations to come.



A handwritten signature in black ink, appearing to read 'Bob Parker'.

Bob Parker
Mayor of Christchurch



A handwritten signature in black ink, appearing to read 'Jane R. Parfitt'.

Jane Parfitt
Acting Chief Executive

