

Council Controlled Organisations

Christchurch City Holdings Ltd

<http://www.cchl.co.nz>



Christchurch City Holdings Ltd (CCHL) is the wholly owned commercial and investment arm of the Council. CCHL holds shares in the following mostly trading companies and undertakes all governance activities, as well as monitoring and reporting on their performance.

Subsidiary companies

- Orion New Zealand Ltd
- Lyttelton Port Company Ltd
- Christchurch International Airport Ltd
- City Care Ltd
- Enable Services Ltd
- RBL Property Ltd (formerly Red Bus Ltd)
- EcoCentral Ltd
- Development Christchurch Ltd

Nature and scope of activities

CCHL's mission is to support the future growth of Christchurch by investing in key infrastructure assets that are commercially viable and environmentally and social sustainable.

The company's core role is to monitor the Council's commercial investments, which largely service the region's infrastructure needs. The key objective of the CCHL group of companies is to deliver strong financial returns and dividends to the Council and increase shareholder value and regional prosperity through growth, investment and dividend payments.

Policies and objectives relating to ownership and control

CCHL was established to group the Council's for-profit trading enterprises under one umbrella, and to provide a single arms-length interface between these companies and the Council.

Section 59 of the Local Government Act 2002 sets out the principal objectives of Council-controlled organisations. These objectives underpin CCHL's strategic direction and business plans, including the achievement of shareholders' commercial and non-commercial objectives and operating in accordance with sound business practices.

Through a Statement of Intent, the Council has input into setting the strategic direction of the company, its objectives and the measures of performance the company will be held accountable for achieving.

Performance targets

The CCHL parent and group Statements of Intent are due to be finalised by 30 June 2024, as required by the Local Government Act 2002. The final key performance indicators for the years ending 30 June 2025, 2026 and 2027 will be updated in the final Long Term Plan.

Orion New Zealand Ltd

<http://www.oriongroup.co.nz>

Orion is an energy network management company in which the Council has an 89.3% shareholding through CCHL (the remaining 10.7% is owned by Selwyn District Council). Orion owns Connetics Ltd, an electrical contracting service provider to utility network operators, local authorities, developers and commercial/industrial customers.

Subsidiary companies

- Connetics Ltd
- Orion NZ Ventures Ltd

Nature and scope of activities

Orion owns and operates the electricity distribution networks between the Waimakariri and Rakaia rivers and from the Canterbury coast to Arthur's Pass. It has 220,800 customer connections and is New Zealand's third largest electricity distribution business in terms of line revenue, asset size and system length (km).

Policies and objectives relating to ownership and control

Section 59 of the Local Government Act 2002 sets out the principal objectives of Council-controlled organisations. These objectives underpin Orion's strategic direction and business plans, including the achievement of shareholders' commercial and non-commercial objectives and operating in accordance with sound business practices.

Through a Statement of Intent, the Council agrees the strategic direction of the company, its objectives and measures of performance for which the company will be held accountable.

Performance targets

Orion's Statement of Intent is due to be finalised by 30 June 2024, as required by the Local Government Act 2002. The final key performance indicators for the years ending 30 June 2025, 2026 and 2027 will be updated in the final Long Term Plan.

Lyttelton Port Company Ltd

<http://www.lpc.co.nz>

Lyttelton Port Company Ltd (LPC) operates under the Port Companies Act 1988. As a fully owned subsidiary of CCHL, it manages the port assets, including land and facilities on a commercial basis.

It is the South Island's largest port by volume and the third largest container port in New Zealand. It provides a vital link to international trade routes and plays a key role in the global transport network.

Nature and scope of activities

LPC is involved in providing land, facilities, plant and labour for the receiving, delivery, stockpiling, stacking and shipping of a wide range of products; the ownership of land and facilities necessary to maintain LPC's commercial assets; and the provision of facilities associated with the repair and servicing of vessels.

Policies and objectives relating to ownership and control

LPC is recognized as a strategic Council asset and as such the Council's policy is for it to be operated in a commercial manner, in a way that benefits the region as a whole.

Section 59 of the Local Government Act 2002 sets out the principal objectives of Council-controlled organisations. These objectives underpin LPC's strategic direction and business plans, including the achievement of the shareholder's commercial and non-commercial objectives and operating in accordance with sound business practices.

Through a Statement of Intent, the Council agrees the strategic direction of the company, its objectives and measures of performance for which the company will be held accountable.

Performance targets

LPC's Statement of Intent is due to be finalised by 30 June 2024, as required by the Local Government Act 2002. The final key performance indicators for the years ending 30 June 2025, 2026 and 2027 will be updated in the final Long Term Plan.



Christchurch International Airport Ltd

www.christchurch-airport.co.nz

Christchurch International Airport Ltd (CIAL) is jointly owned by CCHL (75%) and the Crown (25%). The primary activity of the company is to own and operate the Christchurch International Airport efficiently based on sound business principles.

Nature and scope of activities

The company operates the airport for the benefit of commercial and non-commercial aviation users, and in accordance with its aerodrome licence. The airport is located 10 kilometres northwest of Christchurch city centre, on the western city development edge and is a critical piece of national and regional infrastructure.

As the gateway for Christchurch and the South Island, the airport is New Zealand's second largest airport based on passenger numbers and the busiest and most strategic air connection for the South Island trade and tourism markets.

CIAL is responsible for the efficient and safe operation of the airport, while aiming to provide the airport's users with modern, appropriate and efficient facilities and services.

In addition to its primary business of serving the aviation industry and its customers, the company actively markets Christchurch, Canterbury and the South Island as major destinations for overseas visitors and delivers airport land for retail, commercial and freight logistics' businesses.

Policies and objectives relating to ownership and control

Section 59 of the Local Government Act 2002 sets out the principal objective of Council-controlled organisations. These objectives underpin CIAL's strategic direction and business plans, including the achievement of shareholders' commercial and non-commercial objectives and operating in accordance with sound business practices.

Through a Statement of Intent, the Council agrees the strategic direction of the company, its objectives and measures of performance for which the company will be held accountable.

Performance targets

CIAL's Statement of Intent is due to be finalised by 30 June 2024, as required by the Local Government Act 2002. The final key performance indicators for the years ending 30 June 2025, 2026 and 2027 will be updated in the final Long Term Plan.

City Care Ltd

<http://www.citycare.co.nz>

City Care Ltd's (CCL's) primary activities are constructing, maintaining and managing infrastructure and property assets. It is a wholly-owned company of CCHL.

City Care has a 75% shareholding in Apex Water Ltd, a design and build company of wastewater treatment plants. In the 2023 financial year CCL acquired 100% of property maintenance company Spencer Henshaw Ltd.

Nature and scope of activities

CCL's main service offerings are:

- City Care Water – three waters design, construction and maintenance solutions, asset management and optimisation services, network management and resilience solutions.
- City Care Property – asset and facilities management, property maintenance and trade services, open space and parks maintenance, building construction and capital works including landscapes as well as project management services.

Policies and objectives relating to ownership and control

Section 59 of the Local Government Act 2002 sets out the principal objective of Council-controlled organisations. These objectives underpin CCL's strategic direction and business plans, including the achievement of shareholders' commercial and non-commercial objectives and operating in accordance with sound business practices.

Through a Statement of Intent, the Council agrees the strategic direction of the company, its objectives and measures of performance for which the company will be held accountable.

Performance targets

CCL's Statement of Intent is due to be finalised by 30 June 2024, as required by the Local Government Act 2002. The final key performance indicators for the years ending 30 June 2025, 2026 and 2027 will be updated in the final Long Term Plan.



Enable Services Ltd

www.enable.net.nz

Enable Services Ltd (ESL) is wholly owned by CCHL and trading as Enable Networks.

Nature and scope of activities

Enable's core business is to provide wholesale services over its fibre network infrastructure including retail fibre broadband, voice, internet, TV, video calling, content, gaming, and IT services provided to customers (such as homes, businesses, and schools).

Associate companies

- Enable Networks Ltd (ENL).

Policies and objectives relating to ownership and control

Section 59 of the Local Government Act 2002 sets out the principal objective of Council-Controlled organisations. These objectives underpin ESL's strategic direction and business plans, including the achievement of shareholders' commercial and non-commercial objectives and operating in accordance with sound business practices.

Through a Statement of Intent, the Council agrees the strategic direction of the company, its objectives and measures of performance for which the company will be held accountable.

Performance Targets

Enable's Statement of Intent is due to be finalised by 30 June 2024, as required by the Local Government Act 2002. The final key performance indicators for the years ending 30 June 2025, 2026 and 2027 will be updated in the final Long Term Plan.



EcoCentral Ltd

www.ecocentral.co.nz

EcoCentral (ECO) is wholly owned by CCHL.

Nature and scope of Activities

EcoCentral oversees the processing of household and commercial refuse and the automated sorting of recycling throughout the Canterbury region. The company works to reduce the amount of waste going to landfill and finding ways to ensure Christchurch is a leader in recycling.

Eco manages:

- EcoShop, the retail outlet for the recycled goods rescued from the EcoDrop transfer stations, thereby diverting material from landfill.
- EcoSort, a large facility that receives all the 'Yellow Bin' recycling from Christchurch and surrounding areas where it is automatically sorted, baled and sold as reclaimed material. Material is sold either domestically or internationally to be made into new products
- EcoDrop comprises three transfer stations for managing the city's recycling and refuse for both domestic and commercial waste. Each station has a recycling centre, household hazardous waste drop off area and a refuse area for general waste, green waste and hardfill.

Policies and objectives relating to ownership and control

Section 59 of the Local Government Act 2002 sets out the principal objective of Council-controlled organisations. These objectives underpin EcoCentral's strategic direction and business plans, including the achievement of the shareholder's commercial and non-commercial objectives and operating in accordance with sound business practices.

Through a Statement of Intent, the Council agrees the strategic direction of the company, its objectives and measures of performance for which the company will be held accountable.

Performance targets

ECO's Statement of Intent is due to be finalised by 30 June 2024, as required by the Local Government Act 2002. The final key performance indicators for the years ending 30 June 2025, 2026 and 2027 will be updated in the final Long Term Plan.

RBL Property Ltd (formerly Red Bus Limited)

www.cchl.co.nz

RBL Property Limited (RBL) is wholly owned by CCHL. The company was formerly Red Bus Ltd which provided public passenger transport, freighting and ancillary services. The operations were sold in 2020.

Nature and scope of activities

The company owns a block of land and its only activities are leasing and managing the property until its future ownership has been decided.

Policies and objectives relating to ownership and control

The Council, through CCHL, is the sole shareholder of this company. Through the negotiation of an annual Statement of Intent, (SOI) the Council establishes broad parameters for this company without inhibiting proper commercial management.

Through a Statement of Intent, the Council agrees the strategic direction of the company, its objectives and measures of performance for which the company will be held accountable.

Performance targets

RBL's Statement of Intent is due to be finalised by 30 June 2024, as required by the Local Government Act 2002. The final key performance indicators for the years ending 30 June 2025, 2026 and 2027 will be updated in the final Long Term Plan.

Development Christchurch Ltd

www.dcl.org.nz

Development Christchurch Ltd (DCL) is a CCTO, wholly owned by CCHL.

Subsidiary companies and associates

Leisure Investments NZ (Limited Partnership) / Port Hills Leisure Ltd (General Partner) trading as Christchurch Adventure Park.

Nature and scope of activities

DCL was established by Council in 2015, with its purpose being to accelerate development activities in Christchurch's built environment. In mid-2020 the Council decided to transfer DCL's ongoing projects and functions to local agencies given the changing economic drivers in the city. DCL has retained ownership of land assets and an investment in the Christchurch Adventure Park pending eventual transfer to other Council-owned entities.

Policies and objectives relating to ownership and control

Section 59 of the Local Government Act 2002 sets out the principal objective of Council-controlled organisations. These objectives underpin DCL's strategic direction and business plans, including the achievement of shareholders' commercial and non-commercial objectives and operating in accordance with sound business practices.

Through a Statement of Intent, the Council agrees the strategic direction of the company, its objectives and measures of performance for which the company will be held accountable.

Performance Targets

DCL's Statement of Intent is due to be finalised by 30 June 2024, as required by the Local Government Act 2002. The final key performance indicators for the years ending 30 June 2025, 2026 and 2027 will be updated in the final Long Term Plan.

**VENUES
ŌTAUTAHI**



Venues Ōtautahi Ltd (formerly Vbase Ltd)

<http://www.venuesotautahi.co.nz>

Venues Ōtautahi is wholly-owned by the Council.

Nature and scope of activities

Venues Ōtautahi has two areas of focus – attracting, hosting and managing events to its owned facilities and ownership and management of facilities.

Venues Ōtautahi owns and/or operates the following venues:

- Town Hall (owned and managed);
- Wolfbrook Arena (formerly Christchurch Arena) (owned and managed);
- Apollo Projects Stadium (formerly Orangetheory Stadium), Addington (managed);
- Wigram Air Force Museum (managed); and
- Hagley Cricket Oval Pavilion (managed).

Policies and objectives relating to ownership and control

Section 59 of the Local Government Act 2002 sets out the principal objectives of Council-controlled organisations. These objectives underpin Venues Ōtautahi's strategic direction and business plans including the achievement of the shareholder's commercial and non-commercial objectives and conducting its affairs in accordance with sound business practice.

Through a Statement of Intent, the Council agrees the strategic direction of the company, its objectives and measures of performance for which the company will be held accountable.

Performance targets

Venues Ōtautahi's Statement of Intent is due to be finalised by 30 June 2024, as required by the Local Government Act 2002. The final key performance indicators for the years ending 30 June 2025, 2026 and 2027 will be updated in the final Long Term Plan.

Civic Building Ltd

[Council controlled organisations : Christchurch City Council \(ccc.govt.nz\)](http://ccc.govt.nz)

Civic Building Ltd (CBL) is wholly-owned by the Council.

Nature and scope of activities

CBL owns a 50% interest in the Christchurch Civic Building Joint Venture with Ngāi Tahu Property (CCC-JV) Limited. The joint venture owns the Civic Building in Hereford Street.

Policies and objectives relating to ownership and control

Section 59 of the Local Government Act 2002 sets out the principal objectives of Council-controlled organisations. These objectives underpin CBL's strategic direction and business plans including the achievement of the shareholder's commercial and non-commercial objectives and conducting its affairs in accordance with sound business practice.

Through a Statement of Intent, the Council agrees the strategic direction of the company, its objectives and measures of performance for which the company will be held accountable.

Performance targets

CBL's Statement of Intent is due to be finalised by 30 June 2024, as required by the Local Government Act 2002. The final key performance indicators for the years ending 30 June 2025, 2026 and 2027 will be updated in the final Long Term Plan.

Te Kaha Project Delivery Ltd
(formerly CMUA Project Delivery Limited)

[Council controlled organisations : Christchurch City Council \(ccc.govt.nz\)](http://ccc.govt.nz)

Te Kaha Project Delivery Ltd (TKPDL) is wholly owned by the Council. It is the delivery company for the new Canterbury multi-use arena to be constructed by 2026. The funding partners in the development are the Council and Crown.

Nature and scope of activities

TKPDL's mandate is to provide governance and financial control of the delivery of the Canterbury multi-use arena including planning, design, execution, monitoring and control through to practical completion.

Policies and objectives relating to ownership and control Policies and objectives relating to ownership and control

Section 59 of the Local Government Act 2002 sets out the principal objectives of Council-controlled organisations. These objectives underpin the Trust's strategic direction and activity plans including the achievement of the shareholder's commercial and non-commercial objectives.

Through a Statement of Intent, the Council shareholder influences the direction of the company, its objectives and its accountability settings.

Performance targets

TKPDL's Statement of Intent is due to be finalised by 30 June 2024, as required by the Local Government Act 2002. The final key performance indicators for the years ending 30 June 2025, 2026 and 2027 will be updated in the final Long Term Plan.



ChristchurchNZ Holdings Ltd

www.christchurchnz.com

ChristchurchNZ Holdings Ltd (CNZ) is wholly-owned by the Council. It is the holding company for the Council's investment in ChristchurchNZ (CNZ). CNZ is Christchurch's economic development agency, responsible for delivering sustainable economic growth for Ōtautahi Christchurch on behalf of the Council.

Subsidiary and associate entities

CNZ is a joint venture partner with the Canterbury Employers' Chamber of Commerce in Canterbury Regional Business Partners Limited, a regional vehicle funded by the government to drive increased capability in small to medium sized entities.

Nature and scope of activities

CNZ's core priorities are job growth, improvement in economic, social and environmental competitiveness of Christchurch businesses and promotion of Christchurch nationally and globally to attract people to the city to do business, invest, study and live.

CNZ, along with its partners is responsible for developing, monitoring and implementing the Christchurch Economic Development Strategy, Christchurch Visitor Strategy, Christchurch Major Events Strategy and Christchurch Antarctic Gateway Strategy, and for developing the Christchurch City Narrative.

Policies and objectives relating to ownership and control

Section 59 of the Local Government Act 2002 sets out the principal objectives of Council-controlled organisations. These objectives underpin CNZ's strategic direction and business plans including the achievement of the shareholder's commercial and non-commercial objectives.

Through a Statement of Intent, the Council agrees the strategic direction of the company, its objectives and measures of performance for which the company will be held accountable.

Performance targets

CNZ's Statement of Intent is due to be finalised by 30 June 2024, as required by the Local Government Act 2002. The final key performance indicators for the years ending 30 June 2025, 2026 and 2027 will be updated in the final Long Term Plan.



Riccarton Bush Trust

<http://www.riccartonhouse.co.nz>

Riccarton Bush Trust manages a 6.4 hectare native bush remnant gifted to the people of Canterbury in 1914. The Trust manages Riccarton House and its 5.4 hectares of grounds including Deans Cottage, the first house built on the Canterbury Plains.

Riccarton Bush Trust was incorporated under a 1914 Act of Parliament, which was followed by a series of amendments, the most recent being the Riccarton Bush Amendment Act 2012. This gives the Trust the power to negotiate with the Council for funding which contributes towards the maintenance and operation of Riccarton Bush, Riccarton House and its grounds.

The Council appoints five of the eight members on the Trust Board.

Nature and scope of activities

The Trust maintains and operates Riccarton Bush, Riccarton House and its grounds.

Policies and objectives relating to ownership and control

Section 59 of the Local Government Act 2002 sets out the principal objectives of Council-controlled organisations. These objectives underpin Riccarton Bush Trust's strategic direction and activity plans including the achievement of the shareholder's commercial and non-commercial objectives.

Through a Statement of Intent, the Council agrees the strategic direction of the Riccarton Bush Trust, its objectives and measures of performance for which the Trust will be held accountable.

Performance targets

The Riccarton Bush Trust's Statement of Intent is due to be finalised by 30 June 2024, as required by the Local Government Act 2002. The final key performance indicators for the years ending 30 June 2025, 2026 and 2027 will be updated in the final Long Term Plan.

Rod Donald Banks Peninsula Trust

<http://www.roddonaldtrust.co.nz>

The Rod Donald Banks Peninsula Trust is a charitable trust created by the Council in July 2010. It was established to honour the memory of Rod Donald and his commitment to Banks Peninsula and exists for the benefit of the present and future inhabitants of Banks Peninsula and visitors to the region.

The Trust's long term vision is to restore the Banks Peninsula to its traditional status as Te Pātaka o Rākaihautū – the storehouse that nourishes. In pursuit of this vision the Trust promotes the sustainable management and conservation of the Peninsula's natural environment.

Nature and scope of activities

The Trust recognises the community as being of critical importance to the achievement of its charitable objects and focuses its efforts on engaging with groups with similar aims. The Trust acts as a facilitator, conduit and connector to assist these groups in the pursuit of common goals.

The Trust's hallmark is entrepreneurship and practical achievement, values important to Rod Donald, and it uses its funds to assist individual groups to achieve goals that they cannot otherwise achieve on their own.

Policies and objectives relating to ownership and control

Section 59 of the Local Government Act 2002 sets out the principal objectives of Council-controlled organisations. These objectives underpin the Trust's strategic direction and activity plans including the achievement of the shareholder's commercial and non-commercial objectives.

Through a Statement of Intent, the Council agrees the strategic direction of the Trust, its objectives and measures of performance for which the Trust will be held accountable.

Performance targets

The Rod Donald Banks Peninsula Trust's Statement of Intent is due to be finalised by 30 June 2024, as required by the Local Government Act 2002. The final key performance indicators for the years ending 30 June 2025, 2026 and 2027 will be updated in the final Long Term Plan.



Transwaste Canterbury Ltd

<http://www.transwastecanterbury.co.nz>

Transwaste was incorporated in March 1999 with the principal purposes of selecting, consenting, developing, owning and operating a non-hazardous regional landfill in Canterbury. The landfill was opened in June 2005.

Transwaste is a joint venture between local authorities in the region and Waste Management NZ Limited, with the Council owning 38.9%.

Nature and scope of activities

Transwaste is responsible for developing and operating a non-hazardous regional landfill, to at least the standard determined by regulatory authorities. Transwaste enters into contractual arrangements to ensure provision of a haulage fleet for hauling solid waste. This must be done economically and efficiently, and in compliance with relevant consents.

Transwaste will, in due course, invest in alternatives to landfilling for solid waste disposal, should these alternatives be more environmentally sustainable and cost effective.

Policies and objectives relating to ownership and control

It is critical that waste management achieves not only commercial requirements, but also wider social and economic objectives. Therefore Council has a policy of maintaining, together with other local authorities in the region, an equal interest (50%) in residual waste disposal activities, as major shareholder, Waste Management Canterbury Ltd.

Through a Statement of Intent, the Council and other shareholders influence the direction of the company, its objectives and its accountability settings.

Performance targets

Transwaste's Statement of Intent is due to be finalised by 30 June 2024, as required by the Local Government Act 2002. The final key performance indicators for the years ending 30 June 2025, 2026 and 2027 will be updated in the final Long Term Plan.

Central Plains Water Trust

<http://www.cpw.org.nz>

The Central Plains Water Trust (CPWT) was established by the Christchurch City and Selwyn District Councils (the Settlers) to facilitate sustainable development of central Canterbury's water resources.

Resource consents were issued by the Environment Court on 25 July 2012 which allow water to be taken from the Rakaia and Waimakariri rivers for the Central Plains Water Enhancement Scheme operated by Central Plains Water Limited.

Nature and scope of activities

To hold resource consents for the proposed Canterbury Plains Water Enhancement Scheme for the use of Central Plains Water Limited and to monitor the company's performance against them.

CPWT's obligations include reporting annually to the people of Canterbury on the Scheme's environmental, social and economic results and administering the Environmental Management Fund in the manner set out in the resource consents.

Policies and objectives relating to ownership and control

Section 59 of the Local Government Act 2002 sets out the principal objectives of Council-controlled organisations. These objectives underpin the Trust's strategic direction and activity plans including the achievement of the shareholder's commercial and non-commercial objectives.

Through a Statement of Intent, the Council shareholders influence the direction of the CPWT, its objectives and its accountability settings.

Performance targets

CPWT's Statement of Intent is due to be finalised by 30 June 2024, as required by the Local Government Act 2002. The final key performance indicators for the years ending 30 June 2025, 2026 and 2027 will be updated in the final Long Term Plan.

Council exempted organisations

The Council has direct ownership of a number of small operating and non-operating entities which it has exempted as CCOs pursuant to section 7(3) of the Local Government Act 2002.

In support of the resolution, Council has considered the nature and scope of the activities of these entities, along with the costs and benefits to the Council, the entity and the local community as a result of the exemption.

Exemptions have been granted by Council resolution for:

- CCC One Limited
- CCC Five Limited
- CCC Seven Limited
- Ellerslie International Flower Show Limited
- Mayor's Welfare Fund Charitable Trust